

# FINANCIAL TIMES

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World Business Newspaper <http://www.FT.com>

TUESDAY, OCTOBER 8, 1996

## 20 hurt in bomb blasts at army HQ in N Ireland

Two car bombs exploded in the British army's Northern Ireland headquarters at Lieburn, Co Antrim, injuring up to 20 people. The first bomb went off in a car park and the second appeared to be designed to catch casualties being taken to the army medical centre, the army said. The blasts were the first attack on the army in Northern Ireland since 1994, when rival Irish Republican Army and Loyalist guerrillas declared truces which launched the Northern Ireland peace process.

### Dow breaks through 6,000 barrier

On Wall Street, the Dow Jones Industrial Average briefly pierced the 6,000 level for the first time, but was unable to hold it because of weakness in the cyclical shares that are concentrated in the index. By lunchtime the Dow had slipped to 5,986.15. Other major indices were at record highs at early afternoon. The technology-rich Nasdaq composite rose 1.61 points to 1,249.17, putting it on course to pass the record it set in early June and the Standard & Poor's 500 climbed 1.14 to 702.60 to pass the high it set on Friday. World stocks, Page 38

### Seoul warns of war danger

South Korean president Kim Young-sam warned that war could break out if North Korea continued to "provoke". Seoul, Page 4

### Banks take 45.5% stake in Eurotunnel

Eurotunnel's banks will take a 45.5 per cent stake in the Channel tunnel operator as part of a complex financial restructuring deal. Page 17; Editorial Comment, Page 16; Lex, Page 16

### Russia bond market hopes boosted

Russia's plans for a debut in the international bond market were boosted by higher-than-expected credit ratings from three international rating agencies. Page 2

### Metals prices hit Outlook

Finland mining and metals group Outokumpu said steep falls in world stainless steel and copper prices caused a collapse in eight-month pre-tax profits to Fm108m (\$23.9m) from Fm1.8bn. Page 17

### Brussels likely to probe Alitalia rescue

The European Commission is expected to investigate restructuring plans at Italian state airline Alitalia because of concerns that a 1.3,000bn (\$1.98bn) capital injection to rescue and relaunch the carrier breaches EU rules. Page 2

### Britain's transport links lead Europe

Britain's freight connections are better than those of its European neighbours in spite of the country's position on the edge of the continent, a report shows. Page 8

### UK companies treat shareholders best

UK companies treat their shareholders better than other European companies do, a survey of corporate governance practice shows. Page 5

### Flood of cash may hit Irish Emu bid

A surge of foreign buying in the Irish bond market, prompted by expectations that Ireland will be an early participant in European monetary union, threatens to make it harder for the Irish to meet convergence targets. Page 3

### Eni sale tranche fixed

Italy fixed the second tranche of the privatisation of Eni, the country's main oil, gas and chemicals group, at 8.75 per cent of its stock, and held open the possibility of increasing the size. Page 17

### Kazakhstan shakes up banking system

Kazakhstan, the first commercial bank in Kazakhstan, lost its licence in a government shake-up of the country's over-sized and under-financed banking system. Page 5

### European unity on polluted waters

Nearly 20 European countries pledged to work together to cut pollution in shared rivers and lakes under an environmental treaty that came into force this week. Page 3

### Call for segregation of modified beans

European food retailers and wholesalers called for genetically modified US soybeans to be segregated from ordinary ones. Page 2

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STOCK MARKET INDICES		GOLD	
New York: Dow Jones	5986.03 (-7.83)	New York: Comex	328.50
FTSE 100	4031.5 (+1.61)	London: close	330.45
Europe and Far East			
CAC40	2151.55 (-1.14)		
DAX	2702.04 (+19.35)		
FTSE 100	4031.5 (+1.61)		
Nikkei	21181.91 (+12.99)		
US LUNCHTIME RATES		DOLLAR	
Poland: 10 yr	5.34%	New York: 1 month	1.53405
Spain: 10 yr	5.017%	DM	1.53145
Long Bond	5.6%	FF	5.1725
Yield	5.789%	SF	1.2525
		Y	111.355
OTHER RATES		STERLING	
UK 3-yr Interbank	5.75%	London: 1 month	1.5360
UK 10 yr Gilt	10.0%	DM	1.5394
France: 10 yr OAT	10.35%	DM	5.1722
Germany: 10 yr Bund	10.15%	SF	1.2538
Japan: 10 yr JGB	10.1755%	Y	111.26
		Tokyo close	Y 111.55
NORTH SEA OIL (Argus)			
Brent Dated	\$24.185	DM	2.3951
	(23.93)		

# Bundesbank warns over Emu

## Countries should avoid a 'breathless short-term effort' to qualify

By Andrew Fisher in Frankfurt and Gillian Tett in London

Mr Hans Tietmeyer, president of the Bundesbank, yesterday added his voice to those sceptical about the budgetary strategies being used by some countries trying to qualify for European Monetary Union. "It is important in the selection [of Euro participants] that the member countries do not just reach the criteria through a breathless short-term effort with one-off results quickly cobbled together," Mr Tietmeyer said in a speech in Frankfurt.

Mr Tietmeyer also repeated the Bundesbank's objections to non-Euro member countries having equal access to the single currency payments system, known as Target, a view vigorously opposed by the Bank of England in particular. "The conditions must take account of the differences that

would exist between central banks inside and outside the third phase of currency union [Emu]. It is not just or sensible to treat unlike things alike."

German officials argue that access to liquidity in the future single currency should be limited for monetary policy reasons. UK officials insist that "out" countries should have equal access to Target. A Bank of England official yesterday said: "We do not think that the question of intra-day liquidity is a monetary policy issue."

Central bankers are due to discuss the question next month - the first face-to-face discussion since the disagreement erupted in July.

Mr Tietmeyer warned that those seeking to join Emu on the basis of short-term economic performance rather than long-term stability risked being "heavily punished" by the markets. "The currency

union is meant to last," he said. "The Maastricht treaty does not provide for an exit. If a country really cannot keep up after a while and wants to leave, the markets will not forget that for a long time." He mentioned no countries by name, but his comments

seemed aimed at Italy and Spain, which have recently stepped up their political and fiscal efforts to become founder members of Emu. France has also introduced a budget to enable it to meet the criteria. Germany, too, currently just fails to meet some criteria.

Mr Tietmeyer repeated the German central bank's view that Emu must be built on fi-

scal and monetary stability that was deeply rooted in society. The fiscal criteria especially must be fulfilled over a long period, he added. These lay down that budget deficits and total public-sector indebtedness must not exceed 3 per cent and 60 per cent of gross domestic product respectively.

Member countries would have to show the ability to follow stable policies so as to avoid political tensions and maintain international confidence in the euro. Success or failure of Emu would depend on the choice of participants, he said.

The European Monetary Institute - forerunner of the European central bank - will assess the progress of potential member countries towards reaching the Emu criteria, he noted. It will make its main reports in spring 1998, with a preliminary convergence report due this November.



Bank chief Hans Tietmeyer: 'The currency union is meant to last. If a country... wants to leave, the markets will not forget that for a long time'

## Daf Trucks agrees to \$544m takeover by Paccar

By Gordon Cramb in Eindhoven and Haig Simonian in London

Daf Trucks, the Dutch-Belgian heavy truckmaker, yesterday agreed to a \$544.7m takeover by Paccar, the third biggest US heavy truck group, concluding its long haul back from bankruptcy in 1993.

Paccar, based in Washington state, is to pay \$190m for Eindhoven-based Daf and a further \$132.9m to buy out the 25 per cent minority in DAF's Belgian production unit which is owned by the Flemish regional government.

The Belgian and Dutch authorities, which together own just under half the company, still have to give their blessing. However, they are expected to back a deal securing Daf's future and possibly netting a windfall profit.

The rest of Daf Trucks is owned by former creditor banks, suppliers and dealers, as well as other institutional investors. The price being paid is five and a half times the group's 1995 earnings of \$163.8m. Daf expects to match but not exceed that profit this year.

Mr Cor Baan, Daf chairman, said the sale would provide greater access to finance and technology as well as an international network, including outside components.

However, he said Daf would "strengthen its focus on Europe", and maintain its contract under which it buys lighter vehicles from the UK's Leyland Trucks for sale on the continent.

Mr Mark Pigott, a Paccar director who will become chairman from January, yesterday held out the possibility of selling Daf vehicles in the US.

The deal marks a further step in the rationalisation of the European truck business. The number of independent manufacturers has decreased steadily in the face of rising

Continued on Page 16  
Daf takeover shifts up a gear. Page 18

## Lebed calls for pact between Nato and Russia

By Neil Buckley in Brussels and Bruce Clark in London

Nato should sign a binding political agreement with Russia before enlarging to include central and east European states, Mr Alexander Lebed, secretary of Russia's security council, told the western alliance yesterday.

On his first visit to the west, Mr Lebed urged the Atlantic alliance not to hurry its plan to take in new members. But he also made clear that Moscow was moving away from its previous stance of implacable opposition to the idea.

Mr Javier Solana, the Nato secretary-general who received Mr Lebed at the alliance's headquarters in Brussels, rejected any explicit link between Russia-Nato ties and enlargement.

But Nato officials welcomed Mr Lebed's keenness to negotiate over the future of European security, and they said the differences between the two sides did not appear to be unbridgeable.

Mr Lebed warned that the extension of Nato towards Rus-



Keen to negotiate over the future of European security: Alexander Lebed (left) talks to Nato secretary-general Javier Solana

sia's borders could sour feelings in Moscow towards existing arms control agreements on strategic and conventional weapons.

However Mr Solana said Nato will today table a formal proposal for modifying the treaty on conventional forces in Europe in order to take account of Russian concerns.

Mr Lebed said that "the main thing is not to hurry" with expansion plans, which are expected to add at least three nations to the 16-nation bloc by the end of the century.

Both Mr Lebed and Mr Solana struck a good-humoured note at a joint press conference at Nato headquarters, while acknowledging

clear differences of opinion over European security. Mr Solana said Nato's internal reforms, its enlargement eastwards and its relationship with Russia should progress in parallel, with the hope of reaching agreement in time for a Nato summit next year. But he rejected the idea that a Russia-Nato accord would be a condition for expansion.

Mr Lebed called for negotiations to bridge the gap. "We propose that we should tackle all the problems coolly, on the basis of reason rather than emotion," he said.

Mr Solana said both Nato and Russia had a role to play in constructing a "new security architecture" for Europe.

Mr Lebed proposed the establishment of a joint decision-making system, allowing the two sides to resolve questions about European security, including future enlargement.

Such an arrangement would be "very binding in its obligations", he told reporters. "All the duties and rights of those who signed the treaty would be very clear," the security chief said, adding that the new

Russia-Nato forum could cover the whole range of arms control issues.

But he avoided ruling out enlargement of the western alliance, saying this was an issue for Nato itself to decide, and the main problem was one of timing.

Lebed: boxer and chess player, Page 2  
Editorial Comment, Page 15

## Texaco and Shell in talks on \$2bn cost-saving links

By Christopher Parkes in Los Angeles

Efforts to restructure the hard-pressed US oil refining and marketing industry have been relaunched by Shell Oil and Texaco.

They plan to pool resources in a national network of oil dumps, refineries, petrol stations and pipelines.

The proposed link - which follows a landmark \$5bn deal under which British Petroleum and Mobil agreed to combine their European downstream operations - would give the partners a leading 15 per cent share of the US oil products market.

Savings from cutting out duplicated management and marketing functions, increased buying power for feedstock, and new distribution patterns, could reach \$2bn a year, according to officials.

With assets of about \$10bn at issue, and complex international relationships to be taken into consideration, the

talks are expected to last several months.

The project foresees "some combination" of US assets, Texaco said, and is expected to include the US group's interests in Star Enterprise, a seven-year-old joint venture with Saudi Aramco, Saudi Arabia's state oil concern.

Texaco has a stake in seven US refineries and sells petrol through more than 13,000 branded filling stations in all but five states.

Star, which embraces Texaco's east coast interests, has an interest in three refineries and owns the least-known brand.

Shell, the US subsidiary of Royal Dutch/Shell, runs six refineries and its internationally-known emblem appears outside almost 9,000 petrol stations in 39 states.

The talks were spurred by fading refinery margins which have marred US oil groups' recent earnings.

US margins fell last year to their lowest recorded levels,

officials associated with the talks said yesterday. There was some relief earlier this year when petrol prices were forced up by rising crude costs, but the public and political outcry confirmed that permanent higher prices were not a feasible long-term solution.

Now there was a danger that a steady increase in refining capacity would soon compound the industry's problems, the officials said.

The projects under discussion would not force any refinery closures, they said. Possible obstruction by federal anti-trust authorities was "not an issue", they added.

Investment bankers advising the potential partners are CS First Boston for Texaco and Morgan Stanley for Shell. J.P. Morgan is handling Star's interests.

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NEWS: EUROPE

EU to probe L3,000bn Alitalia capital injection

By Emma Tucker in Brussels

The European Commission is expected to announce tomorrow an investigation into restructuring plans at Alitalia, the Italian state airline, because of concerns that a L3,000bn (\$1.98bn) capital injection to rescue and relaunch the carrier breaches EU rules on state aid.

The examination could force the Italian authorities to alter substantially its proposals for the airline, delicately negotiated with Alitalia's unions over the summer.

The investigation is the latest in a string of controversial requests by EU governments for Brussels to look kindly on their plans for propping up loss-making flag carriers. The Commission has the power to veto state aid to airlines if it believes the assistance will harm competition.

The Italian government had hoped to persuade Brussels its plans did not require scrutiny, arguing that in making the capital injection Iri, the state holding company, and the Italian treasury, were behaving like private investors.

But Brussels fears the plans could mask illegal subsidies. "The Italians have made a lot of assumptions about the future that are very fluid, which we doubt would satisfy a private investor," said a EU Commission official.

This is the first time Alitalia has sought approval from Brussels for a state capital injection which puts it in a stronger position than some of Europe's other ailing airlines, which have received government assistance more than once.

Mr Neil Kinnoch, the transport commissioner, will have to decide whether the plans comply with guidelines on state aid to the aviation sector, which only allow government assistance to be awarded under controlled circumstances, most notably when a company can show that the capital is being used for a one-off restructuring to return it to viability.

However, Mr Kinnoch is likely to come under pressure from non-subsidised competitors, which argue that Brussels has been too soft on national governments seeking to keep loss-making state airlines afloat through subsidies.

Moscow closer to successful international bond market debut

Russia wins ratings plaudits

By Conner Middelmann in London and John Thornhill in Moscow

Russia's hopes for a successful debut in the international bond market were enhanced yesterday after it received higher-than-expected credit ratings from three international rating agencies.

Moody's Investors Service awarded Russia a long-term foreign-currency rating of Baa2, while Standard & Poor's rated it a notch lower at BB-.

Mr Alexander Livshits, Russia's finance minister, welcomed the ratings as a sign of the great faith that the world community placed in the country's reform programme.

He said Russia's ratings were higher than those of Turkey, Brazil, and Venezuela and would enable the country to issue a eurobond in the near future. It would also help stimulate the development of the corporate bond market, he said.

Credit ratings reflect the perceived risk of default by a borrower on its debt. Ratings of BBB-/Baa3 and higher are investment-grade, ratings of BB+/Baa3 and lower are speculative grade. A strong rating, which implies reduced risks to investors, usually means lower funding costs for the borrower.

Most market participants had expected Russia to be rated in the weaker, single-B region, and the positive surprise of the double-B ratings prompted a sharp rise in the prices of Russian debt traded in London.

Despite a sharp rally in the government bond market since the presidential election in July, three-month Treasury bills were still yielding 47 per cent on an annualised basis at the end of last week while six-month paper was yielding 60 per cent.

In their analyses, the three agencies recognised Russia's strong debt profile, its manageable debt burden and its commitment to honour its external obligations.

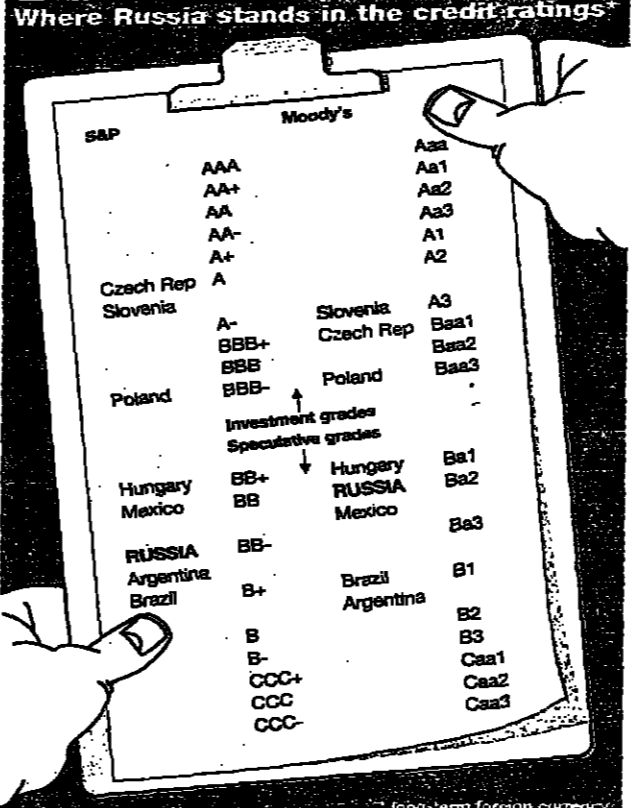
However, all three warned that political risks remain. S&P highlighted the government's "short economic management track record and, especially, the political and administrative difficulties it faces raising tax revenues."

It also pointed to the challenge of leadership succession in a country with a still developing democratic culture and political institutions. "A weak legal system, including tax enforcement that continues to foster widespread corruption, discourages foreign investment and acts as a drag on overall economic activity," it said.

Nevertheless, bankers are reporting strong investor interest in Russia's forthcoming eurobond, expected to be launched in the coming weeks. Markets are talking of \$200m to \$500m of three-year or five-year bonds. JP Morgan and SBC Warburg have been chosen to lead manage the deal.

Since Russia now has the same Moody's rating as Mexico and the same S&P rating as Argentina, dealers say that outstanding bonds issued by those two countries might serve as pricing indicators for the Russian eurobond.

Argentina's bonds due in 2001 are currently yielding 365 basis points more than comparable US Treasury bonds, while Mexico's five-year bonds yield 280 basis points more than Treasuries.



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Moslem-Croat federation army soldiers on guard yesterday at the opening of a US-sponsored military school south of Sarajevo

EU prepares better deal for air victims

By Caroline Southey in Brussels

Passengers on European Union airlines will be entitled to better compensation terms if they are involved in an air accident, and find it easier to make a claim, under new arrangements expected to be agreed by EU transport ministers.

The Warsaw Convention drawn up 67 years ago limited airline liability to a maximum of \$10,000. Since then, most EU countries have opted for higher compensation for death or injury, but this has led to a fragmented liability regime across the Union.

The new system includes automatic payment of Euro50,000 (\$83,500) to passengers or next-of-kin within 10 days of an accident, the introduction of a strict liability up to Euro100,000 and then unlimited liability thereafter, and an easier system for claiming compensation.

Mr Michael Lowry, Irish transport minister, said a deal was likely by the end of the year. Ireland currently holds the presidency of the council. A Commission official said there were no objections of "real substance".

However, most ministers expressed concerns last week about the legal implications of the Commission's proposal that passengers be allowed to bring an airline to court where they have their domicile or permanent residence. Under present rules, passengers can bring action in the country in which the ticket was bought, where the airline has its principal place of business or in the country to which the passenger was travelling.

Germany argued that the EU should delay agreement until an international deal had been struck. A further area of contention is whether the regime should also apply to non-EU carriers and to small EU carriers. Some countries, such as the UK, also oppose the Commission's insistence that the automatic payment should be non-returnable.

The new liability system would overturn a plank of the Warsaw Convention that victims or next-of-kin can only recover compensation beyond the set limit by proving the "wilful misconduct" of the air carrier. "This makes settlements less predictable, more expensive and time consuming," an EU official said.

The Commission predicts that the insurance market will react "moderately" to an increase in the mandatory liability limit. "Insurers seem to be confident that the financial capacity would be available irrespective of the level of the limit chosen," an EU official said.

The government has only been precise in its strategy: reduce the public-sector deficit to 3 per cent of GDP by the end of 1997 to comply with one of the key criteria of the Maastricht treaty. The days after unveiling budget committed to find L62,500bn in new taxes and spending cuts, almost half the specific measures have yet to be defined.

A main weakness lies in budget assumptions of 0.8 per cent growth this year. Already, this year's receipts are off target, with growth figures consistently revised downwards. This year's budget deficit will be L134bn, L10,000bn more than expected. The government may yet have to force a confidence vote.

Italy has a 5.8 per cent deficit this year to 4.5 per cent next year and to 3 per cent in 1998, one year behind the Maastricht schedule. The aim of the tougher budget has been welcomed by the opposition and business. The rightwing alliance, headed by Mr Silvio Berlusconi, the former premier, last week unveiled its counter-proposals, adopting virtually the same parameters to reduce the 1997 deficit to 3 per cent of GDP.

The main difference in approach is the opposition's belief that taxation should be reduced to stimulate the economy, continuing the kind of incentives offered to business under the Berlusconi government's budget for 1995. The opposition says pensions and health spending should be cut more, a move resisted by prime minister Romano Prodi, to retain support from his centre-left allies in parliament.

Italians back 'pro-Europa' tax for Emu

But no one yet knows its exact nature, or who will pay it

By Robert Graham in Rome

Italians have a mistrust of paying taxes. But apparently they are more sanguine about paying a "pro-Europa" tax to participate in European Monetary Union. An opinion poll in Corriere della Sera yesterday shows a surprising 58 per cent backing the special tax to enable Italy to have its public finances in order for joining Emu.

This percentage is well above the share of the vote won last April by the centre-left Olive Tree alliance, and comes despite no one knowing the exact nature of the tax, or who will pay it.

In announcing the budget on September 26, the government said it intended to raise L13,000bn (\$8.5bn) in this way, which would probably take the form of a one-off 1 per cent charge on all incomes over L20m a year. Details are not expected to be fixed until next year, after parliament has approved the core 1997 budget.

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ment is L4,285bn due in fiscal revenues. The government has hinted this could involve an increase in VAT and higher petrol taxes.

The lack of precision underlines the way the government decided only late last month to alter its existing budget plans and go for a more ambitious target, squeezing almost 3 per cent of GDP from the economy. Last July, the government anticipated a budget that would have merely reduced the deficit from 5.8 per cent of GDP this year to 4.5 per cent next year and to 3 per cent in 1998, one year behind the Maastricht schedule.

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EUROPEAN NEWS DIGEST

Call for ban on biotech beans

By Emma Tucker in Brussels

European food retailers and wholesalers yesterday called for genetically modified US soybeans to be segregated from ordinary ones so that consumers could choose whether or not to buy products containing them.

About 2 per cent of the first time made up of soybeans harvested locally by Monsanto, the US biotechnology altered genetically for resistance to a herbicide produced by the company. Soybean exports to Europe are expected to begin in the next two months. The beans are used in about 60 per cent of processed food products, as a source of protein or a binding agent.

EuroCommerce, the trade body for EU retailers and wholesalers, called for only non-engineered soybeans to be exported this season to give the EU food industry time to prepare consumers.

Mr Henrik Krøner, secretary general, said consumer confidence in food was low as a result of the "mad cow" crisis. Food retailers feared the introduction of foods containing genetically modified ingredients on the European market with no further explanation would lead to new food scares and a further decline in confidence. Monsanto said segregating the altered soybeans was impractical and unnecessary as the product had been approved as safe by EU authorities in April.

Juppé steps up terror fight. The French government yesterday pledged to step up the fight against Corsican terrorists after they claimed responsibility for bombing the town hall in Bordeaux, where Mr Alain Juppé, the prime minister, is mayor.

After consulting security ministers and President Jacques Chirac, Mr Juppé said the government would put "the same determination" into combatting Corsican terrorism as it had last year into fighting Algerian Islamic terrorists. He said police and magistrates had been given "the firmest instructions" to "dismantle the networks" of "all forms of terrorism in Corsica".

Brussels clears TV merger. The European Commission yesterday cleared a merger between the television interests of Compagnie Luxembourgeoise de Télédiffusion and Germany's Bertelsmann, satisfied that the venture will not create a dominant position in the European television market.

Kinkel pledge on satellites. Germany is committed to building two spy satellites jointly with France despite statements from the Defence Ministry in Bonn to the contrary, Mr Klaus Kinkel, the foreign minister, said yesterday.

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# Turkish stocks rule angers western banks

By Kelly Couturier in Ankara and Nicholas Danson in London

Western investment banks are to protest to the Turkish authorities over a new securities rule which they believe will leave international investors at the mercy of local stockbrokers and damage the Istanbul Stock Exchange.

The cause of the outcry is a regulation which came into effect yesterday ordering foreign banks to disclose the identity of the institu-

tions on whose behalf they are purchasing Turkish shares.

A group of investment banks - believed to include ING Barings, Morgan Stanley, NatWest Markets and SBC Warburg - has prompted the London Investment Bankers' Association to draw up a protest to the Turkish authorities.

"We will be making an approach to the Turkish authorities about the new rule suggesting to them that there are other ways of skinning the cat," said Mr Peter

Beales, Libe's director with responsibility for compliance.

Turkey's Capital Markets Board, the body which instituted the sudden rule change, hinted yesterday that the rule could be relaxed if it could obtain information on an investor's identity when it needed.

But, among international investment banks, the concern remained yesterday that disclosure of the identity of buyers would allow local brokers to raise the price of a share which they

knew a foreign institution was accumulating.

In a notice to clients, investment bank ING Barings warned that the new rule would "hinder a fair market" and damage the "integrity" of local execution of trading orders. It said no other active securities market required such a level of disclosure.

Mr Greg Keys, head of corporate finance at Global Securities, a local broker, forecast a drop in trading volume on the Istanbul Stock Exchange, which had

risen 16.2 per cent in dollar terms this year.

The anonymity of clients is one of the strongest principles of securities trading. Even South Korea, one of the most demanding of jurisdictions, only requires investors to be identified by a code number.

Turkey followed international practice until last month, when a CMB investigation ran into an obstacle. The Turkish regulator was inquiring into allegations of manipulation in Turkish Airlines shares.

According to a CMB official, it asked investment banks including Morgan Stanley, UBS and Salomon Brothers for information on their clients. The banks did not confirm yesterday they had been asked for assistance.

The CMB official said several investment banks working out of London refused to identify clients citing local laws protecting clients. On September 27, the CMB therefore drew up the new rule on disclosure, which came into effect yesterday.

# Flood of cash may swamp Irish Emu bid

By John Murray Brown in Dublin

The recent surge of foreign buying in the Irish bond market, prompted by expectations that Ireland will be among the first countries to participate in European monetary union, threatens to make it harder for the Irish to meet the convergence targets.

With more than £1.5bn (\$2.4bn) flooding a tiny Irish gilt market worth only £14bn in the past four weeks, demand for Irish punts has increased, putting upward pressure on the currency. The central bank's intervention to contain the rise resulted in falls in short-term money, raising fears that a general interest rate fall could trigger further credit growth, fuelling inflation - a central target under the criteria for participation in the single currency.

Compared with some of its EU partners, Ireland would appear comfortably on course for monetary union. The budget deficit should be well within the Maastricht limits - helped by buoyant tax revenues, and lower debt service costs. Inflation, currently 1.5 per cent, has shown little sign of rising, despite the extraordinary growth performance - with GDP set to increase 7 per cent this year, against 10 per cent in 1995. Public debt as a ratio of GDP, while still above the 60 per cent required by Maastricht, is

coming closer to the target.

The quandary for the central bank is whether to stem the flow of foreign money by letting interest rates fall, which could fuel credit growth, or by allowing the currency to appreciate, which could affect the rate at which Ireland enters Emu.

Economists believe the bank is also reluctant to see the currency move higher because it wants to avoid a revaluation of the green punt, which determines the value of EU subsidies to Irish farmers. Farmers, always an important political lobby, are already incensed by the damage done by the BSE crisis.

Mr Han De Jong, chief economist at stockbrokers Goodbody said: "The more we converge on the interest rate front, the bigger the risk we will diverge on the real economy and the inflation front."

Dealers say the exchange rate, at £12.44 to the D-Mark yesterday, is already very close to the top of the 2.25 narrow band ERM limits.

The political calendar is not helping, with elections next year, and the government under pressure to cut taxes in the January budget - further stoking demand.

Some economists are already worried the economy could overheat, resulting in rising inflation in mid 1997, just when the EU is assessing who should qualify for the single currency.

# Kohl's CDU plans tax on capital gains

By Peter Norman in Bonn

Leaders of Chancellor Helmut Kohl's Christian Democratic Union yesterday adopted a tax reform plan that would make capital gains on securities and property transactions subject to income tax after 1998.

In a motion to be debated at the party's congress in Hanover this month, the CDU leadership proposed to tax "value changes" from the sale of property and securities owned by individuals. Family homes would be exempt. Mr Peter Hinz, the CDU general secretary, said losses as well as capital gains would be considered for tax purposes. Gains would be assessed from January 1 1999.

The plan was criticised by Mr Theo Weigel, the finance minister and leader of the CDU's Bavarian sister party, the Christian Social Union, who fears it could threaten

Germany's prospects as a financial centre. It would represent a significant tightening of capital gains taxation in Germany. At present, gains on the sale of securities are tax free after they have been held for six months, while in most cases property can be sold without risk of taxation on capital gains after two years.

The CDU pushed ahead with its proposal yesterday at a meeting chaired by Mr Kohl. The motion outlined other tax privileges to be trimmed as part of the party's plan to cut the top income tax rate to around 35 per cent from 53 per cent at present and the initial tax rate to below 20 per cent from 25.9 per cent from 1998. Once the CDU proposals are adopted in Hanover, they are likely to have a considerable impact on the work of a commission of tax experts and government politicians headed by Mr Weigel, which

has been charged with producing a comprehensive income tax reform.

The motion called for fewer tax breaks on company entertaining, less generous depreciation allowances and greater restrictions on the ability of companies to create hidden tax-free reserves.

It proposed fewer tax benefits for commuters who travel to work. But after long debate, the CDU leadership watered down an earlier draft prepared by Mr Wolfgang Schäuble, leader of the CDU/CSU MPs in the Bundestag, which suggested that benefits such as unemployment pay, sick pay and maternity benefit should be taxed as income. These issues, and the politically controversial question of how to tax pensions and savings for old age, will be discussed later.

Germany's tax reform challenge, Page 15



Dr Rolf Zinkernagel helped develop vaccines and arthritis treatments

# Medical scientists win prize

By Clive Cookson, Science Editor

The Nobel Prize for medicine was awarded yesterday to two scientists, one Swiss and one Australian, for their fundamental discoveries about the way in which living cells defend themselves against germs.

Dr Rolf Zinkernagel and Dr Peter Doherty worked together on "cell-mediated immunity" at the John Curtin School of Medical Research in Canberra during the 1970s.

Their research into the way cells recognise foreign materials has laid the basis for clinical applications, ranging from vaccine development to treatments for auto-immune diseases such as rheumatoid arthritis.

Dr Zinkernagel, 52, now heads the Institute of Experimental Immunology at the University of Zurich. Dr Doherty, 55, is professor of immunology at the University of Tennessee in the US.

They will share the \$1.12m prize.

# German employers back down in sick pay dispute

By Wolfgang Münch in Gießen

German engineering employers last night backed down in a divisive industrial conflict over sick pay, blaming provocation by the German government and heavy-handed union tactics.

Under a deal struck yesterday, Gesamtmetall, the engineering employers' federation, will be asking member companies to shelve the cuts, which would reduce a worker's sick pay entitlement from 100 per cent of wages to 80 per cent.

At a meeting near Frankfurt, Gesamtmetall and IG Metall, the engineering union, agreed to defer the issue to the next wage

round, which is now due to start on Thursday.

The dispute was triggered after several industrial groups implemented sick pay cuts on October 1. It led to a wave of protests and industrial action throughout the country, targeted especially on Mercedes-Benz, the car and truck group, which had led the campaign for lower sick pay.

Daimler-Benz, Mercedes' parent group, last night accepted the recommendations. Daimler and other companies based their decision on a change in German law which reduce statutory minimum sick pay levels. The new law has given rise to disagreements between employers and employees

about the sick pay arrangements in existing labour contracts.

Mr Klaus Stumpf, president of Gesamtmetall, last night blamed German government tactics for the dispute. At a news conference after the meeting he said: "This is the first time that a government pushes a law through parliament with the greatest of difficulties only to ask us later not to implement it."

Chancellor Helmut Kohl earlier yesterday put pressure on both sides to avoid open confrontation. He has consistently backed the unions' legal argument in the dispute, calling on employers to honour existing labour contracts.

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NEWS: ASIA-PACIFIC

Seoul warns of danger of all-out war

By John Burton in Seoul

President Kim Young-sam of South Korea yesterday warned that a full-scale war could break out if North Korea continued to "provoke" Seoul.

The warning to Pyongyang was made during a meeting of the South's political leaders to discuss the recent intrusion of a North Korean submarine and the North's threat to retaliate for the killing of crew members after they came ashore.

South Korean officials have suggested Seoul might suspend economic co-operation with North Korea.

This would include postponing a visit of South Korean engineers involved in construction of two nuclear reactors promised under the 1994 US-North Korean nuclear freeze accord.

Korea Electric Power, South Korea's state-run electricity monopoly, is prime contractor for the \$5bn project, and is due to begin work next month at a site on the east coast of North Korea.

In addition, as part of its new hardline policy, South Korea is reviewing pledges to provide food and other humanitarian aid to North Korea's starving population.

In an attempt to build international support for its position, South Korea is pressing for a resolution by the United Nations Security Council condemning Pyongyang for the submarine's intrusion.

However, North Korea's closest ally, China, has apparently not yet agreed to support the resolution.

Beijing as a permanent member of the Security Council, can veto the move.

Mr Kim told the South Korean political leaders that North Korea was heightening tensions as a means of rallying public support at a time when its economy was deteriorating rapidly.

South Korea went on a terrorist alert last week to guard against possible North Korean retaliation for the deaths among the submarine's crew. The alert came after the unsolved murder of a South Korean diplomat in the Russian city of Vladivostok.

Seoul intelligence officials claim he was killed by North Korean agents, although they offer no conclusive proof. Russian investigators believe the diplomat may have fallen foul of Russian or North Korean drug dealers since he was investigating drug smuggling involving North Korea.

Meanwhile, North Korea is arguing that the submarine intrusion, which it insists was an accident resulting from engine trouble, underscores the need for a peace treaty with the US. Washington has refused the offer until Pyongyang accepts the inclusion of South Korea in the peace treaty.

North Korea also revealed on Sunday it had arrested a US citizen in August on charges of spying for South Korea. The American, Mr Evan Carl Hunsike, is believed to be a missionary who crossed illegally into North Korea from China.

HK fears surge in corruption

By John Ridding in Hong Kong

Hong Kong's return to Chinese sovereignty next year poses a threat of increased cross-border corruption, the head of the territory's anti-corruption agency warned yesterday.

Mr Michael Leung, commissioner of the Independent Commission Against Corruption, said cross-border corruption now accounted for about 5 per cent of reports. But he said he regarded the risk of escalation as serious, partly because the bandover could prompt collusion in crimes such as smuggling, drugs, vice and prostitution.

To tackle the problem, Mr Leung said the Hong Kong authorities were increasing co-operation with neighbouring Guangdong province. "We will step up our liaison with Chinese authorities and have already made agreements," he said, referring to an accord on the exchange of witnesses.

The risk of increased corruption is one of the main concerns of Hong Kong people ahead of the transfer of sovereignty to China.

According to a survey released yesterday by the ICAC, just under 70 per cent of respondents believed the handover would bring an increase in corruption.

Such fears stem partly from the prospect of increased cross-border traffic and a sharp rise in corruption on the mainland. The Chinese leadership has launched a crackdown, including a series of executions in southern Chinese provinces.

In Hong Kong, Mr Leung cited statistics suggesting corruption remains in check. Between January and September, there were 2,397 corruption reports, a rise of 3 per cent on the same period last year. Convictions rose from 205 to 218.

In addition to cross-border corruption, the ICAC chief also warned about attitudes among Hong Kong's youth. "A worrying finding is that for four consecutive years there has been a consistent trend that the younger the respondents the more tolerant they are of corruption," he said. "We are fighting an uphill battle."

To curb the problem, Mr Leung said the ICAC was increasing its education efforts, including the production of an anti-corruption cartoon series for kindergarten pupils.

Tokyo urges calm over disputed islands

By Laura Tyson in Taipei and William Dawkins in Tokyo

Mr Ryutaro Hashimoto, the Japanese prime minister, yesterday called for calm after a boatload of protesters from Hong Kong and Taiwan landed on the disputed Senkaku islands in the East China Sea and raised Chinese flags.

"To prevent a greater commotion, it is important for all sides to remain calm," he said, responding to the third demonstration around the Senkaku islands, known among Chinese as the Diaoyu islands, in the past two months. The islands are claimed by Japan, China and Taiwan.

Yesterday's landing was the most successful in a series of protests by Taiwanese and Hong Kong activists against Japan's claims of sovereignty over the uninhabited islands, which are surrounded by rich fishing resources and potential unexplored petroleum reserves.

"We always admire and recognise acts of patriotism to protect our land," a Taiwanese government spokesman said yesterday while a Japanese government spokesman stressed the islands were Japanese territory. Mr Teijiro Furukawa, deputy chief cabinet secretary, warned Tokyo would take "appropriate measures" if protesters ignored orders to leave.

To this end, Japan's maritime safety agency yesterday ordered 50 coast guard patrol boats to the area. So far, the government has not made use of the Japanese navy, sensitive to the risk of provoking more anti-Japanese sentiment than already exists among its Chinese-speaking neighbours.

Talks between Taipei and Tokyo over fishing rights and sovereignty, held on Friday and Saturday in Japan, ended inconclusively.

NZ voters spoil for choice

More than 20 parties and over 700 candidates are fighting Saturday's election, writes Nikki Tait in Wellington

With less than a week to go to New Zealand's general election, Mr Winston Peters, leader of the populist New Zealand First party, is holding a rally in the port town of Tauranga.

The audience of shoppers asks whether the health sector is being "taken over" by big business and what Mr Peters thinks can be done to improve pre-school funding. There are also questions about the rise in violent crime, public sector housing sales and escalating university fees.

These are the issues on the minds of New Zealanders ahead of the October 12 poll. Many now express qualified approval for the country's reform process, which began in the mid-1980s and transformed the economy from one of the world's most protected, with a cradle-to-grave welfare system, into one of the most open, with a heavy emphasis on "user-pays".

Since 1993 - when the current conservative National party government scraped back into office - growth has been buoyant, topping 5 per cent in 1993/4 and 1994/5, although dipping to under 1 per cent more recently.

Unemployment, which peaked at 11.2 per cent in 1992, is now just over 6. But even those who have gained from this economic transformation worry about the unfinished aspects. Upheavals in the health industry - which are designed to improve cost-effectiveness but have yet to improve services or cut waiting-lists - and declining access to good, affordable education are often cited.

According to a New Zealand Herald-Waikato University survey last month, 40 per cent of voters said health was the most important issue in deciding how to vote. Education ran a fairly distant second.

In addition, a significant portion of the population has yet to share in this hard-won prosperity. In some rural areas, unemployment still tops 25 per cent, and the gains have tended to elude Maori communities.

Members being drawn from party lists to achieve the selected profile. New parties, which need only 5 per cent of the "party vote" or one electoral constituency to claim a parliamentary voice, have proliferated. More than 20 will stand on Saturday, and the total number of candidates will exceed 700.

Thus, no one seems likely to emerge with an outright majority. In recent days, Mr Jim Bolger, New Zealand's prime minister and National's leader, has warned that this could put the recent economic gains at risk.

But financial markets have not taken fright, and opponents have accused the National leader of scaremongering. National's share of the vote has shrunk at 35-40 per cent, ebbing slightly in last weekend's polls.

By contrast, Labour, which began the reform process and proffers a socially-

conscious but still fairly "market-oriented" economic agenda, has been climbing. Ms Helen Clark, its uncharismatic leader, has looked like a safe pair of hands amid mounting election brouhaha.

The Alliance, a coalition of left-leaning parties with an old-style "tax and spend" agenda, and New Zealand First, which advocates more protectionist policies and scores highly with older New Zealanders and Maori voters, continue to battle for the remaining vote. The latest poll has both these parties standing at around 15 per cent. The combined Labour-Alliance-NZ First tally could be around 70 seats - more than enough to control parliament.

But come Saturday, three factors will still be critical. The first is whether a smattering of centre-right minor parties, who would be natural allies for the National party, can cross the threshold entitling them to parliamentary seats.

On current showings, the United party seems likely to win one electorate seat but to have little general support to enlarge on this gain. The Christian parties, mainly concerned to promote conservative social values, and ACT, a more radical, pro-business group, hover around the critical 5 per cent.

A key factor will be the electorate's understanding of the new polling system - in particular, whether it splits votes between Labour, the Alliance and New Zealand First to maximise the non-National tally.

But perhaps the most critical factor is whether coalition arrangements, after the election, can be successfully forged on the left of the political spectrum. The Alliance has already ruled out support for a National government, and, despite some policy differences, looks a fairly natural bedfellow for Labour. But New Zealand First is less predictable.

Whatever happens, it could be 1997 - weeks after parliament is due to resume in December 13 - before the line-up is resolved.

Manila plans Euro peso issue

The Philippine government said yesterday it was planning the country's first overseas bond to be denominated in the local currency in an attempt to exploit its growing international reputation. The move, which has been pressed by foreign investment banks, including Deutsche Morgan Grenfell and ING Barings, would be designed to reflect foreign perception of the stability of the Philippine economy. The Philippine peso, which is informally linked to the US dollar, has fluctuated by less than 1 per cent against the dollar over the last 12 months.

Mr Gabriel Singson, central bank governor, said the Euro peso issues would be valued at \$50m or more with a maximum three-year maturity. "The unprecedented credibility of the peso is creating an international appetite for our currency," he said. However, Manila money market traders said the Euro peso bond would have to yield steep rates of interest if it was going to attract strong overseas demand.

China tightens rules on brokers

The People's Bank of China, the central bank, has further tightened controls over brokers by insisting that all financial institutions divest themselves of their broking businesses, Shanghai Securities News reported. PBOC had already called on the country's four leading specialised banks - Industrial Bank and Bank of China - to stop offering broking services.

China's equities markets regulators, including PBOC and China Securities Regulatory Commission, have been tightening the screws on the industry to damp speculation and halt stock market manipulation. Insurance and leasing companies, commercial banks, credit unions, co-operative banks and enterprise-controlled finance companies have been given until December 31 to fall into line with controls on the specialised banks.

Inflation rate falls to 4.4%

Philippine inflation fell in September to its lowest rate since 1987 as food and other commodity prices declined. The drop, from 7.9 per cent in August to 4.4 per cent last month on an annualised basis, also reflected the sharp tightening of broad money growth (M3) over the last six months. The central bank attributed the steep drop in food prices, which make up 58 per cent of the consumer price index, to a recovery in the farm sector hit by drought and typhoons last year.

Courts defer Rao decisions

Two Delhi courts offered a brace of minor reprieves yesterday to Mr P.V. Narasimha Rao, former prime minister, who has been summoned in a criminal cheating case, faces arrest in a forgery case and is under investigation in a bribes-for-votes affair. India's supreme court again deferred a decision about when and where Mr Rao must answer charges of complicity in swindling a businessman out of \$100,000. Meanwhile, a lower Delhi high court deferred its ruling, due yesterday, on whether Mr Rao would be permitted bail after being charged with involvement in a forgery case.

Japan's interest rates 'too low'

By William Dawkins in Tokyo

Senior officials of Japan's two leading political parties yesterday called for a rise in the country's record low interest rates after the general election on October 20.

Their calls, which would be considered political suicide in any other country, reflect politicians' sensitivity to a politically influential army of small savers. Japan's savers have been earning a pittance on deposits since the Bank of Japan halved its official discount rate to 0.5 per cent in September last year, in an attempt to lift the economy out of the worst recession since the 1930s.

Mr Shinzaburo Kamet, head of the ruling Liberal Democratic party's public affairs office, told a seminar that low rates had "benefited financial institutions and led to a drop in consumption". Separately, Mr Ichiro Ozawa, leader of the opposition New Frontier party, warned in a televised debate among the heads of the main parties, that the harmful side effects of low rates were spreading.

Politicians' demand for higher interest rates are unlikely, on their own, to sway the Finance Ministry and Bank of Japan, which yesterday declined to comment. The biggest influence on the central bank's monetary policy is its Tankan quarterly survey of the short-term economic outlook - and that points to the need for further monetary easing.

The most recent Tankan, at the end of August, showed that large manufacturing companies' sentiment was worsening, as a result of which the BOJ said it saw no reason to tighten monetary policy. The next Tankan is due in November, a month after the election, at a time when many economists fear that gross domestic product might be in decline.

INTERNATIONAL ECONOMIC INDICATORS: PRICES AND COMPETITIVENESS

Yearly figures are shown in index form with the common base year of 1985. The real exchange rate is an index throughout; other quarterly and monthly figures show the percentage change over the corresponding period in the previous year and are positive unless otherwise stated.

Table with columns for countries (USA, Japan, Germany, France, Italy, UK) and rows for various economic indicators like Consumer prices, Producer prices, Savings, Unit labour costs, Real exchange rate, and Inflation rate. Includes data for 1995, 1996, and quarterly figures.

Statistics for Germany apply only to western Germany. Data supplied by Datastream and WEFA from national government and IMF sources, and by JP Morgan, New York. Consumer prices not seasonally adjusted. Producer prices not seasonally adjusted. US - finished goods, Japan - manufactured goods, Germany - industrial products, France - intermediate goods, Italy - total producer prices, UK - manufactured products, Australia - manufactured goods, New Zealand - industrial products, Hong Kong - (weight rates in industry). Hourly except Japan (monthly) and UK (weekly). Unit labour costs: seasonally adjusted, measured in domestic currencies. Germany - mining and manufacturing, other countries - manufacturing industry. Real exchange rate: JP Morgan real effective exchange rate index versus 16 industrial country currencies, adjusted for change in relative wholesale price of domestic manufactures. A fall in the index indicates improved international competitiveness.

Advertisement for Mandarin Oriental hotel in Singapore. Text: 'In Singapore, there's only one Mandarin Oriental hotel. The Oriental. Where to find the rest of the World's Finest Hotels & Resorts'. Lists various hotel locations like Bangkok, Hawaii, Jakarta, Macao, San Francisco, Surabaya, Thailand, Macau, and Kuala Lumpur.

Notary promises open...

women protest

كنا من اجل

### Protect workers' privacy, says ILO

By Frances Williams in Geneva

The International Labour Organisation has called for curbs on the use of personality testing for judging job suitability.

In a draft code of practice aimed at protecting workers' privacy, it says genetic screening of employees should be prohibited or strictly restricted.

Employees should not be asked for information which is not directly relevant to their work, and all data collected should be treated as confidential. Workers should also have "access to all of their personal data".

The non-binding code, which will be submitted for approval to the ILO's governing body in November, is intended to guide governments, employers and trade unions in developing legislation or other rules on personal information about workers.

The code states that employers "should not collect personal data concerning a worker's sex life, political, religious or other beliefs or criminal convictions" unless "the data are directly relevant to an employment decision and in conformity with national legislation".

Similarly, medical information should only be asked for if it is relevant to a person's fitness for employment. In addition, "polygraphs, truth-verification equipment or any other similar testing procedure should not be used".

Genetic screening "should be prohibited or limited to cases explicitly authorised by national legislation".

The code also urges employers to ensure that personality testing, increasingly used as a recruitment device in Europe, complies with the guidelines. Workers should be able to object to personality testing, and drug screening should also conform to the code's principles.

Ms Michelle Jankanish of the ILO said yesterday that other practices raising concern included the growing trend towards monitoring employees at work, by tapping into their telephone calls or recording their movements with video cameras or electronic tagging. Data "should not be used to control the behaviour of workers", the code says.

Employers are also urged not to pass on personal information to third parties or to use it for marketing or other commercial purposes without the worker's explicit consent.

### Israeli PM vows to press ahead with redeployment of troops from Hebron

## Netanyahu promises to open borders

By Judy Dempsey in Jerusalem

Mr Benjamin Netanyahu, the Israeli prime minister, yesterday said he wanted to press ahead with the redeployment of Israeli troops from the West Bank town of Hebron but insisted on security for the Jewish settlers and holy places.

Speaking at the opening of the winter session of the Knesset, Mr Netanyahu also said he was prepared to reopen the borders between the West Bank and Gaza and Israel. The closures had been imposed by Israel's former Labour government earlier this year after a wave of suicide bombings on Israeli citizens.

"Closure is not a means of pressure, not a means of punishment," Mr Netanyahu insisted, adding that it was his intention to "allow the passage of thousands of Pal-

estinian workers into Israeli cities in the near future... according to our security needs". He did not say when this would take place.

The closures effectively sealed off the Palestinians in the West Bank and Gaza, preventing them from working outside the territories and preventing the flow of goods in either direction. Yesterday, Israeli businessmen, led by Mr Benjamin Caon, chairman of Koor, said they would try and forge economic contacts with the West Bank and Gaza as soon as possible.

The internal closures - restrictions on movement between the towns in the West Bank imposed by Israel 12 days ago after the violence between Israel and Palestinian forces - had been lifted over the past 72 hours.

Mr Netanyahu's speech bore the hallmarks of the



Israeli peace negotiator Dan Shomron (left) with Palestinian counterpart Saeb Erekat

more moderate and conciliatory language adopted since his return from the US-sponsored summit in Washington last week. It coincided with the setting up of three special committees by Israeli and Palestinian negotiators aimed at continuing the peace talks which resumed on Sunday night at the Erez border crossing between Israel and Gaza.

The committees, which met yesterday afternoon, will concentrate on security and economic issues as well as the long-delayed Israeli troop redeployment from Hebron.

The Hebron redeployment is seen as the fundamental test for the successful implementation of the 1995 Israeli-Palestinian interim peace agreement and the future of the entire peace process.

The US is exerting maximum pressure on Israel to press ahead with the redeployment, an issue again raised by Mr Warren Chris-

topher, US secretary of state, who yesterday held talks with Mr David Levy, the Israeli foreign minister who is considered one of the more dovish of Mr Netanyahu's cabinet.

Mr Saeb Erekat, the chief Palestinian peace negotiator, said yesterday there were difficult tasks ahead. "We are determined to exert every possible effort to expedite the implementation of the interim agreement on the ground," he said.

### Big bank in Kazakhstan loses licence

By Sander Thoenes in Almaty

Kramds Bank, the first commercial bank in Kazakhstan, yesterday became the first large bank to lose its licence in a government shake-up of an over-sized and under-financed banking system.

Depositors gathered in vain outside the bank's headquarters. The move affects several foreign embassies, attracted by free banking offers, which have now lost access to their accounts. The bank shut down with just under \$300m outstanding, but no reports surfaced of large investors being affected.

The Kazakh National Bank has raised capital requirements and withdrawn the licences of more than 100 small banks in the two past years. Officials have estimated the enterprises and the government owe each other \$17bn, little of which is likely to be paid.

National bank officials said citizens held \$11.3m in

savings at Kramds Bank and promised they would get their money back with interest in January. Other account-holders would have to wait until later next year.

For months, the national bank resisted pressure from the International Monetary Fund to stop supporting Kramds and three other large banks at present at risk. "They have to bite the bullet," a banker said. "You can't keep supporting banks that are basically bankrupt."

"The problem with Kramds was bad lending, compounded by a fall in deposits. Branches were allowed to extend credits pretty much without control from the main office. They invested too much in real estate, which is not liquid."

Executives in Almaty say Kramds Group, which owned the bank, came to dominate the Kazakh market mainly because its chairman enjoyed close ties with the previous government. When the government changed two years ago, so did his fortunes.

### Inkatha aloof from talks

By Mark Ashurst in Johannesburg

The Inkatha Freedom party will not endorse the final draft of South Africa's new constitution, which parliament is due to adopt on Friday. Negotiators from other parties yesterday agreed on final amendments.

Mr Cyril Ramaphosa, secretary-general of the ruling African National Congress and chairman of the all-party Constitutional Assembly, was confident the final draft would be ratified by the Constitutional Court.

"The work is done," he said. But Inkatha's national council, the party's ruling body, voted at the weekend not to return to the constitutional negotiations which it boycotted in February last year. Mr Ramaphosa and Chief Mangosuthu Buthezi, the Inkatha leader, are understood to have failed to reach agreement on amendments that would accord greater recognition to traditional leaders.

A provisional draft of the constitution was rejected last month, when the Constitutional Court ruled that it undermined the autonomy of provincial authorities.

A finished product doesn't mean our work is over.

Let's make things better.

### Kuwait women in poll protest

Kuwaiti men voted yesterday to elect the second parliament since the 1991 Gulf war while hundreds of women held gatherings to demand political rights.

Unofficial estimates put the turnout at more than 75 per cent of the 107,000 Kuwaiti men eligible to vote.

Kuwait state television showed police officers closing the main gates of polling stations yesterday evening as the 12-hour voting period passed without incidents.

Women held three gatherings near polling stations to demand the right to vote, waving banners reading: "Equality now", "Empowering women empowers the nation", and "We demand equality and justice".

Police and military personnel, Kuwaitis under 21, those naturalised less than 20 years ago and women - over 50 per cent of Kuwaitis - cannot vote. Reuters, Kuwait

### First refinery for Kyrgyzstan

Kyrgyzstan opened its first refinery at the weekend, reducing reliance on energy imports and boosting demand for its struggling oil wells.

Construction of the \$12m plant was financed by Kyrgoil, a small Canadian company set up to run the refinery with Kyrgyzneft, the state company. Kyrgoil said it had obtained a five-year tax holiday, and would take 60 per cent of revenues until plant costs had been paid back, and 50 per cent thereafter.

With a capacity of 10,000 barrels of oil per day, the refinery is designed to reduce dependence on imports, now at 50,000 barrels per day.

Kyrgoil's venture with Kyrgyzneft has an exclusive licence to develop oil deposits in Kyrgyzstan's part of the Mergana basin, bordering Uzbekistan. It has pledged to boost production at the country's 628 oil wells from 1,500 barrels to 25,000 barrels per day. Sander Thoenes, Almaty

### Poverty 'kills more than war'

Urban poverty now kills more people than wars do, the United Nations Development Programme said yesterday. "The world's population is growing at a tremendous rate and is expected to reach 3.2bn by the year 2000," Mr James Gustav Speth, the programme's administrator, said as the agency marked World Habitat Day.

For the first time in history there will be more people living in urban centres than in rural areas, Mr Speth forecast. "By the turn of the century, the share of poor families living in urban areas will be 90 per cent in Latin America, and close to 50 per cent in Africa and Asia."

He warned that cities would be seriously affected by poverty and overcrowding, environmental degradation, and inadequate housing. AFP, Geneva



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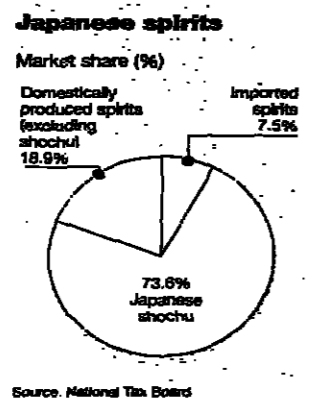
# Liquor tax ruling unsteadies Japan

WTO order means lower revenues or political unpopularity, writes Michiyo Nakamoto

Japan's Ministry of Finance has some tough choices to make in obeying a World Trade Organisation ruling to revise the country's liquor taxes because they discriminate against imports.

On whisky were unfairly hurting sales. The WTO's conclusion comes nearly 10 years after a similar finding by a panel under the General Agreement on Tariffs and Trade after which the Finance Min-

istry adjusted its tax regime, but not enough to satisfy its western trade partners. The exact details of the WTO ruling have not been made public. However, it is clear the Finance Ministry will have to choose between raising taxes on shochu to bring them in line with higher taxes on other spirits such as whisky, lowering the tax on the others or adjusting the rate on all spirits to somewhere in between.



Source: National Tax Board

have already been raised twice in the past and the level of tax consumers can bear has reached a limit," complains a representative at Takara Shuzo, the largest shochu producer. The domestic shochu industry has lobbied the Japanese government, claiming shochu is a people's drink that cannot be compared to more expensive alcoholic beverages such as whisky. A bottle can be bought for about half the price of the cheapest bottles of whisky. "Many surveys show that shochu is consumed mainly by people in agricultural areas and those with low incomes," says a representative of the Nippon Distillers' Association, which represents shochu makers.

While the Finance Ministry is not known for keeping down taxes to promote the public's enjoyment, the shochu industry is helped in its claims by the considerable political influence it enjoys. Although much of the shochu consumed in Japan is made by large, publicly listed companies, such as Takara Shuzo and Kyowa Hakko, there are also hundreds of small-scale, local brewers in the industry. These are mostly family businesses which have long played the role of community leaders and therefore exercise significant influence in their local communities. Politicians will want to



The taste of more equal things to come: a distilling room at a Suntory whisky plant.

avoid alienating these local leaders just weeks before an election.

The industry has also had in its favour the conviction among Japanese bureaucrats that the weak need to be protected. Among the 800 or so makers of shochu that belong to the industry associations, only nine are publicly listed companies. The rest are mostly small and medium-sized companies.

"If the finance ministry raises taxes on shochu to the level of that on whisky, these companies will collapse. Most will have to merge with others or go out of business," says Mr Masaki Tanaka, industry analyst at Jardine Fleming in Tokyo. Politicians will also find such a large increase in the tax on shochu difficult to accept just at a time when

the country faces a higher consumption tax to make up for rising welfare costs and declines in other forms of revenue.

However, lowering the tax rate on whisky to the level of that on shochu flies in the face of the finance ministry's policy to improve the country's finances. Alcohol taxes net about ¥2,000bn (\$18bn) for the treasury.

It is particularly unlikely that the ministry will choose this route in light of growing political pressure against raising the consumption tax. While the Liberal Democratic party, which is likely to do well in the election, is committed to the tax increase, other parties have put pressure on its position by calling for a freezing of the rate or a complete review of the consumption tax itself.

The optimistic view is that the ministry will compromise by lowering the tax on whisky and increasing that on shochu to meet somewhere in the middle.

There are some suspicions that the ministry will attempt to do as it did over the Gatt ruling. But the WTO's stricter rules on compliance and the adverse impact that Japanese resistance to the ruling could have on the credibility of an organisation Japan professes to support so heartily, mean that failure to comply is not an option.

# Contracts for Copenhagen metro signed

By Hilary Barnes in Copenhagen

A programme of large infrastructure projects designed to rejuvenate Copenhagen and establish the first fixed link between Sweden and Denmark is gathering pace.

Contracts totalling DKK4.68bn (\$798m) were signed last week for building the first phase of a 23km light-railway public transport system for Copenhagen. One contract, worth DKK2.97bn, for tunnelling and other construction work went to a consortium headed by Tarmac Construction of the UK.

Another, worth DKK1.7bn, for the fully-automated, driverless, light-railway system itself, went to Ansaldo Trasporti, an Italian company which won the contract in a head-to-head tender bid with Siemens of Germany.

The first stage of the new metro system will connect the old city centre of Copenhagen with a new business city development, just a few minutes north, known as the Orestad.

The light railway, designed to carry up to 12,000 passengers an hour, will later be extended to the city's international airport which is close by, to the south-west.

The Orestad is being devel-

oped by Orestadselskabet, which is owned on a 45-55 per cent basis by the state and Copenhagen city.

Meanwhile, construction of the DKK1bn road-and-rail fixed link across the Oresund, the narrow straits between the Danish capital and the Swedish city of Malmö, is moving ahead, with completion due in the year 2000.

The 16km link, which includes a 7km bridge, a 4km tunnel and an artificial island, will be the first permanent connection between Denmark and Sweden. On the Danish side, bridge traffic will emerge in the immediate vicinity of the international airport.

This means there will be a motorway link between Malmö, the airport and central Copenhagen.

The motorway and the railway will cross the southern end of the Orestad development as well. The rail journey between Copenhagen and Malmö is expected to take about 30 minutes.

It was also announced last week that the French company Grenoble d'Electronique had won a DKK40m contract to install and operate the payments system for road vehicles using the bridge, due to be completed in the year 2000.

# Oman halts India gas pipeline plan

By Sander Thoenes in Almaty

Slow negotiations on opening Uzbekistan's largest gas ventures to foreign investment seem close to fruition.

The US gold company Newmont Mining and the Mitsui trading company of Japan, have formed a joint venture with the government to assess and possibly take over one of the country's largest operating mines.

Lonrho, the UK-based conglomerate, hopes to raise \$350m to exploit a large mine before the end of the year, and Western Mining of Australia is negotiating on a smaller

but high-grade mine. In addition, seven unexploited deposits come up for tender in December. Newmont will take 40 per cent and Mitsui 20 per cent of a venture with the Uzbek state geology committee and the state gold company which runs the Angren gold mine and mill, 100km south of Tashkent. The companies promised to invest \$200m but have yet to assess geological data.

The mine has proven extractable reserves of 160 tons, but Mr Noritaka Tanaka, Mitsui's representative in Tashkent, said this might rise to 240 tons. The grade varies widely but averages about 8gm.

This would be the first time the Uzbek government has agreed to take a minority stake in a gold venture. However the companies have declined to confirm the exact share split.

Mr Tanaka said Mitsui had chased the project for three years and come close to winning two successive tenders, only to find that President Islam Karimov wanted both Mitsui and Newmont to take part.

Lonrho has been negotiating with banks to finance a 35 per cent stake in the Amantaytau goldfields, with estimated reserves of 60m tons of ore grading 3.1gm of gold per ton. Bankers said they were very interested but had put off a commitment because of concerns that conflicting legal clauses on bankruptcy leave shareholder liability unclear.

Mr Jonathan Sanders, Tashkent representative of Western Mining, said his company had won a tender for a small gold mine in southern Uzbekistan earlier this year but had yet to agree with the government on its share.

The mine has indicated reserves of 24m tons of ore at a grade of 10 grams a ton. Western Mining could invest \$100m, Mr Sanders said, but that depended on a feasibility study.

Mr Remir Tsol, deputy chairman of the state geology committee, said 17 companies - among them Minorco, Western Mining, Mitsubishi and RTZ - had registered to bid in December's tender for 50 per cent stakes in ventures for exploration and mining of seven gold deposits across Uzbekistan.

None of these deals comes as quickly as they do in neighbouring Kazakhstan but, as one western businessman in Tashkent remarked: "Once the deals are done in Uzbekistan you don't run the risk of having the government renegotiate the contract."

# Large gold ventures take shape in Uzbekistan

By Sander Thoenes in Almaty

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# Voters unpersuaded by sight of the real Bob Dole

Doing better than expected in debate was not enough, Jurek Martin and Patti Waldmeir write



Dole and Clinton acknowledge the audience after their first debate in Hartford, Connecticut

There were moments during the first presidential debate on Sunday night when the American public got to see the real Bob Dole: that the nation's capital knows so well.

The Republican candidate showed shafts of the register with which he is renowned, but which has been kept under wraps for much of his headlong campaign.

Asked by moderator Mr Jim Lehrer to finish a sentence because he was overrunning his allotted time, he brought down the house by repeating the word "food", which is where he had got to when interrupted.

There were hints of the legendary old nastiness, mostly kept under wraps but still evident in asides about drug use in President Bill Clinton's own family and attacks on "elitists" who send their children to private schools, as he noted the Clintons and Gores do.

Nor could he resist the occasional partisan hyperbole, one indelibly reminiscent in history around the world - conveniently getting two world wars, Korea, Vietnam and the Gulf.

But mostly Mr Dole, seemingly relaxed, performed better than expected, giving as good as he got in generally civilised exchanges on policy issues that ended with each saying how much he liked the other - and giving every impression of meaning it as

their families gathered around them when it was all over. The central post-mortem question, however, was whether Mr Dole had done enough to shift a balance of

public opinion running markedly in Mr Clinton's favour. The consensus judgment of the pundits - and of three "instant" TV network polls - was that he had not. These three showed remarkable consistency, all showing that about half believed the president had "won" and about a third favouring Mr Dole. Some three-quarters of the CNN survey thought Mr Dole had exceeded expectations but only one in 10 in the CBS version was considering switching preferences as a result of the debate.

An exercise involving 1,500 subscribers on the Internet, not exactly an electoral cross-section because its participants were disproportionately white, male and in upper income brackets, also showed the debate had changed few minds. The president went into it 13 points up and emerged ahead by 12.

Mr Clinton may not have been particularly brilliant, but he was genial and unflappable. Many of his answers were lifted wholesale from his acceptance speech at the Democratic party convention as he repeatedly drove home the message, crammed with statistics, that the country was better off now than four

years ago and would be better off still after four more years of his careful, targeted policies.

In the debates of 1992, Mr Clinton, as the challenger, still needed to impress. This time, with his lead and record, the imperative was to appear in control and presidential, which he managed with some ease.

Mr Dole, by contrast, did emerge as his own man in more ways than one. At the behest of his advisers he has been hammering away for the last few weeks that Mr Clinton, whatever his new moderate disguises, was really a "liberal" at heart, with all the big government, tax-and-spend inclinations that implied.

But, on the FT clock, it took Mr Dole 65 minutes to utter the L-word. And when he did it gave Mr Clinton the opportunity for one of his better ripostes, dismissing the charge as a Republican "golden oldie" trotted out every time they were behind. This year, he went on, "This is a dog that won't hunt."

Probably the sharpest exchanges were on schooling, but, again, Mr Dole declined several clear opportunities to demand the instant abolition of the

department of education, which remains high on the hit list of conservative Republicans. Instead he spoke of "downsizing" it and focused his fire on the teachers' union. The Internet exercise showed Mr Clinton getting the highest marks for his comments on education.

Nor did Mr Dole choose to attack Mr Clinton much on Whitewater and all the "character" questions stemming from it. He merely said it was wrong for the president in a recent interview not to have replied "no comment" when asked about possible pardons for those convicted or facing charges. (Mr Clinton, grinning, promptly took Mr Dole's advice).

Afterwards, the spin doctors for both men found plenty to be pleased with. Mr Haley Barbour, Republican party chairman, thought that Americans "got their first unfiltered look at Bob Dole, unfiltered by the media elite, and they saw a warm, witty, fun person that even Bill Clinton seemed to enjoy."

But Mr George Stephanopoulos, the White House adviser, was equally delighted with the outcome. "If he gets the laughs and we get the votes, that's fine."

## Elections boost Cardoso plan for second term

By Jonathan Wheatley in São Paulo

President Fernando Henrique Cardoso yesterday began efforts to change Brazil's constitution to let him run for a second term in office, after the parties that back him emerged strengthened from last Thursday's municipal elections.

On Congress's first day at work after the polls Mr Cardoso was expected to dine last night with Mr Luis Eduardo Magalhães, president of the lower house and one of Mr Cardoso's strongest supporters among his congressional allies in the right-of-centre PFL.

Changing the constitution requires the support of two-thirds of congressmen and must be approved in committee and plenary sessions in both houses, a process that takes an absolute minimum of six weeks and usually much longer. Mr Cardoso is keen to pass the measure before Mr Magalhães's term as house president expires at the end of January. There is no guarantee that his successor, yet to be elected, would give it sufficient support.

The outcome of the municipal elections weighs both for and against Mr Cardoso. Government parties did well; partial results suggest that the PSDB will double the number of municipalities it controls to about 1,000 out of 5,507 in the country.

Campaigning concentrated on local issues and voters in many of the biggest cities

rewarded successful mayors by opting for candidates they supported. Mr Cardoso can even take heart from the good showing of the leftist PT, nominally among his opposition in Congress.

"This was a pragmatic vote in favour of good government and against old-fashioned ideologies," said Mr Walder de Góes, a political consultant. "It shows support for continuity, which is positive for President Cardoso."

Mr Cardoso's chief setback came in São Paulo, where the PSDB candidate, Mr José Serra, came a humiliating third. Mr Serra resigned as planning minister in May to launch what was seen as a sputnik bid to defeat the ambitions of Mr Paulo Maluf, outgoing mayor and a potential presidential candidate in 1998. But Mr Maluf's candidate came close to an absolute majority and looks set to win a second round vote against the PT on November 15.

Mr Maluf is a leader of the conservative PPR, nominally among the government's allies in Congress. His presidential ambitions, however, make him one of the strongest potential opponents of changing the constitution.

Securing the PPR's support for re-election will require all Mr Cardoso's negotiating skills. The danger for Brazil is that the issue will dominate politics for the next three months, as the municipal elections have for the past two.

## Clean poll cheers Mexico's rulers

By Daniel Dornbey in Aguas Blancas

One of Mexico's most violent states has given President Ernesto Zedillo a boost by holding much more peaceful elections than its previous, turbulent contests. Early results also provided some relief to the embattled ruling Institutional Revolutionary party, despite advances by opposition parties.

Sunday's elections, for mayors and local congressmen in the poor and mountainous state of Guerrero, were the first big electoral contest following groundbreaking national democratic accords this summer.

The polls had some good news for all the main parties. The PRI, weakened nationally by corruption scandals and economic problems, remained the state's leading party. According to preliminary results, the party kept control of over 50 of Guerrero's 78 town halls, including Acapulco, the biggest city.

But the leftwing Party of the Democratic Revolution, which is struggling to remain a force in national politics, was cheered by its victories in eight municipalities, including the state's second largest city. The

right-leaning National Action Party, which historically has little presence in Guerrero, managed to win a single municipality of mid-dling size.

The state, long a fiefdom of self-made strongmen, was always going to be a difficult test for Mexico's attempts at democratisation. The state's last governor, Mr Ruben Figueroa, was forced out of office this year in the wake of a scandal about the 1995 killing of 17 mostly unarmed peasants near the town of Aguas Blancas.

The state is also believed to be a haven for the People's Revolutionary Army (EPR), the country's newest and most violent guerrilla group.

The less rancorous atmosphere was the product of the departure of Mr Figueroa, regular meetings between parties, and a national multi-party agreement this summer to establish an independent electoral authority and strict election rules in contests from 1997.

The tranquillity may be disturbed if the large number of close results are disputed in coming days. But it is still likely to be hailed by the government as a triumph and marked down by the EPR rebels as a defeat.



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## Minister faces angry farmers over BSE cull

### Tractor convoy calls for cut in compensation to be reversed

Angry farmers from the market town of Sturminster Newton in Dorset, south-west England, are this morning travelling 35 miles in a tractor convoy to the Conservative party conference in Bournemouth, the principal Dorset seaside resort.

Once there, and joined by up to 1,000 other farmers and farmers' wives, they plan to tell Mr Douglas Hogg, the agriculture minister, due to address the conference today, just what they think of his handling of the "mad cow" crisis.

Mr Hogg has had a foretaste of their ire. At a private meeting last week with National Farmers Union leaders, he was told in highly graphic language that he was a disaster.

Meanwhile, Sir Robert Hicks, Conservative MP for South East Cornwall, has warned Mr John Major, the prime minister, that up to eight marginal seats held by the ruling Tories in the south-west could be at risk if the government does not reverse a cut in compensation to farmers who lose animals to the cull programme.

The bovine spongiform encephalopathy crisis erupted in March, when the government admitted there could be a link between BSE in cattle and Creutzfeldt-Jakob disease in humans.

Since then, Mr Hogg and his colleagues have suffered a series of embarrassing setbacks as they have struggled to contain the damage to the farming and meat-processing industry caused by a sudden drop in beef consumption and the loss of the export market.

The focus of the farmers' complaints is the operation of the so-called "over 30-month scheme" or OTMS. Introduced in May, this was a plan to restore consumer confidence by preventing older cattle from entering the human food chain.

Under the scheme, farmers could send their older cattle to abattoirs and receive compensation. The carcasses would then be destroyed. But the scheme has hit problems. First, the number of animals lined up for slaughter has far exceeded government projections and the capacity of the rendering industry. There is a huge backlog of cattle waiting to be slaughtered.

Then farmers complain that abattoirs are taking cattle on an unfair basis. There are accusations that those with influence can get their cattle in, while others are left waiting.

The "final straw", as one NFU official put it, was the cut in the compensation rate announced late last month,

which is expected to take effect from October 14.

Mr Steve Vining, a dairy farmer from Blandford in Dorset, and one of the tractor-driving protesters, said it was up to Mr Hogg "to get the scheme running properly. It's a free-for-all."

When the scheme began, nine of Mr Vining's herd of 130 cows were ready to go to slaughter. However, he could not find an abattoir to take them. The cows spent the summer grazing field edges and verges.

It took him four months, and many angry phone calls, to get four accepted for slaughter. He received 83p (£1.29) per kg compensation. He then sold five into the market, at 71p per kg. He was certain that those five went "straight into the scheme through the back door" with the buyer picking up the difference between the price he received and the compensation.

He said he now had "13 cows I would get rid of today if I could". As the weather deteriorates Mr Vining will no longer be able to leave them outdoors. Feeding each cow will cost £1.30 a day, and housing, vets bills and labour could easily double that expense. That could add up to £3,000 if he has to keep them over the winter.

With an annual turnover of £200,000, that might seem a bearable cost. But, Mr Vining said, other expenses resulting from the crisis - such as the low prices for calves and the rising cost of leasing milk quota - could bring his total losses from BSE to £15,000.

He said the compensation rate had been fair, but the cut from 83p to 75p was "outrageous". Depending on the cow's weight that could be about £50 per animal.

Mr Ian Gardiner, policy director at the NFU, said up to 600,000 animals had been slaughtered and paid for under the scheme. "It has provided a market for our members' cull cows which would otherwise have had a negative value. We are grateful to the government, but unfortunately they've got it somewhat wrong."

On its side, the government can argue that the OTMS is a massive operation, the largest such programme ever tackled in peacetime. It has pledged £2.5bn to the farming and meat-processing industries, and must take account of taxpayers' interests as well.

It is working on ways to make the allocation cull fairer and to lift the throughput of cattle from about 25,000 a week in the summer to 55,000 a week within the next two or three weeks. At that rate the backlog could be cleared by Christmas.

Ominously, officials stress that this is "an aspiration not a target". There may be more setbacks to come.

Maggie Urry

## Bomb blasts injure 20 in N Ireland

By John Murray Brown and John Kampfner

Two bombs exploded yesterday at the British Army headquarters in Northern Ireland, injuring at least 20 people and putting the province on the brink of all-out conflict.

The blasts, believed to have been the work of republican paramilitaries, occurred without warning deep inside the Theppal Barracks in Lisburn, County

Antrim. They marked the first successful attack on the security forces in the UK since the end of the Irish Republican Army ceasefire in February and the first republican bombing in Northern Ireland since the 1994 IRA ceasefire.

The timing appeared designed to coincide with today's start of the Conservative party conference in Bournemouth on the south coast of England. Arriving at the conference, Mr John

Major, the prime minister, described the attacks as "wicked and unspeakable".

But Mr Major said there was no reason to believe that it was the work of the IRA. The only previous bombing in Northern Ireland since the resumption of violence was attributed to a splinter group.

Whoever claims responsibility, the explosions will be seen by republicans as a significant tactical victory following a series of raids by

British police in London and other cities. The base had already been on full alert.

Pro-British unionist leaders urged hardline loyalists to hold firm to their ceasefire, which for months has been perilously close to collapse. Mr Gary McMichael, party, warned of "grave consequences" of the bombing, at a time when loyalists are reconsidering their ceasefire.

The injured were taken to nearby hospitals, and one was described last night as in critical condition.

The car park where the first bomb exploded was several hundred yards inside the camp, and from the main entrance where all vehicles entering are supposed to be checked. The second bomb went off near the army's medical centre, while casualties were being taken there.

A week ago, security forces in Belfast made safe a car-bomb made up of 250lb of homemade explosives. The

Irish Continuity Army, a breakaway group said they were behind the car bomb.

The same group was implicated in the July 13 attack on the Killyhelvin Hotel at Enniskillen, in which a 1,200lb car-bomb devastated the building and injured 17 people, following a week of tension and rioting sparked by the Drumcree stand-off and the police's controversial decision to allow loyalist Orangemen to march through a Catholic area.



Unemployed mathematician Alan Lubbock from Sunderland in north-east England described the Jobseeker's Allowance launched yesterday as "futile". The Jobseeker's Allowance replaces unemployment benefit and income support, and cuts the time for which automatic benefit can be paid - before means-testing - from one year to six months.

## Shareholders better off with UK companies

By William Lewis

UK companies treat their shareholders better than other European companies, a survey of corporate governance practices at large public companies published today shows.

UK companies such as GEC, Glaxo Wellcome, and Marks & Spencer are picked out as having particularly good corporate governance practices. Dutch companies' corporate governance structures are ranked last after companies in France, Germany and Belgium.

UK companies scored particularly well on disclosure of directors' pay, due to the Greenbury code of best prac-

tics, and the operation of board committees, a Cadbury code recommendation.

The survey of 140 of the largest companies traded on five European stock exchanges was carried out by Déminor, a Brussels-based consultancy which specialises in advising minority shareholders. Companies in Italy and Spain were excluded because of their poor response to requests for information.

"The UK confirms its advance in the field of corporate governance," the Déminor report states.

Using publicly available information such as companies' annual reports, Déminor judged companies on

five different corporate governance tests. They included:

- Do board committees exist and do they work in a democratic, independent and effective way?

- What is the quality and accessibility of information for institutional and private shareholders?

- Has the company or one of its subsidiaries initiated financial operations against the interests of minority shareholders?

- Déminor also compared the corporate governance ranking of each company with its financial performance and found a "slight correlation" only for UK companies.

# THE INTERNET DOESN'T WORK

# INTERNET<sup>2</sup>

THE NEXT GENERATION

# DOES

## Transport links put Britain at 'leading edge'

By Charles Batchelor, Transport Correspondent

Britain's freight connections - by road, rail, sea and air - are better than those of its European neighbours in spite of the country's position on the edge of the Continent, according to a report commissioned by the government's Invest in Britain bureau.

The UK "remains at the leading edge within the European Union", the study says, because of the opening of the Channel tunnel rail link, significant investments in ports following the abolition of restrictive labour practices and a largely toll-free roads network.

However, the report's conclusions are likely to be challenged by business organisations such as the Confederation of British Industry, which have been critical of the level of investment in transport infrastructure and the lack of an overall transport policy.

The study acknowledges weaknesses such as peak-hour congestion on urban roads and the lack of a direct road link with the continent.

But the report, by Deloitte & Touche Consulting, says good freight links, within the UK and to neighbouring countries provide "positive incentives for inward investors to locate their primary facilities and European headquarters in the UK".

It points to "significant investment" by private sector groups in roads projects including the recently opened second Severn bridge. Unlike many continental countries the network is toll-free except at a few river crossings.

The deregulated UK road transport industry is efficient compared with many other European countries where road transport restrictions have led to fragmented operations, it says.

The Channel tunnel has led to a resurgence in long-distance rail freight which could compete with road, the report says.

For air freight, Heathrow offers more outward destinations than any other airport in Europe.

France, in contrast, has a highly developed, uncongested road network but state involvement distorts the haulage market.





2 INTERNATIONAL EQUITIES

■ The UK: by Christopher Price

# The 'family silver' starts to run out

Political sensitivity means Britain has few big sell-off candidates left

The two high-profile UK privatisations of this year - Railtrack and British Energy - are likely to prove to be the last of the big government issues for the foreseeable future.

Having sold off the state-owned oil, steel, telecommunications, gas, electricity, water and power generation businesses over the past 15 years, the government has simply run out of other large targets that have both investor and political appeal.

With the government facing a general election within the next 10 months, politically sensitive privatisation candidates such as the Post Office, the BBC, London Underground and the National Health Service, all of which might head a wish-list for some right-wing Conservatives, are ruled out.

However, smaller issues are being considered for flotation. For example, AEA Technology, the science and technology services company, is due to come to the market next month, with a price tag of about £200m.

But at these sort of values, and with many of the remaining candidates being focused businesses and having limited appeal to invest-

ors, the government is increasingly considering trade sales for a variety of state-owned businesses.

Like many of the previous privatisations, the disposals are proving controversial. The recent sale of the Ministry of Defence married quarters for £1.66bn attracted particular criticism from a wide spectrum of political and military interests. The business was eventually acquired by a consortium that included Nomura, the Royal Bank of Scotland, Hambros Bank, Midland Bank, Abbey National and the AMEC Group.

In September, opposition parties accused the government of selling Her Majesty's Stationery Office, parliament's official printers, too cheaply - it fetched £54m.

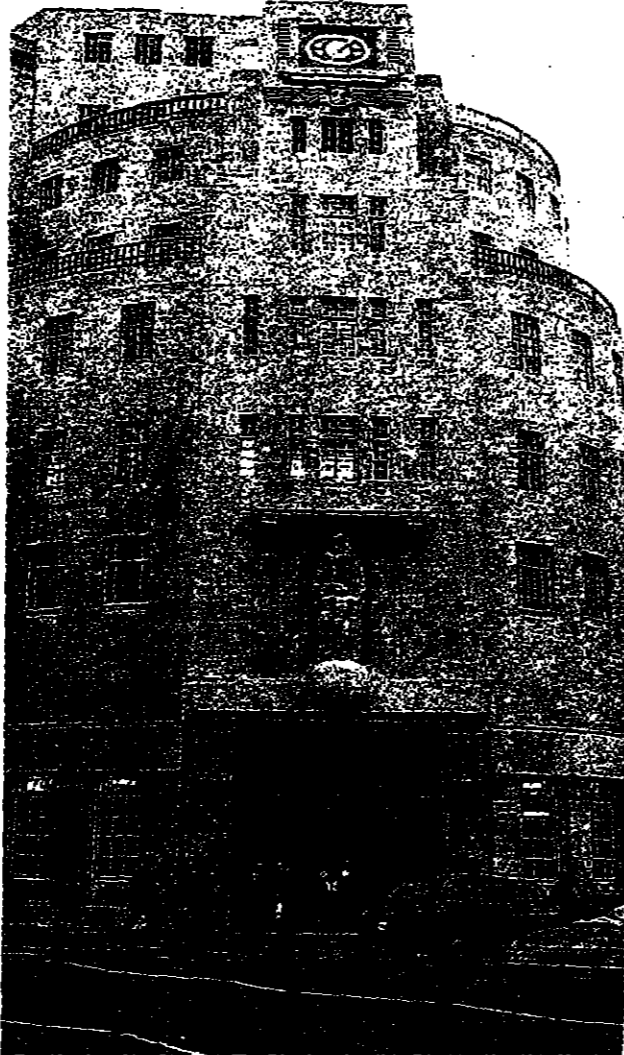
Among other businesses put up for sale are the Paymaster General's Office, renamed the Paymaster Agency, and BBC Transmitters.

Trade sales appeal to the government because of their simplicity and cost effectiveness. However, some flotations can often tease a higher price, particularly in bullish market conditions.

The government recently increased the price range for the AEA Technology float, enabling it to raise between £192m and £216m from its placing. This is some 10 per cent higher than previous expectations.

Unlike most previous sell-offs, this offer will not be available to shareholders in a public offering. Most of the shares will be placed with institutional investors, although up to 10 per cent will be available to wealthy individuals via intermediaries.

Higher-value floats are more susceptible to the vagaries of the market. Railtrack, for example, received a market valuation of £1.9bn, well below original government estimates after the issue



The BBC: to the chagrin of right-wingers, its privatisation is taboo

aroused both widespread political and public opposition.

The £1.4bn price for British Energy, the nuclear power generator, was also disappointing, being towards the bottom of the £1.2bn-£1.9bn range put forward by the government. The company's share price performance has also been somewhat lacklustre.

The partly-paid shares, which were issued at 105p in July, dropped to 91p after

two days and have slowly recovered to their pre-float level in recent sessions. However, the issue will not have endeared itself to small shareholders, who have become used to making a quick profit from previous privatisations.

Railtrack, on the other hand, has performed better. The shares were issued at 190p to private investors in May and have risen to around the 290p-level in the first four months of trading.

■ France: by Andrew Jack

# Bear stalks the bourse

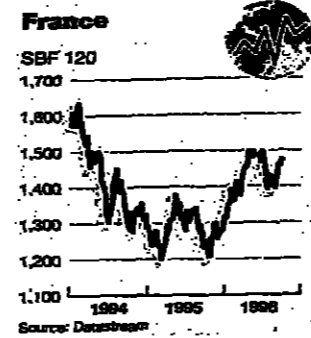
Recession has overshadowed sell-off activity and the launch of a new market

It has been another uninspiring few months for investors in French equities, who have seen the performance of the key CAC 40 index languish in the face of gloomy corporate results and a pessimistic macro-economic outlook.

After several years of sluggish economic growth, a number of companies is beginning to show signs of recovery. Yet many of the figures have proved to be below expectations.

Domestic interest rates remain relatively high, investment levels correspondingly low and, against a backdrop of substantial unemployment, consumer spending is doing little to help improve the outlook for gross domestic product, forecast to hit barely 1.3 per cent this year and 2.3 per cent next.

Hardy investors have not lacked opportunities. The government ceded its major-



Source: Datastream

ity control of Renault following an initial privatisation. After a two-year delay, Assurances Générales de France, the French insurance group, was finally privatised this summer, as equities showed some signs of recovery.

Pension funds - promised for even longer than the sell-off of Assurances Générales - could help boost the size of equity markets. Mr Alain Juppé, the prime minister, has unveiled outline proposals for tax deductions to those willing to put aside contributions for retirement. The details, however, are still a matter of debate.

There are other forces at

work that could benefit investors. Principally, these are the introduction of more markets, and pressures for the reform of corporate governance.

In March, the French stock market launched the nouveau marché, an exchange for fast-growing small companies, which now quotes a dozen businesses - a number that the authorities say will double in the next few months. It will be joined by an alliance of equivalent markets in Germany, the Netherlands and Belgium, not to mention the rival pan-European Easdaq market.

A government-sponsored committee to revise company law has called for changes that will help improve the ways companies are managed. Even the Commission des Opérations de Bourse, the markets watchdog, has got in on the act with a report recommending new regulations to help minority shareholders during takeovers.

Meanwhile, a growing number of French companies has begun paying at the very least lip service to shareholder value, with many abandoning turnover

or profits objectives in favour of targets based rigorously on return equity. Chargeurs, the media and textiles conglomerates even split into two separate quoted companies, to all ease the tensions and confusions caused by its biza mix of activities.

On the other hand, shareholders in Crédit Foncier France, the specialist property lender, discovered a few limited their rigidity this summer as it struggled to improve its terms of a government-backed takeover packs triggered by heavy loss.

More generally, rhetoric promises aside, shareholder returns remain to be proved. For those with continued resilience, there should be new scope for privatisation next year. France Télécom should offer up to 40 per cent of its equity to the market next spring.

In the meantime, it is perhaps no surprise that the signs of a new era among quoted French companies - including Pechinor AXA and, most recently, Scor - to go elsewhere, a seek a complementary stock market listing in the US.

■ Italy: by Andrew Hill

# Big sell-offs loom large

Much-trumpeted electricity and telecoms sales may at last be about to happen

Italy's on-off privatisation programme should get under way again this week with the launch of the Italian and international roadshows for the sale of a further tranche of Eni, the oil, gas and chemicals group.

Some 15 per cent of Eni was sold last November, raising 1.6,300bn for the treasury in the biggest privatisation issue yet. Over the summer, the government also managed to transfer its remaining shares in the insurance company, Ina, to the private sector through an innovative \$2.1bn issue of bonds exchangeable into Ina shares, and placed its outstanding 6.9 per cent holding in Imi, one of the first banking groups to be privatised, with domestic and international institutions, raising a further 1,500bn.

Demand for new Italian equity has been fed by the big private-sector flotations of Mediasset and Mediolanum, respectively the media and insurance arms of Mr Silvio Berlusconi's business empire. But international investors have been kept waiting for the two juiciest privatisations - the sale of part of the treasury's 100 per cent stake in Enel, one of the world's largest integrated electricity companies, and of the 63 per cent stake in Stet, the quoted telecommunications group controlled by Iri, the state holding company.

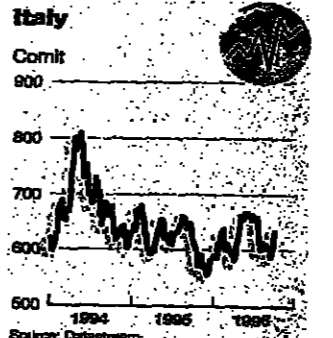
These big deals - Enel is valued by some analysts at 1.30,000bn and the Stet stake is worth more than 1.11,000bn at current market prices - have been delayed



Berlusconi: his mammoth media and insurance sell-offs have fed equity demand

now for nearly three years. Repeated promises to privatise "by the end of the year" have come to nothing, derailed by a combination of government crises, internal opposition to privatisation and the need to establish regulatory authorities for both sectors.

The latest government pledge is that Stet's full privatisation will be launched by the end of March 1997. This time, the political, economic and regulatory situation looks more promising than before. Iri desperately needs to sell its Stet stake to reduce its looming debt, in line with a 1993 deal between Brussels and Rome over state subsidies. Italy's centrist government also has a better chance than its predecessors of completing a full term in office, guaran-



Source: Datastream

teeing greater political stability. Finally, the outline regulatory system has been approved by parliament, and politicians need only now agree on the specific authority that would be the telecoms watchdog.

Nevertheless, given past form, no analysts are betting on a punctual sale, particu-

larly as a Stet issue would have to be threaded between the privatisations of Deutsche Telekom and France Télécom, risking a glut of telecoms issues. The government is hedging its bets by insisting on the demerger and sale of peripheral Stet subsidiaries, such as publishing business, to raise money quickly for Iri.

At least the Eni sale has demonstrated that there is still an appetite for good-quality Italian privatisation stocks. It was rushed through in a gap in the calendar for international issues, and the shares experienced some shaky moments in the days immediately after trading began, but since then have risen by more than 35 per cent against the original offer price.

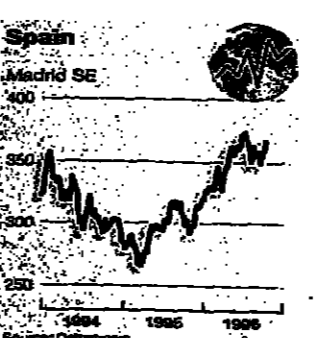
■ Spain: by Tom Burns

# Roadshow runs late

The promised privatisation bonanza is being obstructed by corporate politics

Six months after a centre-right government came to power, promising a far-reaching privatisation programme, the Spanish markets are still waiting for the action to start. Hoping that the sell-off would begin before the end of the year have been dashed by a mixture of procrastination, new appointments to head public companies, regulatory red tape and what looks suspiciously like government bungling.

The spirit was willing enough. Mr Josep Piqué, the industry minister in the Popular party administration, drew up the first ever comprehensive plan for the disposal of state shareholdings in June under the title of "modernisation plan for the public enterprise sector". Equity worth an estimated total of Ptas3,000bn (\$23m) would be sold off over the next four years and the state would withdraw immediately from the partially privatised crown jewels that it



Source: Datastream

controls. This was taken to mean that just as soon as the summer break was over the markets would begin to be tapped by Telefónica, the telecommunications multi-national, 21 per cent state-owned, by the banking group Argentaria, 25 per cent state-owned, by the tobacco producer and distributor, Tabacalera, 52 per cent state-owned and by the brightest jewel of all, the dominant electricity generator Endesa, 67 per cent state-owned.

The flesh, however, proved weak. Roadshow veterans of previous state equity offerings were summarily sacked and new chief executives (in

some cases, close friends of the prime minister, Mr José María Aznar, or of economy minister, Mr Rodrigo Rato) were appointed to run the big public corporations, rather than fostering investor relations, they appeared to prefer setting their own agendas.

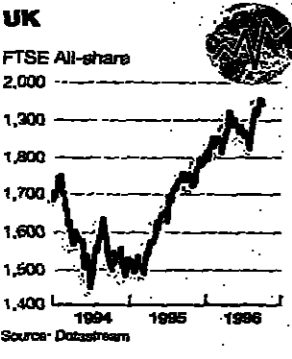
The new chairman of Telefónica, which placed 10 per cent of its state-owned equity on the global markets a year ago, has confused analysts by replacing senior officers who had steered through the group's highly profitable and admired acquisition programme in Latin America. The new chairman of Argentaria has concentrated on clearing up the bank's balance sheet and units, and the new chairman of Repsol has launched a petrol price war in the hope of beefing up falling profits.

It was expected that up to 20 per cent of Endesa's state-owned equity would be put on the market before the end of the year, but the new administration set about drafting deregulatory measures for the electricity sector that have for the foreseeable future postponed a global offer by the generator. Tabacalera, meanwhile, is in no

position to make any disposal because tax increases on tobacco introduced by the incoming government have driven a hole through its share price.

The immediate item on the agenda is a likely block sale of the state's 10 per cent stake in Repsol during February next year after the 12-month lock-out period on the last global offering made by the energy group is completed.

There is a possibility, as well, of a Telefónica sell-off at the beginning of the year, if the new management of the telecoms group settles down and if the government, which appears to be backtracking from an original decision to privatise the operator completely, makes up its mind about how much equity it really wants to sell. Timing here is urgent: Telefónica needs to go the market ahead of Italy's Stet and of France Télécom. "Quite frankly, we're bewildered and rather fed up about how the privatisation programme is being handled," says a senior executive of a big merchant bank that had been hoping to have at least one disposal mandate already under its belt.



Source: Datastream

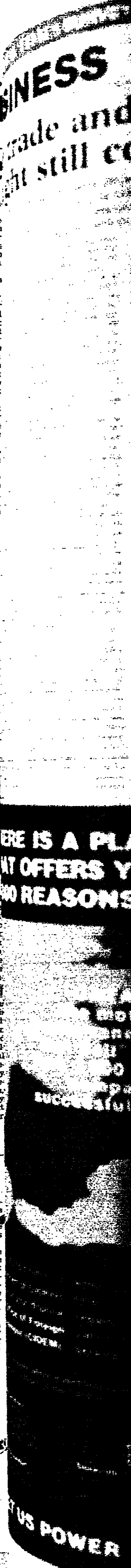
International Equities 1996			
 <b>Repsol, S.A.</b> 33,000,000 Shares of Capital Stock Joint Global Coordinator Ptas 143.06 billion	 <b>JAPAN TOBACCO INC.</b> 272,390 Shares of Common Stock Joint Global Coordinator Yen 222 billion	 <b>Orange plc</b> 357,500,000 Ordinary Shares Joint Global Coordinator and Joint Bookrunner STG 732.88 million	
 <b>AEA</b> 4,600,000 Ordinary Shares Global Coordinator FFy 1.26 billion	 <b>Tranz Rail Holdings Limited</b> 31,050,000 Ordinary Shares Global Coordinator N.Z. \$192.2 million	 <b>TOOLEX ALPHA</b> 11,040,000 Ordinary Shares Lead Manager U.S. \$231.84 million	 <b>PUMA AG Rudolf Dassler Sport</b> 9,080,100 Ordinary Bearer Shares Joint Global Coordinator DM 454 million
 <b>Asia Satellite Telecommunications Holdings Limited</b> 121,095,000 Ordinary Shares Global Coordinator U.S. \$313 million	 <b>QIAGEN N.V.</b> 3,852,500 Common Shares Lead Manager U.S. \$46.23 million	 <b>Korea Mobile Telecommunications Corp.</b> 20,955,190 American Depositary Shares Joint Global Coordinator U.S. \$337.9 million	 <b>EUROBIKE Aktiengesellschaft</b> 5,336,000 Ordinary Bearer Shares Joint Lead Manager DM 154.74 million
 <b>Capital Radio plc</b> IP Gruppe asset of 13,822,364 Ordinary Shares Lead Manager STG 93.3 million	 <b>Baan Company N.V.</b> 4,358,182 Common Shares Lead Manager U.S. \$239.7 million	 <b>Evergreen Marine Corporation (Taiwan) Ltd.</b> 6,287,930 Global Depositary Receipts Joint Lead Manager U.S. \$115 million	 <b>Koninklijke Ahold N.V. (Royal Ahold)</b> 38,300,000 Common Shares Global Coordinator NLG 3.34 billion

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FINANCIAL TIMES SURVEY

BUSINESS LOCATIONS IN EUROPE

Free trade and free thought still count

In a mobile world, competitiveness depends heavily on location. However, a revolution is taking place in the way companies choose to deploy resources, and the old ways of thinking no longer apply, writes Michael Cassell

If you have to make a location decision today, then you had better do your homework properly. Get it wrong and you will break your career... Mr Wilfried Vossen of Plant Location International in Brussels graphically underlines the critical importance of ensuring that companies operating across Europe are in the best places to do business.

Technology, like capital, is not location-specific but it is redefining the role of geography in business... A new Andersen review of the factors cited by senior corporate executives as important location determinants provides a clear picture of priorities.

Cost structures remain a critical issue in location decisions, though wage costs form only a part of the equation and, in increasing numbers of cases, are deemed less important than the quality and flexibility of the workforce.

But what may be deemed appropriate today might not, in a fast-changing business climate, be appropriate tomorrow. Events can conspire to demand new location strategies...

Market access is cited as the next most important factor, the driving force behind the continuing influx of foreign direct investment across Europe, which is expected to continue to attract the largest share of world investment.

Though Britain's success in attracting more than 40 per cent of all FDI into EU member states lies partially in its comparatively low labour rates, these alone would manage to attract few inward investors.

As consultants Arthur Andersen point out, the factors influencing the choice of location are becoming increasingly complex...

According to Andersen: "Europe, despite its economic problems, still offers investors an environment in which free trade, free thought and the capacity to create wealth are combined."

Availability of land can make or break a location

While physical proximity to the marketplace will always be an important factor, the age of high-technology and electronic communications means it may not be essential.

The industries of the future are those of intelligence, communications and technology, fields in which Europe excels.

that the UK's possible exclusion from a single currency could undermine its success in capturing the lion's share of inward investment...

The costs of setting up

Expatriate salary: this is the average gross salary in the country for the job of managing director (assuming married plus two children and local social security)

Accommodation: annual rent of expatriate accommodation (typically unfurnished three bedroom flat)

Education: cost for one child to attend an international school in the host country

Car: assessed annualised costs for a car in the host country

Local salaries: national staff gross salaries (total of marketing manager, financial controller, and one sales representative)

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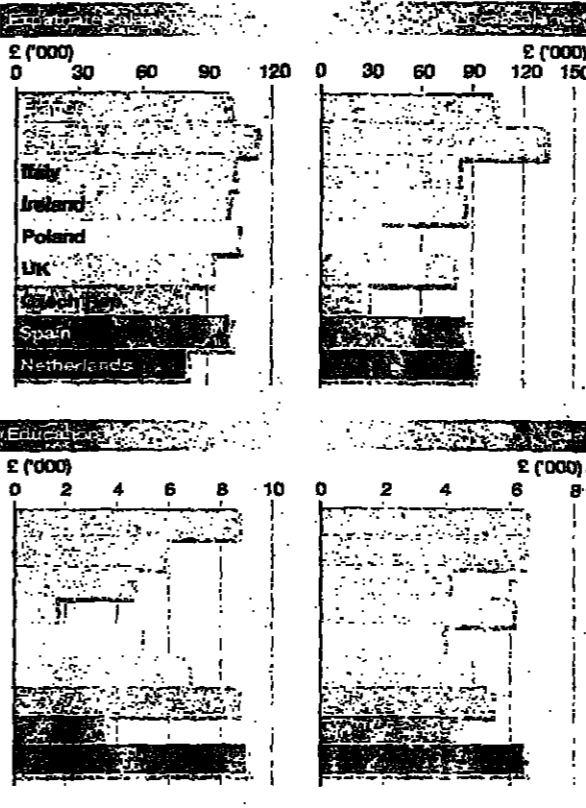
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Offices to set up for the good cause in France, see page 6

THERE IS A PLACE IN EUROPE THAT OFFERS YOU MORE THAN 2,000 REASONS TO INVEST IN



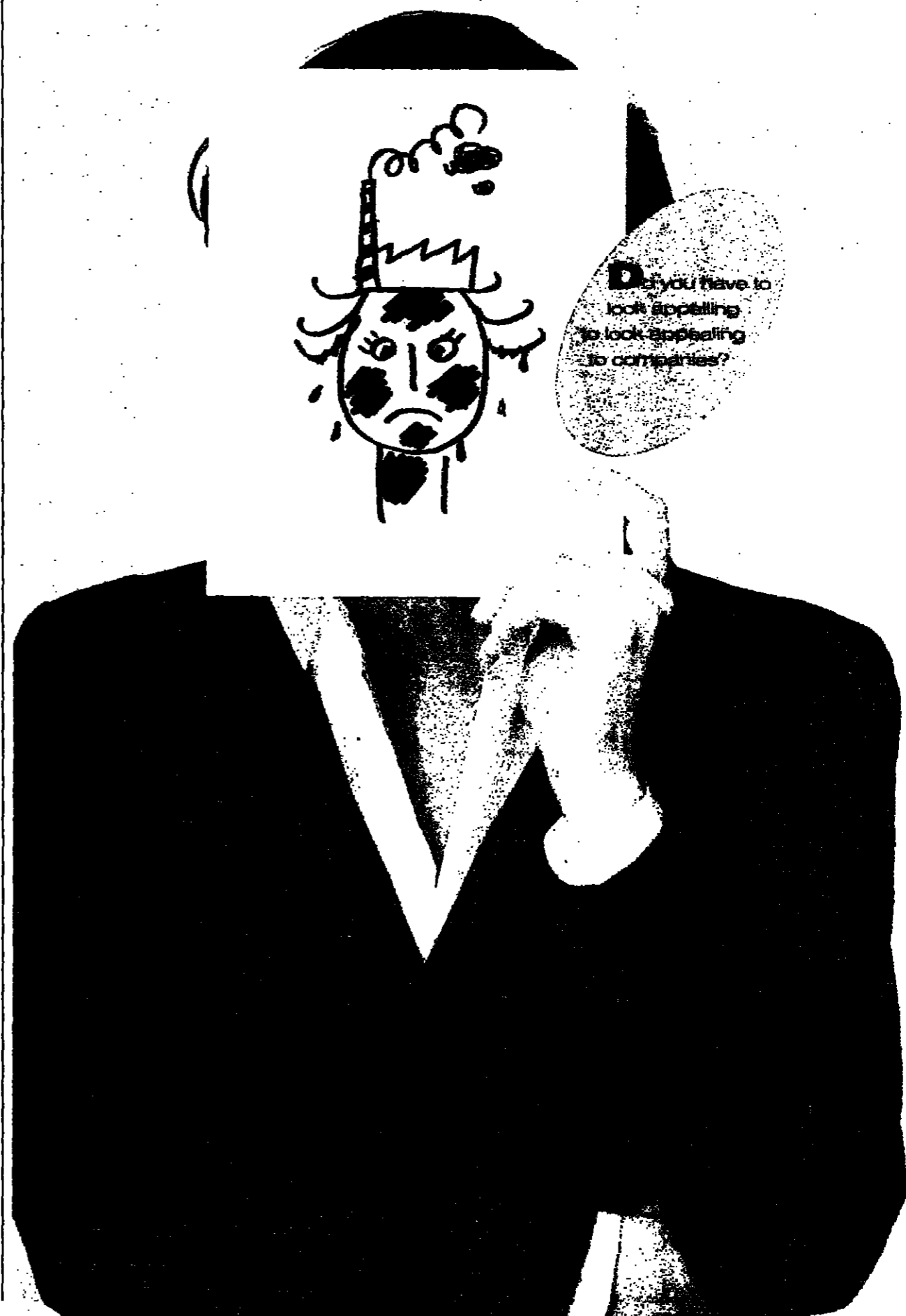
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To find out more about investment opportunities in Catalonia, please contact one of the following offices of the Catalonia Office of Foreign Investment (CIDEM):

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CIDEM Tokyo: Tel: 81 3 322 15 71, Fax: 81 3 322 15 73, E-mail: cidem@cidem.net or 15
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Friday October 8 1996
course
The FTSE 100 index closed at 4,812.50, up 12.50 points from 4,799.50 on Monday. The index is up 1.2% for the week.

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2 BUSINESS LOCATIONS IN EUROPE

Central and Eastern Europe • by Anthony Robinson

# The sky is getting lighter to the east

With economic reconstruction, the old no-go zones get more attractive

The eastward shift in Europe's centre of gravity is continuing as economic growth rates in most of central Europe rise to double the OECD average, and the macro-economic foundations for more stable growth are laid in Russia and Ukraine. In central Europe, real incomes have been boosted by rising productivity which underlies growth, and by a significant appreciation in the value of the Czech koruna and Polish zloty in particular. The restoration of official ties between Croatia and Serbia offers better prospects for the economic reconstruction of the now ethnically defined successor states of former Yugoslavia which, if it takes place, will also help struggling Bulgaria and Romania and the Balkan region generally. Healey and Baker, one of many international property companies active in the former communist world, note a rising level of inquiries for office space in Belgrade.

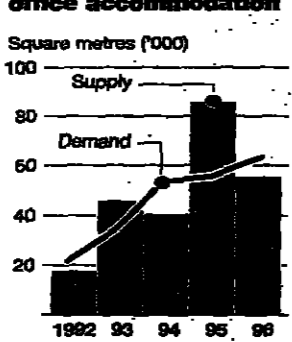
As the level of incomes and both foreign and domestic investment rise, so does the demand for new offices, new shops and factories. Modern city centre malls and out-of-town shopping complexes are springing up as the consumer society takes off, and modern office space is demanded by the fast-growing banking, insurance, marketing and other service industries.

However, rising demand, increasingly, is being met by a growing supply of modern office, retail, hotel and other space, coupled with a significant and continuing improvement in telecommunications. Greater balance between supply and demand has already helped to dampen the skyrocketing rents demanded in the early stages of the transition to a market economy.

At the beginning of the decade most foreign investors and companies wanted to find non-existent modern accommodation in the beautiful but decaying historic centres of central Europe's

cities and the former Soviet Union. The lucky ones were able to move into quickly renovated old buildings whose restored owners had been able to prove their ownership prior to expropriation. The supply of such spaces, including villas in the suburbs suitable for small service companies or start-up operations, has grown as rapidly as ownership has been recognised and the rapidly privatised construction sector has been able to gut and renovate. However, city centre development in historic cities such as Prague, Budapest, Moscow, St Petersburg, Kiev and a plethora of lesser-known but equally splendid smaller towns throughout the region, is limited by strict zoning, aesthetic and cultural restrictions, and the finite space

Central Prague modern office accommodation



Source: Price Waterhouse/King & Co.

available. Increasingly the tower cranes have moved to the suburbs where land is cheaper and more readily available, and where brand new office blocks, shopping centres and factories can be constructed on greenfield sites.

Finance for property development has also become easier to obtain as the banking systems become increasingly confident and skilled at risk assessment and modern lending procedures. The European Bank for Reconstruction and Development was quick to recognise the deterrent effect of the high cost and shortage of modern office accommodation. It has played a catalytic role in supporting modern office developments in city centres, frequently working with the International Finance Corporation and local banks and developers. The big international prop-

erty companies have become increasingly active throughout the region, spreading out from the core central European "fast-track" reforming economies such as the Czech Republic, Hungary and Poland, together with Estonia, Slovenia and, to a lesser extent, Slovakia. As strong economic growth has resumed in this core area, property developers have spread out to the bigger provincial cities, especially in Poland, which boasts five or six fast-developing regional centres such as Wrocław, Poznań, Gdansk, Szczecin and Łódź. In Hungary, property developers have been particularly active in creating new industrial parks on the huge areas once occupied by Soviet army and air force bases.

Some of these bases are now home to the small army of international companies which have invested over \$10bn in Hungary over the last six years, making this compact, imaginative country the largest single recipient of foreign direct investment in the region to date. A wave of foreign capital flowed into Hungary over the last two years as the cash-strapped government stepped up its direct sales of privatised assets to foreign investors. The full fruits of such investment have yet to be seen as the domestic economy has been deliberately depressed to repay foreign debt and improve international competitiveness.

By 1998, however, Hungary is expected to bounce back as a radically slimmed down, privatised and modernised economy delivers both the high exports and the higher real wages to compensate for years of belt-tightening. But at present Budapest, the former imperial capital city which dominates the economy, is experiencing a rare phenomenon in the region: a surplus of modern office space and falling rentals. It will not last. Once the domestic economy revives on the back of an export-led recovery, demand for new office space is once again expected to exceed supply.

In the meantime Poland, with a market of nearly 39 million people and rapid growth, has become the main focus of attention for foreign investors.

PROFILE: Poland

## Halfway from Paris to Moscow

By the end of the year, Poland will have overtaken Hungary as the main recipient of foreign investment. A new wave of cash privatisation of some of Poland's most attractive state-owned banks and companies is expected to get under way next year and Warsaw, the capital city, is the place to be for those companies interested in buying stakes in the Polish copper industry, telecommunications, power generation and supply and other sectors expected to come under the hammer shortly.

The city's strategic position, half way between Paris and Moscow, is being enhanced by construction of a high-speed railway from Berlin, which will eventually be extended through to Moscow, and by a planned \$2bn investment in new motorways over the next two decades. Communications have much improved, and a clutch of new hotels provide ever improving standards of food and service.

Warsaw's new international airport has become a regional hub for a soon-to-be privatised national airline, LOT, which has renovated its fleet with western aircraft. The city is served with increasing frequency by the main European and some US airlines. As prospects improve for greater political stability and a return to growth in Russia, Ukraine and other former Soviet states, Warsaw is also emerging as a regional hub.

Chłanki, which was the pioneer among foreign banks in Poland and built up a strong clientele among both foreign and Polish companies, is pioneering another new trend by building its new regional banking centre in the city. The Dutch ING bank, which has bought a majority stake in Bank Śląski, the Silesian regional bank, and taken stakes in other Polish banks, is also building a new headquarters in the city, as are other big investors such as ABB and Daewoo.

The south Korean company has submitted plans for a new skyscraper which will be second only in height to the Stalinist-Gothic pile of the Palace of Culture, Stalin's unacknowledged gift to the Polish people, which dominates a skyline now dotted with a growing number of sleeker and more modern office tower blocks. Anthony Robinson

PROFILE: Germany

# A close to ideal market

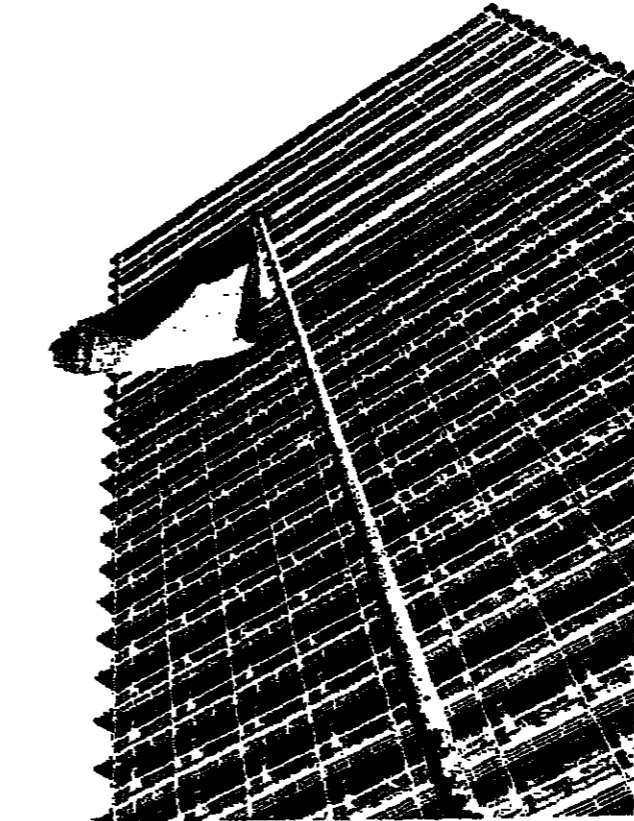
For high-tech manufacturers, wages make up 8 per cent of costs

Germany's attractions as a business location have been overshadowed in recent years by one concern: wages, wages and more worries about wages.

Such anxieties are no doubt justified. According to an April 1996 study by the Institute of the World Economy, a think-tank attached to the Federation of German Industry (BDI), one hour's labour in the German manufacturing industry costs DM45.2 (\$17.7).

In Denmark the same hour costs DM36.48, in France DM29.04 and in the UK DM20.96. However, focusing on wage costs alone means investors risk missing the other attractions of Germany as a business location, says Armin Reck, the spokesman for the economics ministry in the eastern state of Saxony. These include a highly skilled and productive workforce, good infrastructure and access to a large and affluent market.

Saxony is by no means the biggest of the five eastern German states, but it has succeeded in attracting a number of flagship investors, including two large semiconductor plants from Siemens and AMD, the US group. Mr Reck says companies making high-technology products estimate that wage costs make up around 8 per cent of their total costs, sug-



A three-year recession means the property market is oversupplied

gesting that wage considerations are secondary to other factors like the availability of skilled workers.

The Saxons have also attempted to turn around the wage argument by pointing out that if manufacturers want to assemble products at cheaper sites in the Czech Republic, these are within easy driving distance of the border.

North Rhine-Westphalia, the most populous western German state, says it is also continuing to draw foreign investors because of the purchasing power of the local market.

QVC, the US teleshopping group, is likely to create about 1,000 jobs in the state when it begins operations in Germany, says Rudolf Deckert, spokesman for the eco-

nomics ministry. Talks with the company are still in progress but QVC has clearly been attracted by the fact that 18m consumers live in North Rhine-Westphalia alone.

A large affluent consumer market was clearly also a consideration for Eddi Healey, the property developer who last month opened CentO, Germany's biggest ever shopping complex on the site of a former steel works in the Ruhr town of Oberhausen. Mr Healey says 30m people, including those in Belgium and the Netherlands, live within two hours of the complex.

The attractions of a large consumer market are complemented by the fact that there is likely to be downward pressure on property prices as a large number of German companies like Deutsche Telekom and Deutsche Bahn, the railway system, attempt to develop their property assets.

A three year long recession means that the property market is at present over supplied by up to about 8 per cent, according to Gu Barker at Knight Frank in Düsseldorf.

That oversupply is likely to increase, however, as these companies pay more attention to their property assets - formerly regarded just as hidden reserves or balance sheets - and turn Germany into more of a buyers' or tenants' market.

Michael Lindeman

Growth regions • by Peter Marsh

# The investors' map

Ireland and north-west Spain emerge as desirable new destinations

A decade ago, it was fashionable to think of the high-growth areas of Europe as a banana, stretching out from south-east England to Paris and through south-west France, southern Germany and Austria/Switzerland to northern Italy.

Today, the banana is no more. It has been replaced by a currant bun - indicating the patchy, more complex pattern of European high-growth regions. Companies involved in decisions over inward investment and siting of administrative or manufacturing headquarters in Europe have to consider "growth maps" of this sort. These businesses are interested in the economic backdrop to the regions for a variety of reasons. Factors such as availability of staff, average wages, the provision of services such as accountancy and legal advice, and the quality of living for any new employees will depend at least to some degree on the economic vitality of the region.

Inward investment can itself make a big difference to a region's economic characteristics over a relatively short period. The wave of investments in north-east England over the past decade - including large ventures from Siemens of both Germany and Japan, and Samsung of Korea - have been important in boosting the region's eco-

nomic health. Similar trends have been apparent in Ireland, thanks largely to investments by US electronics and software companies.

In Germany, meanwhile, the past few years have seen a movement by companies away from setting up new ventures in what is regarded by many as a flagging industrial power. For example, Sandvik, the big Swedish speciality steels company, recently shifted the headquarters of its automation division from near Essen to Stockholm, while big German chemicals companies including Bayer have shifted many of their large biotechnology research facilities from Germany to the US.

Decisions of this sort are not, of course, solely bound up with economic factors. One reason for the shift in research from Germany is the perception that there is a more positive public attitude to genetic engineering research in the US.

Sometimes, also, an inward investor may regard a region which is an economic backwater when measured by conventional statistics, as a more favourable place to site a new plant or office than a higher-growth region nearby - on the grounds that the more economically active area has higher wage and overall administrative costs, or is a less environmentally pleasant place to live.

Even so, high growth areas are the ones which attract the most attention. So exactly what does the "currant bun" look like? Parts of the old "banana" survive; but they are joined by other regions previously not known for being centres

of high growth. Ireland and north west Spain are among the two best examples.

Other fast growing regions which have climbed in the prosperity league table in the past 10 years include Saxony in Germany, south Wales, and the area around Lisbon in Portugal. The areas which have slipped back include the Baden Württemberg/Bavaria area of Germany, which previously was at the centre of the banana, but where prospects have diminished because of overall economic weakness in Germany.

A good attempt at describing the detailed pattern of

The list of high-wealth, fast-growing areas is led by Berlin

the "currant bun" has been made by the European Economic Research and Advisory Forum, a group of research groups around Europe, whose UK member is Cambridge Econometrics. In a report\* in May, the consortium analysed two aspects important to a region's economic characteristics: its economic vitality (measured in gross value added per capita) as of now, and the degree to which this is likely to change over the next five years.

Out of this comes a description of four types of regions: high-wealth, fast-growing; high-wealth, slow-growing; low-wealth, fast-growing; and low-wealth, slow-growing.

In the first category which many would argue is likely to be the main magnet for new company locations over the next few years, the region ranked as having the best prospects is Berlin, followed by two Italian regions (the areas around Bologna and Venice), Greater London, the region of Finland just north of Helsinki, Lombardy in Italy, the area around Slagelse in Denmark to the west of Copenhagen, Piedmont in Italy, and the Telemark region of Norway near Oslo.

In the second category, the regions which seem to be losing their lustre, there are few surprises: the areas around Stuttgart, Freiburg and Cologne which have been hit by the weakened German economy are there, plus parts of France.

In category three, the improving regions which might appear increasingly attractive for company locations over the next few years, we have Aragon, Catalonia and the Balearics, all in Spain, the Algarve and Lisbon in Portugal, the whole of Ireland, and in the UK, the West Midlands centred on Birmingham.

The laggards, the regions in category four, include much of southern Italy, the Sterea Ellada region north of Athens, Flevoland north of Utrecht in Holland, Kärnten in Austria, and Languedoc-Roussillon in France.

\*European Regional Prospects, European Economic Research and Advisory Forum, available from Cambridge Econometrics, telephone +44 (0)1223 46-0760 or fax same codes 46-4378.

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**SURVEYS INFORMATION**

Surveys coming up soon which relate to this survey include:

Germany	Monday October 21
Slovakia	Wednesday October 23
The Netherlands: Business hub	October 29
North American business locations	October 30
Sweden	Monday November 4
Belgium	Tuesday November 19
Portugal	Thursday November 21
Denmark	Friday November 22
Hungary	Thursday November 28
Norway	Monday December 2
Czech Republic '96	Friday December 6

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مركز من الأعمال







COMPANIES AND FINANCE: EUROPE

# Allianz chief sees rise in premium income

Mr Henning Schulte-Noelle, chairman of Allianz, the German insurance group, has forecast that premium income will grow by 6 per cent or 7 per cent this year, not taking into account planned changes in group structure, report AFX News and Reuter from Munich.

"We have to hold back a bit at the moment, until the [German] cartel office has made all the decisions regarding our planned transaction with DKV, Vereinte and Hermes," he said at yesterday's annual meeting, a few days after cartel approval for Allianz's take-

over of Hermes had been granted. Mr Schulte-Noelle described Allianz's surprise decision earlier this year to take over Vereinte as the ideal solution to its dilemma over how to organise its health insurance interests. Hermes would give Allianz access to the promising field of loan insurance and Vereinte offered strong earnings potential for the group, as well as a good distribution system.

Mr Schulte-Noelle said the company planned to expand its life and health insurance business worldwide, to tap the demand created by a rapidly ageing population. Allianz's target return on capital was 15 per cent by 2000, up from the current 11.2 per cent, but 3 per cent net return on sales was well below its international rivals, he said.

The chairman expects net profit in 1996 to "not endanger" the payment again of a dividend of DM16 a share. Allianz said premium income at its North and South American units rose 9.9 per cent to DM5.9bn (\$3.98bn) in the first half. At its North American units alone, premium income rose 9.4 per cent to more than DM5.6bn, lifted by a rise of 17.6 per cent at its Allianz Life unit to DM2.1bn.

At its European companies, premium income rose 9.1 per cent to DM12.1bn in the first half, based on local currencies. Converted into D-Marks, the rise was just under 18 per cent, with most companies showing a further improvement in earnings, Allianz said.

Mr Schulte-Noelle said the move towards international accounting standards was a welcome step towards improving transparency for international investors, and the company would switch over as soon as German law made it possible without obliging companies to provide separate accounts under

German standards. The company would also like to present its accounts in euros and not in D-Marks as soon as possible.

Allianz revealed for the first time its shareholdings below 5 per cent, and worth more than DM100m each, in German and foreign companies, with a total market value of DM3.7bn. It will reveal its hidden reserves in 1997, two years before legally required. The company also outlined its indirect holdings via stakes in a number of investment companies. Total equity holdings had a market value of DM47.7bn at the end of 1995.

EUROPEAN NEWS DIGEST

## SCA sells decor arm to Munksjö

SCA, the Swedish pulp and paper group, yesterday sold PWA Dekor, the world's leading producer of decor papers used to surface laminated furniture and flooring, to fellow Swedish company Munksjö for DM65m (\$55.6m) in cash. Swedish company Munksjö for the Irish group Jefferson Smurfit, which is controlled by the Irish group Jefferson Smurfit, will also assume DM70m in debt through the deal. The acquisition of German-based PWA Dekor will lift Munksjö's annual turnover from SKr3.9bn (\$589m) last year to more than SKr5bn this time, and increase its focus on speciality papers. Munksjö said the acquisition would raise earnings per share by about SKr1.00, from SKr10.10 in 1995.

Hugh Carnegie, Stockholm

## Telekom may carry Kirch TV

Deutsche Telekom, the state-owned German telecommunications company, said it was talking to the Munich-based Kirch group about carrying DF-1, a digital pay-TV channel, on its cable network. Mr Ron Sommer, chief executive of Telekom, which will be partly privatised next month, told a German newspaper the company was looking for more broadcasters to come on to its cable network, which reaches about half of all German households, or 16m homes.

Telekom was talking to Kirch because with DF-1, which was launched in July, it had the lead in the development of digital pay-TV. "Besides us, they [Kirch] have invested most in this business," Mr Sommer said. The talks mark a further change in Telekom's pay-TV strategy, which until recently revolved around membership of the MMBG consortium, a rival to Kirch. Last month Telekom left MMBG, whose other shareholders included the German media group Bertelsmann and Canal Plus of France, and said it wanted to concentrate on marketing its cable network.

DF-1 is only available by satellite and is claimed to have 10,000 subscribers. A deal with Telekom is essential if the network is to meet its target of 200,000 subscribers by the end of the year.

Frederick Stüdemann, Berlin

## Sanitaryware deal called off

Sphinx Gustavsberg of the Netherlands and Switzerland's Keramik Laufen yesterday called off a planned deal which would have created Europe's largest bathroom products group. The two sanitaryware makers said that negotiations on "exit arrangements with outside shareholders who currently hold interests in companies to be brought into the joint venture", which was to group their activities in the sector, had "not led to the required results".

The outcome is a blow for Maastricht-based Sphinx, which fell into loss last year after a FI 42.2m (\$24m) restructuring charge. Only two weeks earlier it had said: "Most of the important business issues have been agreed upon in principle." The combined unit would have had annual sales of FI 1.4bn, absorbing all of Sphinx's revenues - FI 832.4m last year - except a tile-making operation, which was to have remained separate.

Gordon Cramb, Amsterdam

## Pechiney warns on earnings

Mr Jean-Pierre Rodier, chairman of Pechiney, the French aluminium group, said 1996 earnings on ordinary activities were likely to be below 1995 levels. Mr Rodier had already said Pechiney would post a net loss this year because of restructuring provisions of FF2bn (\$386m).

"The level of activity in the second half does not look significantly different from that of 1995 - modest. On top of that there is a further decline in aluminium prices on the London Metal Exchange as a result of the delay in economic recovery in Europe," Mr Rodier said in an interview with the French daily Le Figaro.

"That leads us to say that unless there is a very strong recovery in November and December, we will not reach a net result of the same level as that of 1995, when we made a net profit on ordinary activities of FF732m." Mr Rodier said the impact of the group's Challenge restructuring programme should be felt fairly quickly in rapidly improving results. As well as cutting costs by a total of FF4bn by the end of 1998, the programme involved investments of FF3.5bn to modernise production. The company's wage bill would be cut 17 per cent, with 4,000-5,000 jobs disappearing.

AFX News, Paris

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## Online format set for big role in games market

By Alice Rawsthorn

Online games will dramatically increase their share of the European electronic games market over the next five years, commanding nearly 20 per cent of revenue in 2000.

A new study by Datamonitor, the market research consultancy, predicts that the entire electronic games market, one of the fastest growing consumer product sectors of the 1990s, will command revenue of \$4.76bn in Europe during 2000, compared with \$2.8bn this year.

Half the increase in revenue will be absorbed by online games, which can be played over the Internet or on cable TV systems. This will trigger a significant shift in the balance of power within the games industry with console hardware and software sales, such as Sega and Nintendo's 16-bit systems, suffering a significant loss of market share.

At present the online market is in a fledgling state in Europe, as it is in Asia and North America. But Internet gaming sessions, whereby people play games such as Doom online, are becoming increasingly popular.

Datamonitor estimates online games will generate revenue of \$60m this year. The market's value is expected

to roughly double each year, reaching \$526m in 1999 and \$903m in 2000, creating significant new commercial opportunities for telecoms and media companies.

The other sector poised for dramatic growth is sales of games played on personal computers. Sales of PC games have accelerated sharply since 1995, the first year in which a majority of new PCs had CD-Rom drives. Sales of PC games software should be \$322m this year, according to Datamonitor, which expects an increase to \$1.17bn next year, and \$1.94bn in 2000.

Over the same period, sales of console hardware and software should fall in real terms. Datamonitor predicts the console hardware market will be worth \$782m in Europe during 1996, rising to \$915m by 2000. Console software sales are put at only \$1.1bn in 2000, against \$1.02bn this year.

Datamonitor says the companies which cope best with this change in market structure will be those that service their customers most efficiently, and ensure that their games are adapted for online applications.

The Electronic Games Market in Europe. Datamonitor, 106 Baker Street, London W1M 1LA. £1,995.

## SocGen reaches a crossroad

French bank needs to lift return on equity, writes Paul Abrahams

Société Générale is not a typical French bank. Unlike nearly all its competitors it did not lend large sums to Eurotunnel and property companies during the 1980s. The bank, which was privatised in 1997, side-stepped such pitfalls, delivering steady, if not startling, profits growth. This, together with its clear strategy and careful expansion in investment banking, has made it one of the few bright spots in the dark abyss of the French banking sector.

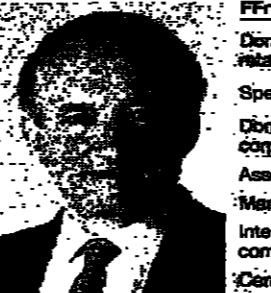
But the bank is at a crossroad. Mr Marc Viénot, who has chaired the group since 1986, is to retire soon, handing over the reins to Mr Daniel Bouton, chief executive. Mr Bouton's task is to deliver growth. At 8 per cent, the bank's return on equity is among the best in France. But compared with UK, Irish, Spanish and even Dutch banks, the return is pitiful. Moreover, earnings per share have been disappointing. Last year the bank posted a figure of only FF43.66, compared with FF45.66 in 1991.

Mr Bouton admits this is a problem. "Earnings per share is the only meaningful measure of performance," he says. "Our aim is not to grow the business, but to grow earnings."

The difficulty is not net income, which has increased from FF3.37bn in 1991 to FF3.8bn last year. But like many French banks, SocGen

Société Générale

Daniel Bouton  
chief executive officer



Sources: Lehman Brothers

Gross operating profits in main businesses		
FF bn	1995	1996
Domestic	2.1	2.2
Foreign	0.3	0.3
Specialist subsidiaries	0.4	0.5
Domestic	0.3	0.3
Corporate banking	0.4	0.4
Asset management	0.7	0.7
International	0.5	0.6
Commercial banking	0.7	0.7
Central banking	0.7	0.7
	5.5	6.2

has been issuing shares to employees and through scrip dividends - a practice which dilutes earnings per share, return on equity and net worth per share. In the first six months this year, for example, net equity increased 6 per cent on the same period last year.

"There are good reasons for this," Mr Bouton explains. "Our capital adequacy ratios were low by international standards. They're now at 5.6 per cent. We'll keep the employee schemes, but as soon as we reach a ratio of about 6 per cent we'll start paying a cash dividend. That won't be in 1997, though."

Increasing the dividend without profit growth will be more tricky. The domestic market is over-banked; lending growth is almost non-

existent because of the stuttering French economy; and margins remain anorexic owing to price competition. "Most people think the French banking market is horrible," Mr Bouton concedes. "But we make a double-digit return on equity on our domestic operations."

Mr Bouton says his domestic operations are extremely productive. The average cost of transactions is far lower than its competitors', he claims. "True, the cost income ratio - at 74 per cent - is poor by international standards. But the problem isn't costs, it's income. Compare it with the UK. British banks are charging for things for which I wouldn't dare. And their charges are much higher. We're asking between 10 per cent and 13 per cent for a personal credit card, for example."

Mr Bouton expects SocGen to expand profits by participating in the rationalisation of the French banking industry. "We can increase market share and replicate our low cost base in any acquisition."

Besides, says Mr Bouton, people have concentrated too much on domestic operations. These generate only 52 per cent of gross revenues. He stresses three other areas capable of generating profits growth:

- The international commercial network. Société Générale has operations in 70 countries. "Until we open on the moon, there'll be no large investment in this network which now has to produce good profits," Mr Bouton says.
- The worldwide franchise in capital markets. "We're among the top five or six in equity derivatives, futures broking, and swap cap floors. We're among the pricing setters and we can develop these activities profitably," he explains.
- A shift of resources, from commercial activities dependent on the size of the loan portfolio to added-value services. "We want to expand in businesses that require less capital and more brains," he says.
- Société Générale will continue to expand in investment banking, Mr Bouton says. The group is a late-comer to the sector, but has been hiring staff from other banks. It also recently set up a joint venture with Crosby in Asia.
- "We don't plan any major investments for the next year or two. But we are looking for internal growth and possibly small boutiques in the US and Asia," he says.
- To fund acquisitions, the group might sell its industrial stakes. "We won't be linked to this portfolio for decades. It could finance a big acquisition," Mr Bouton explains. Disposals might also improve Société Générale's poor return on equity, which has been held back by its FF20bn stock portfolio and the poor performance of the French market.

## Fortis closer to MeesPierson deal

Fortis and ABN Amro Bank have signed a letter of intent on the acquisition of ABN's MeesPierson unit by Fortis, the two groups said, reports AFX News from Brussels.

The acquisition would meet Fortis's growth strategy and offer complementary activities in markets for services for high net-worth individuals, companies and institutions, they said in a joint statement.

"ABN Amro is convinced that MeesPierson's growth potential is best served as a member of the Fortis group and that the transaction will be to the advantage of ABN Amro's shareholders," they

said. "The management of MeesPierson is pleased that the strategic reorientation it has initiated is now resulting in a clear direction that paves the way for further expansion within the Fortis group."

MeesPierson has FI 50bn (\$29bn) in securities and cash under management and 4,000 employees, including 1,500 outside the Netherlands.

Fortis saw scope for MeesPierson activities in asset and fund management for third parties, private banking and corporate banking, the groups said.

It would be two months

before a sale agreement can be signed, they said, without giving financial details.

MeesPierson reported a first-half net profit of FI 32m excluding exceptional items, representing a 15.1 per cent return on net equity.

A capital increase was not under immediate consideration, Fortis said, clarifying comments made earlier. Any increase was not linked to the planned acquisition, which would be funded by "a reallocation of internal funds and by leverage."

Fortis said, however, that it was considering raising capital at some point: "We are looking at it. It has been

suggested for some time and is something the markets are expecting."

● Cimenteries CBR, the Belgian cement group, said it had established an international trading company, HC Trading, which would carry out overseas trading for the CBR Group and Heidelberg Zement, reports AFX News in Brussels.

The new company would also direct the export activities of Arkansas, the company produced by the recent merger between Canakkale and Akcimento in which CBR is one of the main shareholders.

See Lex

All of these securities having been sold, the announcement appears as a matter of record only. October 1, 1996

# ROFIN S INAR LASER

## Refin-Sinar Technologies Inc.

11,500,000 Shares  
Common Stock

Global Coordinator  
Deutsche Morgan Grenfell

2,300,000 Shares  
This portion of the offering was offered outside the United States.

Deutsche Morgan Grenfell  
Alex. Brown & Sons Limited  
Lehman Brothers

9,200,000 Shares  
This portion of the offering was offered in the United States.

Deutsche Morgan Grenfell  
Alex. Brown & Sons Incorporated  
Lehman Brothers

Bear, Stearns & Co. Inc. Cowen & Company Donaldson, Lufkin & Jenrette  
Dresdner Kleinwort Benson North America LLC A.G. Edwards & Sons, Inc.  
Goldman, Sachs & Co. Montgomery Securities Oppenheimer & Co., Inc.  
Schroder Wertheim & Co. Smith Barney Inc.  
Arnhold and S. Bleichroeder, Inc. Robert W. Baird & Co.  
First of Michigan Corporation Incorporated McDonald & Company Securities, Inc.  
Needham & Company, Inc. Piper Jaffray Inc. Ragen MacKenzie Incorporated  
Roney & Co. SoundView Financial Group, Inc. Unterberg Harris

JAPAN AIRLINES COMPANY, LTD.  
(Incorporated with limited liability in Japan)

Y10,000,000,000  
Floating Rate Notes due April 1998

For the period 7th October 1996 to 6th January 1997

In accordance with the Terms and Conditions of the Notes, the rate of interest has been fixed at 0.74218 per cent per annum and that the interest payable on the relative payment date being 6th January 1997 will be Y187,609 per Y100,000,000 Note.

The Industrial Bank of Japan, Limited (London Branch) as Agent Bank

EUROPEAN COAL AND STEEL COMMUNITY

FRF 200,000,000 FRF due 2002

Notice is hereby given that the rate of interest for the period from October 7th 1996 to January 31st 1997 has been fixed at 3.4625 per cent per annum. The coupon amount due for this period is FRF 70.94 per denomination of FRF 10,000 and FRF 700.00 per denomination of FRF 100,000 and are payable on the nearest payment date, January 31st, 1997.

The Postal Agent  
Banque Paribas de Paris (Luxembourg) S.A.

Can you name the world's Top 5 reinsurance companies?

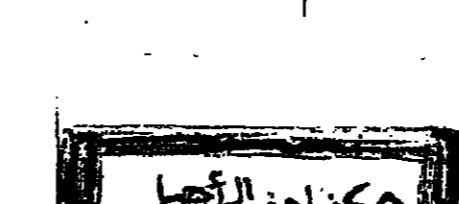
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\$2,000,261,360



Pharmacia & Upjohn

# Pharmacia & Upjohn, Inc.

50,006,534 Shares

Common Stock

The above 50,006,534 shares were sold by  
**A B Volvo**

Joint Global Coordinators and Joint Bookrunners

**Merrill Lynch & Co. Goldman, Sachs & Co.**

10,001,307 Shares

This portion of the offering was underwritten outside the United States and Canada by the undersigned.

**Goldman Sachs International  
CS First Boston**

**HSBC Investment Banking**

**Merrill Lynch International  
UBS Limited**

**Barclays de Zoete Wedd Limited  
Lehman Brothers  
Banque Bruxelles Lambert S.A.**

**Bear, Stearns International Limited  
J.P. Morgan Securities Ltd.  
Daiwa Europe Limited**

**Dresdner Kleinwort Benson  
SBC Warburg  
Paribas Capital Markets**

37,504,900 Shares

This portion of the offering was underwritten in the United States and Canada by the undersigned.

**Merrill Lynch & Co.  
Bear, Stearns & Co. Inc.**

**J.P. Morgan & Co.**

**Goldman, Sachs & Co.**

**Morgan Stanley & Co.  
Incorporated**

<b>Alex. Brown &amp; Sons Incorporated</b>	<b>CS First Boston</b>	<b>Donaldson, Lufkin &amp; Jenrette Securities Corporation</b>	<b>A.G. Edwards &amp; Sons, Inc.</b>	<b>Lehman Brothers</b>
<b>Oppenheimer &amp; Co., Inc.</b>	<b>Prudential Securities Incorporated</b>	<b>Salomon Brothers Inc</b>	<b>Schroder Wertheim &amp; Co.</b>	
<b>Smith Barney Inc.</b>	<b>Wasserstein Perella Securities, Inc.</b>	<b>Robert W. Baird &amp; Co. Incorporated</b>	<b>Sanford C. Bernstein &amp; Co., Inc.</b>	
<b>Cowen &amp; Company</b>	<b>First Manhattan Co.</b>	<b>Furman Selz</b>	<b>Rodman &amp; Renshaw, Inc.</b>	
<b>Roney &amp; Co.</b>			<b>Wheat First Butcher Singer</b>	

2,500,327 Shares

This portion of the offering was underwritten in the Nordic Countries.

**Enskilda Securities  
Skandinaviska Enskilda Banken**

**Goldman Sachs International  
Alfred Berg Fondkommision AB  
Den Danske Bank**

**Merrill Lynch International  
Carnegie  
Handelsbanken Markets**

COMPANIES AND FINANCE: ASIA-PACIFIC

# Loan deal hints at Sampoerna move on Astra

By Manuela Saragosa in Jakarta

Hanjaya Mandala Sampoerna, the Indonesian clove cigarette manufacturer, has secured a \$400m loan from Chase Manhattan and Credit Suisse. The deal has fuelled speculation that the company is set to increase its minority stake in Astra International, Indonesia's leading car assembler.

At the same time, Moody's Investors Service said its Baa3 long-term debt rating for Sampoerna's wholly-owned finance company was "under review for possible downgrade", following its announcement of an extraordinary general meeting planned for November 2.

Moody's said the EGM, and the loan, "clearly indicate that Sampoerna intends to pursue a much more aggressive diversification strategy away from the company's original plan".

HM Sampoerna said the six-month loan, for which terms have not been disclosed, was for "corporate development purposes". That includes "appropriate acquisitions in businesses, not necessarily tobacco-related, that meet our investment criteria", said Mr Jonathan Zax, investor relations manager at HM Sampoerna.

Mr Zax declined to comment on whether the loan

would be used to finance a further increase in HM Sampoerna's stake in Astra. The company recently acquired a 2.85 per cent stake for about \$68m, using funds raised from a \$200m Yankee bond issue earmarked for tobacco-related purchases.

HM Sampoerna's controlling shareholder, Mr Putera Sampoerna, also recently bought a 9.8 per cent stake in Astra. Mr Zax said Mr Sampoerna's stake in HM Sampoerna remained unchanged from earlier this year, at 23.8m shares.

The Astra acquisitions have raised questions about Mr Sampoerna's motives and the future of Astra, which faces intense competition from Indonesia's national car. President Suharto's youngest son, Mr Hutomo Mandala Putra, has been awarded tax and tariff breaks not available to other carmakers to produce the car in co-operation with South Korea's Kia Motors.

Mr Zax said Sampoerna's investment criteria included "companies with strong balance sheets". This has confused investors because Astra, which has a debt-to-equity ratio of about 200 per cent, blamed Indonesia's national car plan when it announced flat first-half net profits in August.

HM Sampoerna shares closed down 6 per cent at a low this year of Rp21,125.

# Manila property prices hit frightening heights

As real estate values climb above London's many fear the bubble is about to burst

The Philippine Stock Exchange developed jitters last week over rumours that the country's three-year property boom was about to fizzle to a halt. The panic led to heavy selling of Ayala Land, the country's largest real estate company, pushing its share price down by 4.8 per cent in a day.

The panic was short-lived, but the rumours - which suggest that high-end property prices have reached a peak after almost quadrupling in the past 30 months - are likely to intensify. Analysts took fright at news that the Philippine National Bank had sold its 8,000 sq m prime site in Makati, Manila's premier business district, for 3.7bn pesos (US\$140.8m), or 460,000 pesos per square metre.

The sale, which reflected 50 per cent growth in land values since the last high-profile transaction earlier this year, rates Manila's property as more expensive than cities such as London and New York. To compound the anxiety, the buyer - a Philippine property developer - told local newspapers that the price was "excessively high".

The Philippine National Bank, however, would lend him 80 per cent of the cost, he said.

"A lot of people are saying that what is happening is crazy," says Mr Lucio Soso, chief analyst at All Asia Capital Securities. "How can land in Makati be worth 460,000 pesos a square metre? Nobody believes this is sustainable."

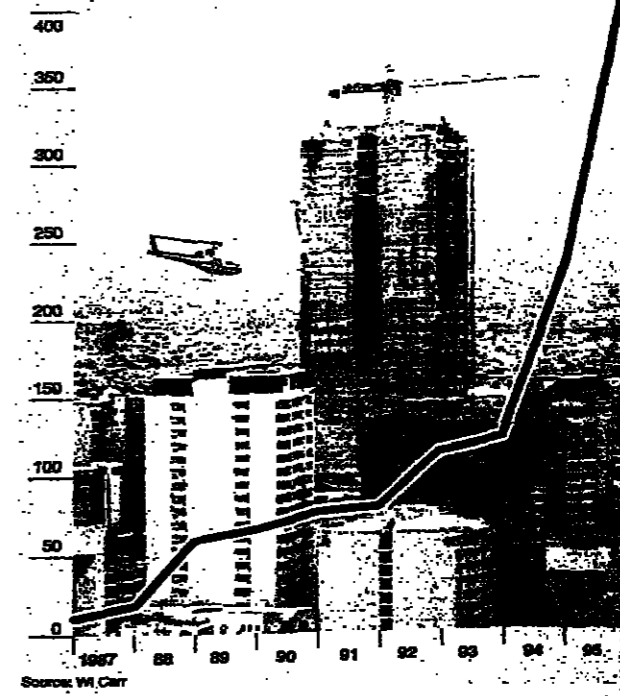
With the supply of high-end property and residential space expected to heavily outstrip demand within the next 18 months, some property specialists are predicting that prices will decline by up to 30 per cent.

Others predict that high-end real estate prices will plateau for the next 12 months and then fall by about 20 per cent. This is in line with what took place in Bangkok in 1993 and 1994.

"We are already getting anecdotal evidence that condominium units are selling at lower rates than they used to," says Mr Joey Salceda, chief analyst at SBC Warburg Japan of European and Asian foreign investors showed that nearly half were interested in buying JR West, but would wait until after the listing.

All up in the air

Prices for commercial and residential property in Manila's business district (000 pesos/sq m)



down in demand, property developers are no longer demanding 30 per cent down-payments in advance on "pre-sales" of units. With the exception of Ayala Land, which still demands a 30 per cent deposit on residential units, most companies now request a 10 per cent down-payment, with another 20 per cent to be paid over 24 months. The remaining 70 per cent is paid off at a substantially lower interest rate than previously.

Another troubling omen is the slowdown in the "pre-selling" process, before the property is built. Most Philippine developers sell off 100 per cent of the planned site in order to finance construction. This reduces their exposure to expensive bank loans and enables them to minimise gearing ratios. Companies such as Megaworld, which has posted profits growth of more than 100 per cent in the last two years, are reported to be finding it difficult to sell space in advance.

"The problem is that a large proportion of the demand comes from speculators rather than genuine buyers," says Mr Matthew Sutherland, chief analyst at Asia Equity Securities. "At the first whiff of trouble the speculators will disappear."

With more than 30 per cent of the Philippine composite index accounted for by property stocks, and more than 50 per cent of share trading turnover linked to real estate (if downstream cement and construction companies are included), a severe property downturn would almost certainly depress the overall market.

Others, including C&P Homes and Fil-Estate, both heavily involved in the low to middle-income end of the market, are considered less vulnerable to a downturn. Demand for low-income housing in the provinces is expected to outstrip supply for at least three years.

Similarly, the country's leading banks have minimised exposure to the high-end property market and are likely to be less affected by a downturn than their counterparts in other parts of Asia. Property lending takes up about 10 per cent of the average bank portfolio, according to official figures. Unofficial estimates put banks' exposure at 20 per cent.

"We do not expect to see a sudden property crash on the scale of what happened in the US in the late 1980s," says Mr Soso, at All Asia. "And we do not expect the downturn to knock out the banking sector or the economy in a dramatic fashion. But we do expect to see a strong downturn, and most property companies will suffer."

Edward Luce

# JR West listing to test demand

By Gwen Robinson in Tokyo

The listing today of West Japan Railway, known as JR West, on Japan's six stock exchanges will test the market's ability to lure individual investors.

Although the public offer of 950,000 shares was initially oversubscribed, after orders were confirmed some 280,000 were left unsold.

The offer followed the auction in August of some 750,000 shares to institutional investors. Pricing failed to reach its ¥400,000 target, and 74,900 shares were left unsold.

JR West is one of Japan's largest railway companies, and the second to be privatised since the government's break-up of Japanese National Railways (JNR) in 1987. The first - East Japan Railway, or JR East - was listed three years ago in what analysts billed as a reasonably successful sell-off.

The privatisation of both companies has been overseen by JNR Settlement, a government-run agency. The body will retain 300,000 of the 2m shares in JR West.

A survey in August by SBC Warburg Japan of European and Asian foreign investors showed that nearly half were interested in buying JR West, but would wait until after the listing.

Others predict that high-end real estate prices will plateau for the next 12 months and then fall by about 20 per cent. This is in line with what took place in Bangkok in 1993 and 1994.

"We are already getting anecdotal evidence that condominium units are selling at lower rates than they used to," says Mr Joey Salceda, chief analyst at SBC Warburg. "The peak of the boom has probably already been passed. It is just a question of how quickly the correction will kick in."

In response to the slow-

# IBJ sale hurts Softbank shares

By Michiyo Nakamoto in Tokyo

Shares in Softbank, the Japanese distributor of computer software, fell 3 per cent to a new low of ¥9,970 yesterday after a report that the Industrial Bank of Japan, one of the country's leading long-term credit banks, had sold half its stake in the company.

The move by IBJ prompted renewed nervousness about Softbank's financial situation. The company's share price has fallen from a high this year of ¥27,200 reached in March.

IBJ, which had 1.4 per cent of Softbank's outstanding shares at the end of March, said it had sold 220,000 shares, or half of its holding in

Softbank, but had not made any decision regarding the other half.

The market interpreted the share sale as a loss of faith by IBJ in the bank for loans, and increasingly on the capital markets to fund its growth.

Japanese banks have traditionally held shares in companies to cement close relationships. In return for reliance on a bank for funding needs, a company was assured of that financial support and a stable shareholder.

However, Softbank, which is one of Japan's fastest-growing companies, has increasingly turned to direct financing. "It is a company that finances directly from the market, which is different from the

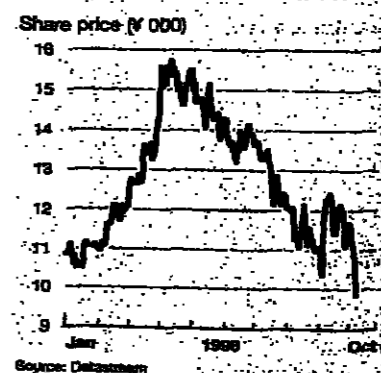
traditional system," IBJ said.

News of the sale renewed concerns about how Softbank would pay for its spending spree of the past few years.

Since paying \$1.8bn to buy Ziff-Davis Publishing in 1995, Softbank has taken a 21.4 per cent stake in a Japanese national network, jointly with Mr Rupert Murdoch's News Corporation, for ¥41.75bn (\$374.2m) and acquired Kingston Technology, a US supplier of semiconductors, for \$1.5bn.

Softbank has repeatedly said it was able to finance the acquisitions with its own funds and bond issues. However, analysts have expressed concern about the lack of detailed disclosure by the company regarding the financing of its purchases.

Softbank



"The company gives out a lot of information, but they have not provided us with the kind of information we need to rate it," said Mr Minoru Yamada, analyst at James Capel in Tokyo.

This announcement appears as a matter of record only.

## bluewater

Bluewater Offshore Production Systems Limited

US\$ 198,000,000

LOAN FACILITY

For the floating production storage & offloading system "Glas Dowr"

Arranger: **ING BANK**

Co-arranger: **BZ**

Underwriters: **ING Bank, Barclays Bank PLC**

Lead managers: **ING Bank, ABN AMRO Bank N.V., De Nationale Investeringsbank N.V., Den norske Bank, MeesPierson N.V., The Bank of Nova Scotia, The Royal Bank of Scotland plc, De Nationale Investeringsbank N.V., Generale Bank Nederland N.V., NationsBank, The Industrial Bank of Japan, Limited**

Manager: **Nederlandse Scheepshypotheekbank N.V.**

Participant: **Banque Indosuez**

Agent: **ING Bank**

Legal Advisor to the banks: **Norton Rose**

**ING BANK**

August 1996

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**TransTexas Gas Corp.** became the #3 natural gas producer in Texas by increasing gross production 25% since August 1 to 672 million cubic feet/day.

Production of the Company's new development areas, including the Bob West North field and third-party-operated wells, has increased six-fold to 290 million cubic feet/day since January 1 of this year.

NASDAQ:TTXG

For More Information, Contact Investor Relations (713) 987-8600

£25,000,000

**C&G Cheltenham & Gloucester**

Floating Rate Subordinated Notes due 2005

Notice is hereby given that for the six months interest period from October 3, 1996 to April 3, 1997 (182 days) the Notes will carry an interest rate of 6.62344%. The interest payable on the relevant interest payment date April 3, 1997 will be £3,302.65 per £100,000 denomination.

The Industrial Bank of Japan, Limited, London Agent Bank

**IBJ**

**EXTECAPITAL LIMITED**

US\$100,000,000 PERPETUAL SUBORDINATED INCREASING MARGIN FLOATING RATE NOTES

In accordance with the provisions of the Notes, notice is hereby given as follows:

- Interest period: October 7, 1996 to April 7, 1997
- Interest payment date: April 7, 1997
- Interest rate: 6.2875% per annum (including the margin)
- Coupon amount: US\$ 31,786.81 per Note of US\$ 1,000,000

Agent Bank: **BANQUE INTERNATIONALE A LUZERN**

**MEDIOBANCA**

SOCIETA PER AZIONI

HEAD OFFICE: VIA FILODRAMMATICI 10, MILAN, ITALY

PAID-UP SHARE CAPITAL: LIT. 476 BILLION; RESERVES: LIT. 3,322.2 BILLION

Notice of Ordinary General Meeting

Notice is hereby given that an Ordinary General Meeting of Mediobanca will be held at the Company's Head Office in Via Filodrammatici 10, Milan, Italy, at 10.00 a.m. on 28th October 1996 in the first instance, or, if required to be adjourned, at the same time and place on 29th October 1996, to transact the following business:

- The Accounts for the year ended 30th June 1996, the Directors' and Statutory Auditors' Reports and resolutions thereon.
- Election of Directors.

Under Article 8 of Mediobanca's Articles of Association, shareholders who have at least five days prior to 28th October 1996 lodged their shares at the Company's Head Office or at any Branch Office of Banca Commerciale Italiana, Banca di Roma, Credito Italiano or at Monte Titoli S.p.A. (in the case of shares managed by it) shall be entitled to attend the meeting on presentation of an admission ticket.

p.p. the Board of Directors the Managing Director

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Uganda, where indigenous hardwoods take up to two hundred years to mature.

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The idea behind all our work is that rainforests need wisely can be used forever.

Write to the Membership Officer at the address below.

World Wide Fund For Nature

WWF

you would like to help save the rainforest, write to the membership officer.

**ABN-AMRO**

ABN AMRO BANK N.V.

US\$ 100,000,000 Subordinated Collateral Floating Rate Notes 1993 due 2005

In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period October 9, 1996 to April 9, 1997 the Rate of Interest has been fixed at 5.5625 per cent. and that the interest payable on the relevant Interest Payment Date, April 9, 1997 against US\$ 1,000 nominal of the Notes will be US\$ 28.12 in respect of US\$ 10,000 nominal of the Notes will be US\$ 281.22 and in respect of US\$ 100,000 nominal of the Notes will be US\$ 2,812.15.

ABN AMRO BANK N.V.

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FinancialCAD handles interest rate swaps & swaptions, caps & floors, structured notes; money market instruments, rate futures & options; bonds, futures, options & repos; commodity futures, options, swaps & swaptions; equity options, index futures & options; foreign exchange forwards, futures & options; interest rate and exotic options. Huge power at a great price!

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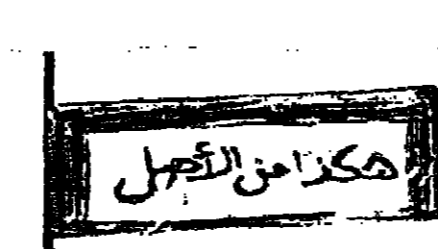
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GLASSCO PARK



COMPANIES AND FINANCE: THE AMERICAS

AMERICAS NEWS DIGEST

CA to acquire Cheyenne Software

Computer Associates, of the US, one of the world's largest software companies, is to acquire Cheyenne Software, a maker of software for office computer networks...

Magellan sells more bonds

Fidelity Magellan, the largest US mutual fund, made further large sales of bonds in August, it announced yesterday. The fund's performance is still suffering as a result of the decision by Mr Jeffrey Vinik...

HFS in timeshare buy

HFS, the hotel franchise operation, has agreed to acquire privately held Resort Condominiums International for about \$625m, plus future contingent payments of up to \$200m over the next five years...

FCC to sell TimberWest

Fletcher Challenge Canada, a leading pulp, newsprint and coated paper producer, has put its 52 per cent stake in the TimberWest saw milling and logging subsidiary up for sale...

US West revises deal terms

US West, the US local telephone company, yesterday changed the terms of its \$5.2bn acquisition of Continental Cablevision to save the deal from collapse in the wake of a fall in US cable-TV share prices...

Oil refiners step up drive towards restructuring

After a hesitant start, leading US oil refiners and petrol marketers have shifted their restructuring drive into top gear. Squeezed by low margins, prone to periodic bouts of cyclical depression...

Investors' council renews attack on US companies

By John Authers in New York

Institutional investors yesterday aroused controversy by launching their annual attack on underperforming US companies. The Council of Institutional Investors, which represents most of the largest public pension funds in the US...

shareholder activism over the next year. Appearance on the list can be damaging for companies' management, and the council said nine of its underperformers had appointed new chief executives in the past three years...

that five from this year's list have been in position for a decade or more. Six companies do not have a majority of "independent" directors on their boards, an issue which the pension funds said they would pursue...

The list is based on share performance, with companies' records over the one- and five-year periods to the end of July this year being compared against their industry group medians. Those which underperformed the S&P 500 index over five years, and whose returns were further below the average for their sector, were selected for the list...

Mr Floyd Hall, chief executive of Kmart, the retailer, said 20 of the 28 senior officers in the company had joined within the last 20 months and were "the best and brightest retailing minds in the industry".

nificantly better than that both of their sector competitors and of the S&P 500 index. The full list of companies on the list includes: A&P (Great Atlantic & Pacific Tea), Advanced Micro Devices, Autodesk, H&R Block, Community Psychiatric Centers, Dillard Department Stores, Fleming, Ciddings & Lewis, International, Niagara Mohawk, Nordstrom, Novell, Oryx Energy, Outboard Marine, Shoney's, Stride Rite, Unicom and Unisys.

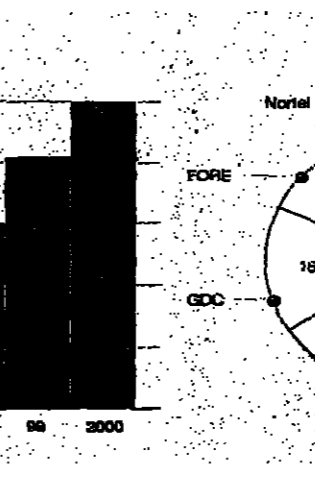
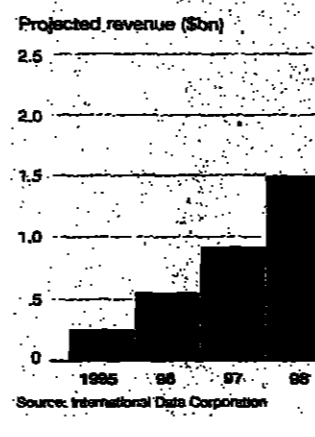
Newbridge profits from switch towards ATM

Canadian group has become a leading supplier of communications equipment and software

Even a secretary's pleas to hurry to his next appointment cannot put the brakes on Mr Terry Matthews, as he extols the virtues of X25, V7VID, TDM and ATM, industry jargon for communications protocols.

Waving a felt-tipped pen as he bobs and weaves in front of a large writing board, Mr Matthews is determined to tell the full story of how Newbridge Networks has ballooned into a leading supplier of high-speed switching equipment and software for telephone and data communications networks.

Worldwide ATM



service providers are now realising that only a broadband infrastructure will be sufficient to support the current and future users of Internet resources.

specialises in developing broadband technology for wireless communications. Newbridge's prospects could hinge on a partnership formed this year with Siemens, the German electronics group.

Mr Matthews, who made his name in the 1970s and 1980s as founder of Mitel, the Canadian telephone equipment maker, set up Ottawa-based Newbridge in 1986. He remains chairman and chief executive, with a 25 per cent shareholding.

More than two-thirds of Newbridge's revenues, which will easily pass C\$1bn (\$740m) this year, comes from time-division multiplexers (TDM), a core component in most telecommunications switches.

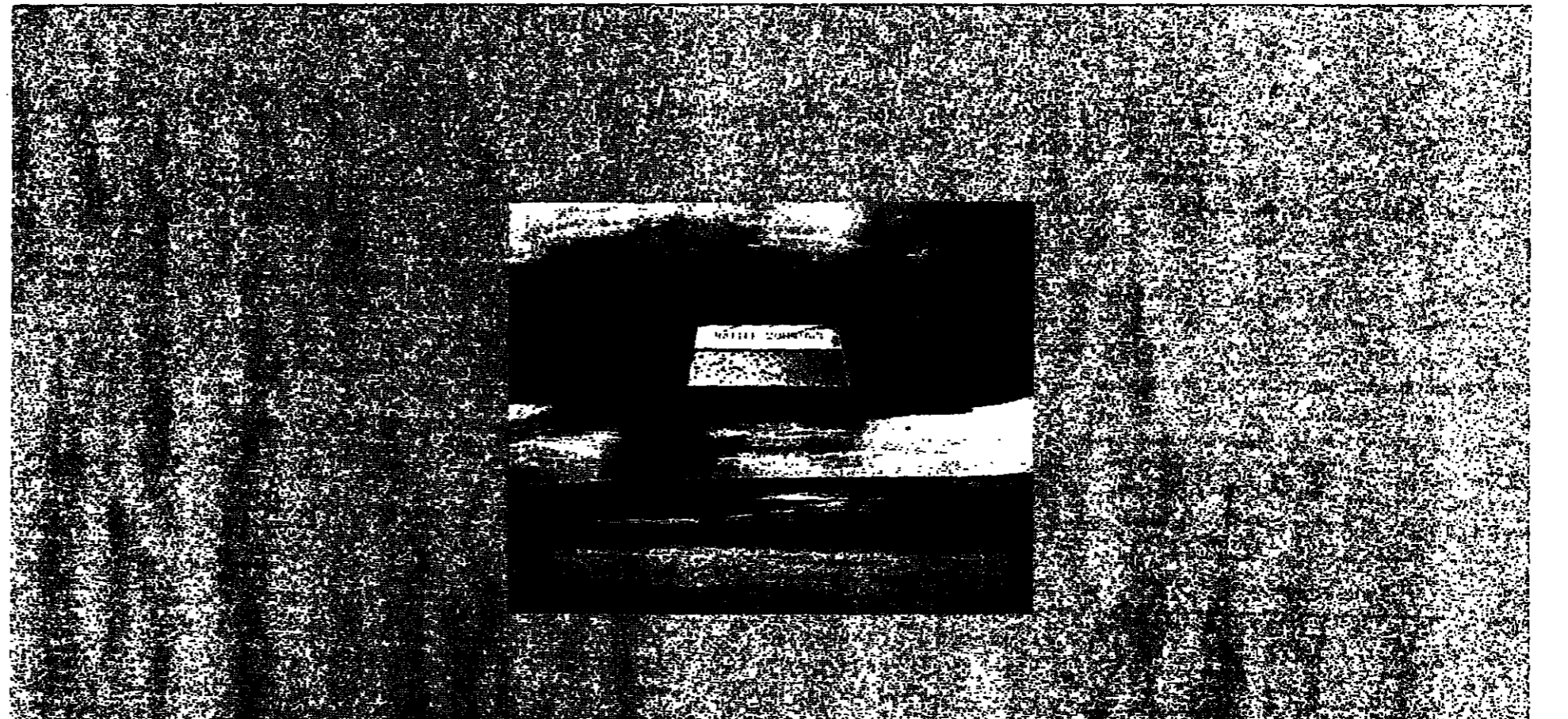
Mr Richard Woo, analyst at Thomson Kernaghan in Montreal, forecasts earnings per share of C\$3.04 in the current fiscal year. "ATM is here to stay," Mr Woo says, adding that no other switching technology can match ATM's capacity or flexibility.

Even if ATM's future is assured, competition could intensify as newcomers, especially makers of traditional telephone switching equipment, swarm into the market.

He has set up about a dozen partly-owned "affiliates", each working on an innovative software product. For instance, Televitec has begun trials on a "television news alerting" software.

Those who invested in the company a year ago have more than doubled their money. A two-for-one share split - the second since Newbridge went public in 1989 - took effect last week.

Bernard Simon



The world is ready for a new gold standard. As the newest top tier gold company - 5th largest in North America, 12th largest in the world - we not only have some very aggressive plans, we also have the means to carry them out...

Battle Mountain Gold. Setting a new gold standard.™

COMPANIES AND FINANCE: UK

# SHV makes offer for rest of Calor

By Patrick Harverson

Calor Group yesterday revealed that SHV Energy, the privately-controlled Dutch group which owns 52 per cent of the UK bottled and bulk gas supplier, has made an offer to acquire the remainder of the company. SHV plans to buy the rest of Calor because its long-term strategy of invest-

ing the company's heavy cash flow in its growing overseas business had begun to clash with the shorter-term demands of minority shareholders for higher dividends. Against this background, SHV - which also wants to increase investment in Calor's fledgling UK mains gas business - decided it was best to acquire the com-

pany outright, eliminating the conflict with other shareholders. Calor said its non-executive directors would recommend that the minority shareholders accept SHV's offer of 300p a share in cash, which includes a 40p-a-share special dividend. The offer values the company at £508m (£793m). News of SHV's proposal

lifted Calor's shares 6 1/2p to 397p. Calor's advisers said the proposal offered shareholders a premium of more than 20 per cent on the price of the shares in mid-September. Although the company was unwilling to discuss details, it issued a statement concerning the purchase of shares by a senior executive several weeks ago.

Mr Jan de Kleuver, a board member since earlier this year and the director responsible for group finance, acquired 10,000 shares at 243p each on September 20. Calor said yesterday neither it nor Mr de Kleuver - who will make a profit on the shares of £5,700 if he accepts SHV's offer - was then aware of SHV's plan.

# TI pays £189m to buy Forsheda

By David Blackwell in London and Hugh Carnegie in Stockholm

TI Group, the specialist engineering and aerospace concern, plans to double the size of its polymer engineering business through the £189m (£294.8m) cash acquisition of a Swedish group.

Forsheda, a world leader in pipe sealing systems, the purchase will lift sales from TI's polymer engineering operations to £300m a year. "This is very much an acquisition for growth," said Mr Tony Sumner, corporate affairs director. There was virtually no overlap in the products, and TI would be able to expand the market for Forsheda's range throughout the world from its Scandinavian base.

Forsheda, based in Gothenburg, is a world leader in pipe sealing systems. The purchase will lift sales from TI's polymer engineering operations to £300m a year.

The deal, which is expected to be earnings enhancing in the first 12 months, fits TI's strategy of using its strong balance sheet to make bolt-on acquisitions.

In August the group said it was considering several opportunities for John Crane, the seals and polymer engineering division, which contributed profits of £47.9m to an interim total of £126.3m.

The acquisition will leave the group, which had £71m cash at the end of the first half, with gearing of about 30 per cent at December year-end. Mr Sumner said there was plenty of scope for further acquisitions.

Over the past two years Forsheda has been boosted by the weakness of the Swedish krona, achieving a gross profit margin of 18 per cent in 1994 and 15 per cent last year. But its performance has since slipped back as the krona has strengthened.

The B shares, listed in Stockholm, rose steadily from SKR105, at the end of last year, to SKR162 (£16) at the end of September, just before they were suspended pending the bid.

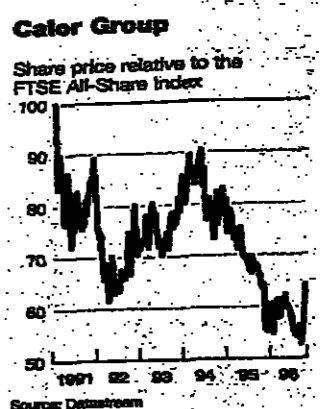
TI is paying SKR247.5 for each Forsheda A share, and SKR225 for each B share. The 10 per cent premium for the 1.13m unlisted A shares - all owned by Agora Group, the founding family's holding company - reflects the higher voting rights.

Agora, which also has 648,000 B shares, has given an irrevocable undertaking to sell all its holding to TI. The Agora stake represents 20.6 per cent of the shares and 63.6 per cent of the voting rights.

## LEX COMMENT

# Calor/SHV

Calor's independent investors have reached the point most minority investors face eventually: the choice between an unattractive bid and an alternative that looks even worse. The £506m offer for the bottled gas company from its majority owner SHV is not generous. Subtract Calor's £50m of cash and the £40m it has invested in emerging markets like Brazil and the core UK gas business is being bought out at just 13 times next year's forecast earnings - barely a market average rating. Granted, the UK bottled gas market is highly competitive and in gentle decline. But with a 50 per cent market share and margins of 15 per cent, this business throws off cash. The fact that part of the offer is in the form of a special dividend shows the scope for returning money to shareholders if the management chose to do so. In addition, SHV's bid places little value on Calor's growing overseas involvement or a promising joint venture with Texaco in the soon-to-be-deregulated UK gas market.



SHV argues, correctly, that these interests will not produce a cash return until early next century and will require more investment. But its conclusion that "short-term" UK investors will not therefore want to be bothered with them is shallow. However, SHV's real trump card is that if investors turn down its offer, it has the power to take away their dividend. Minority holders have little choice but to grit their teeth and accept.

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# Proposal prompts guarded approval

By Geoff Dyer

Having presided over two previous financial restructurings at Eurotunnel, Sir Alastair Morton, co-chairman, was adamant yesterday that this new set of proposals would be the last. For the group's 225 banks and 750,000 shareholders wondering when they might receive a dividend payment, this is the key question - will the revised balance sheet provide a stable platform for the Channel tunnel operator?

Although some analysts thought the complex package involved too much tinkering, the initial reaction from most was of guarded approval. The group will face an annual interest bill of about £400m as a consequence of the proposals. Some analysts estimate that by the end of the century Eurotunnel should have operating cash flow of nearly £500m, which might just give it room to begin paying modest dividends by 2004 - the target date in the 1994 rights issue prospectus.

Although it is expected to face a funding shortfall over the next few years, it can fill the gap by issuing up to £1.85bn of "stabilisation notes", which initially do not pay interest.

Even if revenues do not pick up as expected, the proposals give Eurotunnel some further insurance to protect its capital structure through converting the £1bn equity notes and the stabilisation notes into shares.

However, the problem with the refinancing is that there are so many variables that will affect future cash flows, including how the Eurostar rail service will perform.

Therefore, if events move against Eurotunnel it could still face a funding shortfall by the end of 2003, when the terms of the refinancing deal become tougher.

According to Mr Richard Hannah, analyst at UBS: "It is not obvious to me that this will be the last refinancing."

# Eurotunnel to cut debt by £2bn

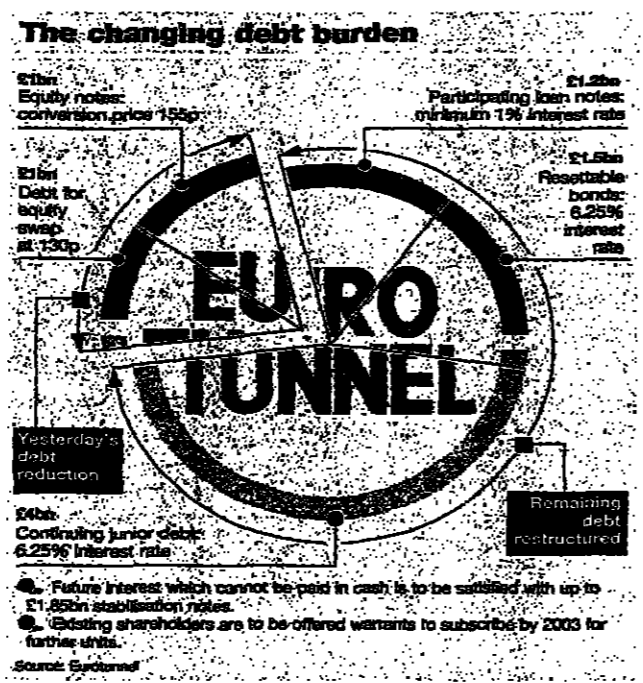
Eurotunnel's rescue financing package, one of the most complex in corporate history, involves an immediate £2bn (£3.1bn) reduction in the group's £9.1bn debts, writes Geoff Dyer.

Yesterday's deal includes a £1bn debt-for-equity swap, which results in 769m shares being issued at 130p and will give the banks 45.5 per cent of the equity.

The proposals, which took more than a year to negotiate, will also give shareholders the chance to subscribe for new shares at 130p, prior to the banks' debt swap. A further £1bn of debt is to be exchanged for "equity notes" which have a conversion price of 185p and which pay a 4.5 per cent return until December 2003.

In parallel, the group will issue shareholders free equity warrants on a 1-for-3 basis, which can entitle holders to buy shares at 150p until the end of 2003.

If these warrants are converted, the proceeds will be used to redeem the convertible bonds, at a retrospective



annual yield of 6.5 per cent. However, if the banks convert the bonds into equity, they will end up owning 61 per cent of the shares in the

# SNCF criticised for estimate

By David Buchan in Paris

France's public accounts watchdog yesterday sharply criticised the SNCF national rail company for overestimating the profitability of the high-speed northern TGV link to Calais and to Belgium.

The Cour des Comptes acknowledged the SNCF's technical feat in building

and the Belgian portion of the TGV line as well as some of the problems of Eurotunnel itself were outside SNCF's control. But it said even at the outset the rail company had used outdated figures to predict the volume of traffic. The number of passengers on the TGV Nord in 1994 was only 4.3m rather than the 8.2m predicted. SNCF is now fore-

casting 6.2m rail passengers will use the tunnel next year, little more than a third of the 18.2m once forecast.

The SNCF is also reprimanded for the sloppiness with which it managed construction contracts, in particular allowing contractors to rig prices and so raise the overall cost of the rail line by around FFR750m.

## RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends Corresponding dividend	Total for year	Total last year
Arcafin Ltd	6 mths to July 4	12.44 (8.4)	0.502 (0.221)	0.31 (0.1)	0.12	Nov 12	0.1	1
Bristol	6 mths to June 30	1.51 (0.28)	0.759 (0.55)	0.73 (0.39)	-	-	-	0.75
Capital & Finance	6 mths to June 30	7.926 (9.9)	2.32 (2.04)	5 (5.7)	1	Nov 22	0.8	2.5
Centrosid	6 mths to Aug 31	4.74 (2.11)	7.321 (5.521)	9.441 (8.11)	-	-	-	-
Cobham	6 mths to June 30	132 (111)	20.8 (14.1)	15.171 (12.39)	3.5	Dec 12	3.05	8.65
Glaxo	6 mths to June 30	11.4 (-)	0.928 (-)	10.7 (-)	0.75	Dec 2	2.1	2.5
Grain Processing	6 mths to June 30	32.5 (27.3)	2.46 (1.52)	11.927 (9.99)	2.5	Nov 22	2.2	6.7
Harrogate	6 mths to June 30	4.59 (2.08)	0.239 (0.058)	1.81 (0.1)	1.4	Nov 4	1.2	2.5
Lin & Assoc Props	6 mths to June 30	3.59 (2.83)	0.821 (0.803)	0.89 (0.8)	0.05	Dec 30	0.1	0.72
Manganese Bronze	Yr to July 31	97.3 (86.3)	6.2 (4.2)	26.81 (15.53)	4.5	Oct 22	3	7
Moss Bros	6 mths to July 27	48.5 (36.1)	4.94 (3.21)	18.34 (12.83)	6.5	Nov 12	5	18
RSA Holdings	6 mths to June 30	56.7 (48.8)	0.778 (0.858)	4 (3.7)	-	-	-	-
Sherwood	6 mths to June 30	27.5 (25.8)	1.53 (1.31)	1.721 (1.63)	0.25	Nov 7	0.20	1.15
Tay House	Yr to June 30	105.6 (117.7)	1.09 (7.06)	2.4 (15.9)	5.45	Nov 25	5.45	7

Investment Trusts	NAV	Attributable Earnings (p)	EPS (p)	Current payment (p)	Date of payment	Corresponding dividend	Total for year	Total last year
European Smaller	Yr to June 30	165 (137.3)	0.273 (0.215)	0.77 (0.8)	0.7	Nov 30	0.58	0.7

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. ↑ Increased capital. † Main stock. ‡ SUEM. § Gross rental income.

## INTERNATIONAL COMPETITIVE BIDDING

Tamilnadu Industrial Development Corporation Ltd (TIDCO), Madras, India invites proposals from prospective promoters to set up

- A. Small Capacity Multifuel Power plants**
- Salient Features:
  - The capacity of plant is between 40-150 MW size with only new equipment.
  - The choice of technology and the type of fuel (Naphtha, LSHS/FOHFO) to be decided by the bidder.
  - 20 pre-qualified locations identified by TIDCO, 10 of them are located in the industrial complexes. TIDCO would provide the land and other infrastructure such as water supply and evacuation facilities for power. TIDCO would assist in obtaining all the statutory approvals. Details on the locations can be furnished on request.
  - The proposed power stations should be commissioned within 21 months after the letter of award. A further period of 7 months open for conversion of open cycle configuration to combined cycle in case of Gas Turbine.
  - Electricity Board would purchase the entire power and enter into Power Purchase Agreement (PPA) for 15 years. A minimum of 60% Plant Load Factor is guaranteed. Payments will be made by a letter of credit and this is backed by State Govt guarantee. A suitable escrow mechanism is also being evolved. Protection against exchange rate variation for foreign capital including foreign equity would be given.
  - Bid document can be obtained by sending a Demand Draft for USD 250. The bidder can bid for any number of sites with the purchase of one document and bids submitted only by parties who have purchased bid documents from TIDCO shall be considered. A non-refundable processing fee of USD 400 per bidder irrespective of number of locations bid for towards evaluation of bids and an EMD of USD 20000 per site bid for should be enclosed along with bid. All the payments should be sent in the form of demand draft in favour of Tamilnadu Industrial Development Corporation Limited payable at Madras, India.
  - The sale of bid documents are open up to October 25, 1996 and the interested parties should submit their bids on or before 13.30 hrs (IST) on November 29, 1996. Volume I and II of the bids will be opened on November 29, 1996 at 16.30 hrs.
  - TIDCO reserves the right to reject all or any of the bids without assigning any reasons therefor.
  - For further details contact: The Power Cell, TIDCO, Phone: 91 - 44 - 6533113

## B. Jayankondam Lignite Mine Development - Pre-qualification Tender

- The Government of Tamil Nadu, India through Tamil Nadu Industrial Development Corporation Ltd (TIDCO) proposes to develop in phases a lignite mine of 13 million ton capacity per annum in the private sector for supply to the proposed power plant of total capacity 1500 MW at the pit head of Jayankondam mines in Tamil Nadu. Initially it is proposed to start with a mine to deliver 4 million tonnes of lignite to cater to a pit head power plant of 500 MW. On behalf of the Government of Tamil Nadu, TIDCO invites investors for development & operation of this mine in Jayankondamholapuram and supply lignite to the pit head power plants. (Tender for the power plant will be floated separately).
- Other details:
  - Mineable power lignite reserve over an area of 30sq km is 280 million tonnes - Lignite to over burden ratio 17.6.
  - Lignite seam thickness varies from 4 to 15m at a depth of 60m to 100m - over burden comprises laterite, argillaceous and ferruginous sand stones imbedded with clays and sand dunes associated with major fresh water aquifers.
  - Already a lignite mine of 10 million tons capacity is in operation successfully for many years in the nearby area.
  - Pre-qualification bids are invited from experienced contractors, mining groups and their associates who can invest and develop the Jayankondam Lignite deposit, under a long term (20 years) leasehold delivery contract.
  - Land for mine will be owned by TIDCO and will be submitted to the mining contractor before and 1997.
  - Considering the investment level, the bidder is expected to have a credit rating of AA (Standard & Poor's) or equivalent.
  - Interested parties meeting the above requirements shall submit their pre-qualification offer giving the following details in triplicate along with a bank draft in favour of "Tamil Nadu Industrial Development Corporation Ltd" and Payable at Madras for Rs. 15000 or US\$ 500 on or before 30.10.96.
  - 1) Past experience in mining of lignite/coals with a minimum capacity of 4 million ton/annum (ii) Annual Report of the Company for the past 3 years (iii) name and location of the existing mines, which are in operation and their total annual production. (iv) Financial capability for investment and funding and ability to undertake a project of this magnitude.

For further details contact: THE EXECUTIVE DIRECTOR, TAMILNADU INDUSTRIAL DEVELOPMENT CORPORATION LTD, 19-A Rukmani Lakshmi Pathy Road, Egmore, CHENNAI (Madras) - 600 008, INDIA. Ph: 91 - 44 - 855 3991 / 855 4133, Fax: 91 - 44 - 855 3729 / 855 3343. Email: tiddco@gissm@vsnl.net.in

**BARLOW LYDE & GILBERT**  
SOLICITORS  
LONDON AND HONG KONG

Barlow Lyde & Gilbert are pleased to announce the appointment of two new partners to their Commercial Division:

**JOHN LONGDON**  
John is a Corporate Lawyer, specialising in Mergers, Acquisitions and Disposals, Corporate Restructuring and Joint Ventures.

**DAVID STRANG**  
David is a Commercial Lawyer specialising in Merger Control and Competition Law and IT. He is the editor of Butterworths Merger Control Review.

Both John Longdon and David Strang were formerly partners with Travers Smith Braithwaite.

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## Bristol Aerospace for sale

By Bernard Simon in Toronto and Ross Tieman in London

Rolls-Royce, the UK aero engine group, is to sell Bristol Aerospace, a wholly-owned Canadian subsidiary which employs 960 people in a range of overhaul and manufacturing tasks.

The restructuring launched by Mr John Rose, the former head of R-R's aero-engine business, since he became group chief executive in April. He has already put the group's UK-based Parsons steam turbine business, which employs 2,500, up for sale.

Bristol, based in Winnipeg, Manitoba, has annual sales of £55m and makes up roughly a third of R-R's operations in Canada. The company declined to disclose Bristol's earnings, beyond saying that it is profitable.

Bristol's business includes aircraft maintenance contracts with the Canadian armed forces; production of rockets for the US National Aeronautics and Space Administration (Nasa); and the manufacture of missiles and of military targets, which are exported.

## Cobham second-half warning

Shares in Cobham fell 37p to 630 1/2p yesterday after the engineering and aviation services group signalled that second-half profits would be below expectations.

Brokers shaved their full-year pre-tax profits forecasts by £1m-£2m to about £41m (£64m) because its Westwind subsidiary has been hit by a slowdown in electronics markets.

Westwind, bought last November for £75m, makes components used in fabricating plastic circuit boards, and specialised spindles for photocopiers.

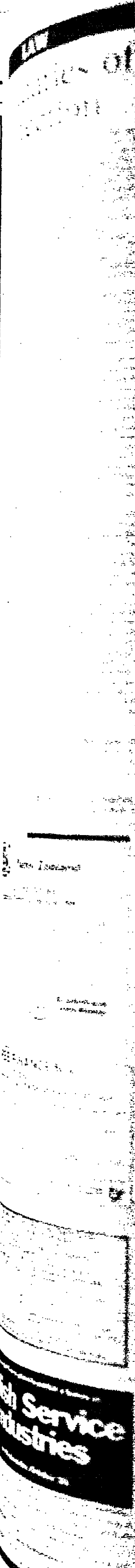
Aided by Westwind, Cobham lifted pre-tax profits by 47 per cent to £20.8m in the six months to June 30.

The order book rose by £110m to more than £400m, aided by Ministry of Defence contracts. Last week a partnership embracing Cobham, Bristol Helicopters and SerCo won a £400m, 15 year contract to train helicopter pilots for the UK armed services.

Cobham will reap £100m of work over the next ten years on modernisation of Nimrod maritime patrol aircraft for the Royal Air Force. Its Flight Refuelling subsidiary is also expecting a phased £110m order to fit fighter refuelling pods to 75 US Air Force KC-135 tanker aircraft.

## Chiroscience to start trials

Chiroscience, the UK biotech company, said yesterday that it intended to hold 15 new clinical trials on its local anaesthetic in the next six months.



هكذا من العمل

LAW

Boundaries of protection



EUROPEAN COURT

Economic requirements may not be taken into account when designating and defining the boundaries of an environmental Special Protection Area, the European Court of Justice ruled recently.

The case arose out of a judicial review application in the UK brought by the Royal Society for the Protection of Birds (RSPB) against the environment secretary. The RSPB challenged the environment secretary's decision to designate the Medway estuary and marshes in Kent as a Special Protection Area, but to exclude from it a mud-flat known as Lappel Bank.

The environment secretary took the view that the need not to inhibit the economic viability of the Port of Sheerness, which adjoined Lappel Bank, and which planned to expand into that area, outweighed its nature conservation value.

The RSPB applied to the English High Court to have the decision of the environment secretary quashed on the ground that he was not entitled, by virtue of the European Birds Directive, to have regard to economic considerations when classifying a special protection area.

The RSPB failed before the High Court and the Court of Appeal, but on appeal to the House of Lords proceedings were stayed pending a preliminary ruling from the European Court of Justice on two questions concerned with the extent to which member states were entitled to take account of economic considerations during the classification process.

By its first question, the House of Lords asked whether the birds directive on the conservation of wild birds was to be interpreted as meaning that a member state was authorised to take account of the economic requirements mentioned in the directive when designating a special protection area and defining its boundaries.

BRICK COURT CHAMBERS, BRUSSELS

Danisco's new chief executive

Alf Duch-Pedersen, chief executive of the Danish company Tryg Insurance, takes over next May as chief executive of Danisco, the Danish sugar, spirits, food ingredients and packaging group.

Duch-Pedersen, 50, was a machine worker before taking an engineering degree, and later a business degree. After a spell as managing director of APV Fasilac, the Danish dairy equipment subsidiary of Britain's APV, he became chief executive of Tryg Insurance in 1991.

Last year Tryg changed its name to Tryg Danica and became Denmark's largest accident insurance company when it took over most of the accident business of the former Baltica Insurance Company, which ran into trouble in the early 1990s. Duch-Pedersen had been expected to stay on for longer, but has been unable to resist the lure of an industrial job again.

Danisco, with turnover of about Dkr16bn (\$2.7bn), is one of Denmark's half dozen biggest industrial and one of Europe's biggest beet sugar producers. Duch-Peder-

sen succeeds Palle Marcus, who retires on reaching the age of 60. Marcus became chief executive at Danisco in 1989 when it was formed from a merger of Danish Sugar, Danish Distillers and food ingredients specialists Danisco. Since then turnover has increased by 36 per cent and profits by 58 per cent. Hilary Barnes

Hydro-Quebec

Jacques Menard, 50, Quebec vice chairman of Nesbitt Burns, the brokerage arm of the Bank of Montreal, has been appointed board chairman of Hydro-Quebec, Canada's second biggest electric power utility, succeeding Yvon Martineau, a corporate lawyer who resigned late this summer. His appointment closes 18 months of turbulence in Hydro-Quebec's higher echelons, and follows that of André Caillé as president and chief executive.

Italian rail chief

Glancarlo Cimoli has taken over as managing director of Italian state railways Ferrovie dello Stato, replacing Lorenzo Necci. He formally resigned on September 26 and is under arrest as part of an investigation into corruption.

Cimoli, 56, arrives with a reputation as a tough manager, but his appointment has been welcomed by two of the three major trade unions involved in the railways. He had a successful early career in the private sector, in textiles, before moving into the chemicals industry, an area in which his two immediate predecessors at Ferrovie dello Stato - Necci and Mario Schimberni - were also active.

Since 1991 Cimoli has been managing director of the energy group Edison, turning it into the major production for British Gas, is appointed chief executive of ENTERPRISE OIL from January.

ON THE MOVE

A reorganisation of ANGLIO AMERICANA's technical director's office sees Robin Mills, group deputy technical director (mining), going to Brazil for the next five months to assess the forthcoming privatisation of CVRD, the country's largest mining and industrial group. Nap Mayer, former managing director of the gold and uranium division, takes on his role, along with that of group deputy technical director (projects).

John Mack adds the title chief executive to his existing role as president of MORGAN STANLEY Group, from June 1 next year. Richard Fisher continues as chairman.

Christopher Jolly rises from head of corporate banking, to deputy chief executive of the London branch of France's SOCIETE GENERALE.

Fernando Antonio de Carvalho Paes de Andrade has resigned as chief executive of Brazil's COPENE-PETROQUIMICA. He is succeeded by Vicente Perrone Perrone.

Marcos Lima, previously vice-president for finance and administration, has been named executive president of CODELCO, the Chilean state copper company. He replaces Juan Villarru, who has become President Eduardo Frei's chief-of-staff.

John Morgan, president of BP Exploration (Alaska) and former general manager of BP's North Sea activities, is retiring at the end of January. His successor will be Richard Campbell, a senior manager for BP in Colombia.

Richard Thomas, president of COMSAT RSI since 1994, has retired. Raymond Thomas, a vice-president, has been appointed acting president.

Vincenzo Damiani is retiring as president of DIGITAL EUROPE, part of Digital Equipment Corporation. He joined Digital in December 1993 from IBM Europe.

Simon Williams has been appointed president and chief executive of AVIS FLEET SERVICES, the Pan-European business unit of GE Capital Fleet Services, a wholly-owned subsidiary of General Electric Company. He replaces Dan Mudd who is promoted to president of GE Capital in Asia.

Pierre Jungels, managing director, exploration and production for British Gas, is appointed chief executive of ENTERPRISE OIL from January.

Patrick Kelley has been appointed managing director, brewing strategy, for THE MOLSON COMPANIES.

Jeff Williams becomes executive vice-president, global markets and strategic development at MCGRAW-HILL. He joins after a 17-year career with Morgan Stanley. Robert Evanson becomes president of a new higher education and consumer group.

Paul Lustig, senior vice-president of corporate strategy, has been appointed to the additional role of chief executive, SARA LEE Personal Products, Pacific Rim.

Joseph Colostmo joins WESTINGHOUSE ELECTRIC as senior vice-president, human resources. He was previously with Utilicorp United.

Takehiko Kawano has resigned as president of GREEN CROSS, Japan's top supplier of blood products, over an HIV infection scandal. Vice-president Kazunari Doi replaces him.

Bruce Bowman, BBN & JERRY's senior director of operations, has been given the additional title of chief operating officer, pending the appointment of a new chief executive to replace Robert Holland.

Graeme Hansen, a New Zealander, has been appointed chief operating officer at BARCLAY'S PRIVATE BANK global business. He has been president and chief executive of Barclays Bank of Canada for two years and before that was chairman and chief executive of Barclays in New Zealand and Australia.

Matti Viljo, a Finn, has been appointed head of IBM's operations in the Baltic States, taking over from Angelos von Martens who has transferred to South Africa.

Former cabinet minister S. Dhanabalan has been appointed chairman of TEMASEK HOLDINGS, the Singapore government's investment holding company. He takes over from finance ministry permanent secretary Lee Ek Tieng. Dhanabalan is the company's third chairman since it was formed in 1974.

John Ralph fills the vacant slot as deputy chairman at PACIFIC DUNLOP, the Australian conglomerate. He has been a director of the company since 1994. He is also chairman of Foster's Brewing Group and deputy chairman of the Commonwealth Bank of Australia.

Alex Sau-Hung Young has been appointed managing director of DEUTSCHE MORGAN GRENPELL Securities Hong Kong, reporting to Hung Tran, head of equities Asia-Pacific. Previously he was deputy chairman of SBC Asia at SBC Warburg.

Robert Barbers has joined HOENIG & CO, providers of global securities brokerage, as chief economist. He was previously chief economist at Lehman Brothers.

Harry Swain, former deputy minister of the Canadian Department of Industry, joins the board of HAMBROS BANK.

Chris Mandell becomes deputy head of global foreign exchange in New York for BANK OF AMERICA. Tom Binks becomes deputy head of global financial engineering and risk management.

Andrew Leithhead has been appointed managing director and head of equities, north America, for BZW, the global investment banking division of Barclays.

John Murray Brown

INTERNATIONAL PEOPLE

French waltz

The departure for personal reasons of Bernard Pierre from his post as president of Alcatel Alsthom's cable unit has prompted a round of musical chairs in the upper echelons of some of France's largest industrial companies.

Gérard Hausser, 54, previously of Pechiney, the aluminium and packaging specialist, steps into Pierre's shoes on the telecoms and engineering group's executive committee, from November 1. He is succeeded, as director of Pechiney's beverage can operation, by Edward Lapekas, a 53-year-old American who joined the group in May and was previously with Continental Can Europe, one of its principal European competitors. Lapekas will remain based in Chicago.

Pechiney has also appointed a new finance director, Jean-Dominique Senard, 43, to replace François Newey who is leaving the group on October 31. Senard has been with Saint-Gobain, the glass and building materials group, since 1987. David Owen

Elan founder retires

Don Panoz, founder of Elan Corporation, is to retire as chairman of the Irish drugs company at the end of the year, to be replaced by Daniel Geaney, the president and chief executive. The move is the final piece in a management reshuffle following the company's merger with Athena Neurosciences, the California based research group.

Panoz, an American who started the company in 1989 while a research student at Dublin's Trinity College, was a key figure in the company's development as a leading manufacturer of drug delivery systems. He stood down as chief executive in 1994, but is to remain a non-executive director.

Under the Athena merger, John Groom, the founder of Athena and a former director of Smith-Kline Beecham, will handle day to day operations. The combined board also includes Dennis Selkoe, Harvard professor of neurology, the co-founder of Athena. John Murray Brown

BARCLAYS GROUP in Japan has appointed Eishi Suzuki as joint head of the newly combined fixed income and derivatives sales group. Suzuki joins from Morgan Stanley, as head of yen bond trading in London. Selichiro Muta joins from Deutsche Bank, Tokyo, as head of global market risk management.

James Wrigley has been named chief executive of FAXAR'S European operations. Faxar is a leading manufacturer of identification products and systems for the clothing and textile industries.

Chuck Redman, 58, has joined BECHTEL as senior vice-president and manager of public relations. He was US ambassador to Germany from 1994, and was chief spokesman for George Shultz during his tenure as US secretary of state.

International appointments

Please fax information on new appointments and retirements to +44 171 878 3826, marked for International People. Set fax to 'fine'.

New Zealand Floating Rate Notes due 1999. In accordance with the Terms and Conditions of the Notes, notice is hereby given that the interest period from October 08, 1996 to January 08, 1997 the Notes will carry an interest rate of 5.47286% per annum.

MBE FINANCE N.V. U.S. \$30,000,000 GUARANTEED DUAL BASIS BONDS DUE 2004. In accordance with the provisions of the above mentioned Notes, notice is hereby given as follows:

USD 10,000,000 EURO MEDIUM TERM NOTE PROGRAMME OF SOCIETE GENERALE, SGA SOCIETE GENERALE ACCEPTANCE N.V. AND SOCIETS GENERALE AUSTRALIA LIMITED.

The Financial Times plans to publish a Survey on Polish Service Industries on Wednesday, October 30. Focus on increasing change towards a service and customer-driven economy, analysis of banking and finance sectors, review of retail sector and property development.

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Petroleum Argus European Natural Gas Report. Comprehensive daily report covering the UK and European gas markets.

A BUSY THIRD QUARTER. Fletcher Challenge £902 million. Acquisition of Forestry Corporation of New Zealand Limited. COURT CAVENTISH £250 million. Proposed merger with Takere. Ascot Holdings Plc £290 million. Recommended offer for Suter. McKeebnie £36 million. Acquisition of Dzus International Limited and placing. HSBC Gibbs Holdings. Sale of Premium Credit Limited to Electra and management.

INTERNATIONAL CAPITAL MARKETS

Mexico tempts buyers with step-up structure

INTERNATIONAL BONDS

By Conner Middelmann

The eurobond market saw a sprinkling of deals in a wide variety of currencies amid quiet trading yesterday.

cent thereafter, unless investors put them at par after five years. There is no call option. Dresdner said it placed bonds mostly with mainstream fund managers in London and continental Europe.

Moreover, he added, the issue provided some much-needed supply to the long end of the yield curve. "After the weak [US] jobs data on Friday, the market is bullish and people have been looking to extend duration."

European high-yielders continue to outperform

GOVERNMENT BONDS

By Lisa Bransten

In New York and Richard Lapper in London

Bond markets paused for breath yesterday after last week's strong rally, with prices drifting lower in the US and Germany. Europe's high-yielders, however, continued to outperform.

The long bond yield edged up 3 basis points yesterday after falling more than 17 points last week as traders wrote off the possibility that the Federal Reserve would raise interest rates this year.

supply set to come on to the market today when the Treasury Department auctions \$10bn in 10-year notes. Existing 10-year notes were 1/8 lower at 103 1/2, to yield 6.456 per cent.

New international bond issues

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Yield, Spread, Book-runner. Includes entries for US DOLLARS, ITALIAN LIRRA, and NEW ZEALAND DOLLARS.

increase in subordinated bond issuance in recent months, spurred in part by investor demand for higher-yielding product.

from building societies preparing for flotation or needing to refinance maturing subordinated debt.

the latter category. Yielding 85 basis points over gilts, the bonds, which are callable in 2006, saw strong demand from UK insurance companies and some offshore funds, lead manager SBC Warburg said.

CAPITAL MARKETS DIGEST

China, UK sign accord on listings

China and the UK yesterday signed an agreement aimed at facilitating the listing of Chinese companies on the London Stock Exchange. Sir Andrew Large, chairman of the UK's Securities and Investments Board, said the agreement with the China Securities Regulatory Commission was an important step towards preventing abuses of the system.

LCH members back change

The London Clearing House said yesterday that a large majority of members had accepted plans to reorganise its capital, financial backing and ownership. A total of 126 members, responsible for 96.3 per cent of clearing activity, accepted the proposals - which transfer ownership from six UK banks to London's derivatives exchanges and their clearing members.

Liffe relaunches APT Plus

The London International Financial Futures and Options Exchange has relaunched APT Plus, its electronic options trading system, which was originally launched in January but was suspended before any trades took place. It allows Liffe members to trade German government bond options from their own offices between 4.28pm and 5.53pm.

FTSE Actuaries Govt. Securities

Table with columns: Price Index, Mon, Tue, Wed, Thu, Fri, Accrued interest, Yld. Ytd. Includes data for UK Gilts and FTSE 100.

UK Indices

Table with columns: Index, Low coupon yield, Medium coupon yield, High coupon yield. Includes data for FTSE 100, FTSE 250, and FTSE 1000.

WORLD BOND PRICES

Table with columns: Country, Coupon, Red, Price, Day's change, Yield, Week ago, Month ago. Includes Australia, Canada, Denmark, France, Germany, Italy, Japan, Korea, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, and EU (French Govt).

BUND FUTURES OPTIONS (LIFFE) DM250,000 points of 100%

Table with columns: Strike Price, Nov, Dec, Jan, Mar, Nov, Dec, Jan, Mar. Includes data for CALLS and PUTS.

FT Fixed Interest Indices

Table with columns: Govt. Secs. (UK), Fixed Interest, FTSE International Ltd. Includes data for various indices.

GLT Edged Activity Indices

Table with columns: Index, Oct 4, Oct 3, Oct 2, Oct 1, Yr ago, High, Low. Includes data for various indices.

US INTEREST RATES

Table with columns: Prime rate, Broker loan rate, Fed funds, Fed funds at intervention. Includes data for various rates.

NOTIONAL ITALIAN GOVT. BOND (STP) FUTURES

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes data for various months.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Issued, Bid, Offer, Ctg, Yield. Includes data for various bond issues.

ROATING RATE NOTES

Table with columns: Issued, Bid, Offer, Ctg, Yield. Includes data for various floating rate notes.

BOND FUTURES AND OPTIONS

Table with columns: France, Germany, UK Gilts. Includes data for various bond futures and options.

NOTIONAL UK GOVT. BOND (LIFFE) £50,000 32nds of 100%

Table with columns: Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec. Includes data for various months.

OTHER FIXED INTEREST

Table with columns: Issued, Bid, Offer, Ctg, Yield. Includes data for various fixed interest instruments.

CONVERTIBLE BONDS

Table with columns: Issued, Bid, Offer, Ctg, Yield. Includes data for various convertible bonds.

UK GILTS PRICES

Table with columns: Shorter (runs up to 10 years), Yield, Bid, Offer, Ctg, Yield. Includes data for various UK gilts.

PROSPECTIVE REAL REDEMPTION RATE

Table with columns: Issue Date, Yield, Bid, Offer, Ctg, Yield. Includes data for various prospective real redemption rates.

DEUTSCHE MARK STRAIGHTS

Table with columns: Issued, Bid, Offer, Ctg, Yield. Includes data for various Deutsche Mark straight bonds.

OTHER FIXED INTEREST

Table with columns: Issued, Bid, Offer, Ctg, Yield. Includes data for various other fixed interest instruments.

Prospective real redemption rates are calculated by HSBC (London) from data provided by the issuer. The yield is the yield to maturity of the bond, assuming a real redemption rate of 100% at maturity. The yield is the yield to maturity of the bond, assuming a real redemption rate of 100% at maturity.

CURRENCIES AND MONEY

Calls for interest rate increase boosts yen

MARKETS REPORT

By Richard Adams

The Japanese yen firmed against the US dollar and the D-Mark on currency markets yesterday following calls for higher Japanese interest rates.

The yen rose after senior officials from two of Japan's political parties called for an increase in interest rates after the coming general election.

The yen reversed its recent downward trend against the dollar. By the close of trading in London the currency had reached ¥111.20 against the dollar.

Elsewhere in the markets there was little movement. The lira continued to gain against the D-Mark, ending at L991.6 from L985.0.

FF3.980 against the D-Mark, a level that has previously seen the French central bank buy D-Marks.

Short sterling and euro-mark contracts edged downwards during the day but with low volume.

One London dealer described the day as "just a hangover" from the excitement of the previous week.

US retail sales figures for September are due out on Friday. The consensus view is for a 0.3 per cent rise last month, against a 0.2 per cent increase in August.

Nearly 80 per cent of senior foreign exchange dealers expect sterling and the lira to stay buoyant over the next quarter, according to a survey in the latest issue of Foreign Exchange Letter.

The survey found that most chief dealers expect sterling to remain above DM2.38 through to the end of the year.

The majority of chief dealers also thought the lira would remain strong. More than 40 per cent of respondents said there was a possibility that the lira would remain below L1,000 against the D-Mark.

But one senior dealer in New York described the D-Mark/lira rate as "a house of cards".

The survey also forecast continuing weakness for the yen before elections in the US and Japan.

Some 34 per cent of the dealers surveyed thought the dollar-yen rate would move above ¥114.

The New Zealand dollar followed New Zealand government bond prices down in the run-up to Saturday's

election, the country's first using proportional representation. The Kiwi fell against the US dollar, from NZ\$1.4294 on Friday, to NZ\$1.4446.

The governing National party's election campaign has so far been a disaster, with its poll ratings slumping from over 40 per cent to below 35 per cent.

Mr Jim Bolger, the prime minister, has attempted to

insist on retaining high interest rates to keep import prices down and to restrain a property boom in Auckland, the major city.

But both National and Labour have promised to ease monetary policy after the election. As a result, the Kiwi looks set to fall further, regardless of the outcome of Saturday's election.

The European Union monetary committee meets today, and may discuss the entry of the lira and the Finnish marka to the exchange rate mechanism.

Ms Arja Alho, a Finnish finance minister, said there were no obstacles to linking the marka to the ERM.

"From Finland's point of view, there are no obstacles to fix the currency to the ERM," she said.

For the latest market update, ring FT Cityline on +44 990 209090.

To subscribe, call +44 171 873 4378.

More worryingly for investors, the New Zealand dollar appears to be overvalued. Three-month Treasury bills currently carry an interest rate of 9.80 per cent but inflation has settled well below 3 per cent.

Other currencies include the Australian dollar, the Canadian dollar, the Hong Kong dollar, the Japanese yen, the New Zealand dollar, the Singapore dollar, the Swiss franc, the Taiwan dollar, the Thai baht, the US dollar, and the UK pound.

The pound is trading at a discount to the dollar, with the rate at 1.5885. The dollar is trading at a premium to the pound, with the rate at 0.6300.

The yen is trading at a premium to the dollar, with the rate at 111.20. The dollar is trading at a discount to the yen, with the rate at 0.0090.

The D-Mark is trading at a premium to the yen, with the rate at 3.9800. The yen is trading at a discount to the D-Mark, with the rate at 0.2513.

The lira is trading at a premium to the D-Mark, with the rate at 991.60. The D-Mark is trading at a discount to the lira, with the rate at 0.0010.

The Swiss franc is trading at a premium to the D-Mark, with the rate at 1.4836. The D-Mark is trading at a discount to the Swiss franc, with the rate at 0.6740.

The Australian dollar is trading at a premium to the D-Mark, with the rate at 1.5625. The D-Mark is trading at a discount to the Australian dollar, with the rate at 0.6400.

The Canadian dollar is trading at a premium to the D-Mark, with the rate at 0.6460. The D-Mark is trading at a discount to the Canadian dollar, with the rate at 0.1548.

The Hong Kong dollar is trading at a premium to the D-Mark, with the rate at 7.7560. The D-Mark is trading at a discount to the Hong Kong dollar, with the rate at 0.1290.

The Japanese yen is trading at a premium to the D-Mark, with the rate at 161.90. The D-Mark is trading at a discount to the Japanese yen, with the rate at 0.0062.

The New Zealand dollar is trading at a premium to the D-Mark, with the rate at 1.4446. The D-Mark is trading at a discount to the New Zealand dollar, with the rate at 0.6924.

The Singapore dollar is trading at a premium to the D-Mark, with the rate at 1.3678. The D-Mark is trading at a discount to the Singapore dollar, with the rate at 0.7314.

The Taiwan dollar is trading at a premium to the D-Mark, with the rate at 20.4780. The D-Mark is trading at a discount to the Taiwan dollar, with the rate at 0.0488.

The Thai baht is trading at a premium to the D-Mark, with the rate at 54.7860. The D-Mark is trading at a discount to the Thai baht, with the rate at 0.0183.

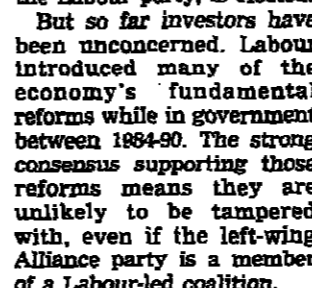
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Against the dollar (NZ\$ per \$)



Source: Reuters

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POUND SPOT FORWARD AGAINST THE POUND

Table with columns for currency, date, closing price, change, bid/offer spread, and forward rates for various currencies against the pound.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns for currency, date, closing price, change, bid/offer spread, and forward rates for various currencies against the dollar.

CROSS RATES AND DERIVATIVES

Table showing exchange rates for various currencies including the D-Mark, Swiss franc, and Japanese yen.

Table showing D-Mark futures prices for different maturities.

Table showing Swiss franc futures prices for different maturities.

Table showing UK interest rates for various terms.

Table showing London money rates for various currencies.

Table showing three-month sterling futures prices.

Table showing short sterling options prices.

Table showing base lending rates for various banks.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European currency unit rates for various countries.

Table showing Japanese yen futures prices.

Table showing sterling futures prices.

Table showing EMS European currency unit rates.

Table showing three-month eurodollar futures prices.

Table showing US treasury bill futures prices.

Table showing three-month eurodollar options prices.

Table showing eurodollar options prices.

WORLD INTEREST RATES

Table showing world interest rates for various countries and currencies.

Table showing Euro currency interest rates for various currencies.

Table showing three-month eurodollar futures prices.

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Advertisement for Commerzbank featuring a large image of a globe and text: 'Pfundbriefe Go Global Count on Commerzbank'.

COMMODITIES AND AGRICULTURE

London Metals Week: Kenneth Gooding, Mining Correspondent, reports on the analysts' two-year forecasts

Copper an exception as most prices set to rise

Prices of most metals traded on the London Metal Exchange are set to rise in the next two years, according to analysts at a Metals Week seminar in London, organised by the exchange yesterday.

Aluminium prices, which yesterday dropped to their lowest level for 2 1/2 years, were also out of line with the fundamental market situation, according to Mr Kevin Crisp, analyst at J P Morgan, the financial services group. "Prices will rise - and more so in 1998," he suggested.

Wolff, a Noranda subsidiary. In 1997 tin prices would range between \$6,000 and \$7,300 a tonne and average about \$6,800. Ms Claire Hassall, analyst at the Brook Hunt & Associates consultancy organisation, suggested the lead market was moving closer to balance and a supply deficit of 90,000 tonnes would shrink to about 17,000 tonnes next year.

Vietnam hopes to ship 40% more rice

Vietnam, the world's fourth largest rice exporter, hopes to export 3m tonnes of rice this year, a 40 per cent increase from last year's 2.15m tonnes, the Ministry of Agriculture said yesterday.

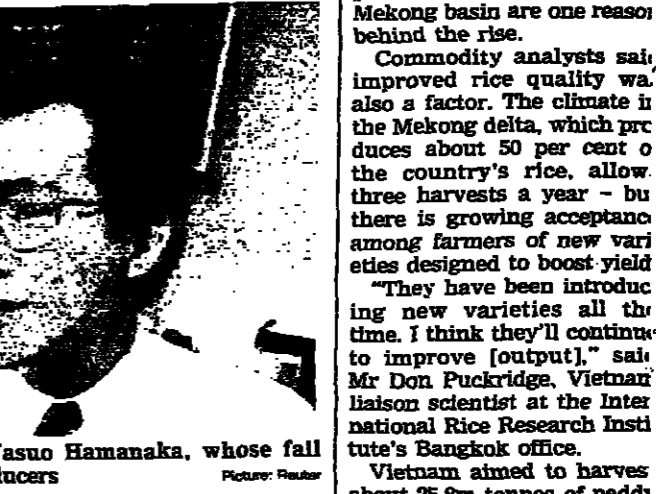
Turmoil far from finished, says Black

Mr Herbie Black, whose huge copper sales earlier this year helped topple Sumitomo's rogue trader, Mr Yasuo Hamanaka, yesterday drew a full house to a presentation entitled "Copper: What I knew and how I knew it."

Sumitomo and/or its agents were still active in the market which was being squeezed and was far from normal. Recent moves by the Chinese to take copper out of London Metal Exchange stocks and place it in duty-free warehouses had all the signs of a "support operation".

"true and legitimate" losses would be seen to be "closer to \$4bn" than the \$2.6bn Sumitomo had admitted. Mr Black, chairman of the Montreal based American Iron & Metal group, confessed to making \$30m in one day during the hectic trading and big price slump that followed Mr Hamanaka's fall from grace.

fall to \$1,600 next year and to \$1,400 in 1998, he predicted. He said that, because there was relatively little room for further falls, the investment funds who had played a vital part in defeating Mr Hamanaka's attempts to keep up the copper price, were unlikely to return to the market for some time.



Sumitomo's rogue trader, Yasuo Hamanaka, whose fall preceded big gains by US producers

De Beers warns of delay in diamond deal with Russia

De Beers of South Africa might not be able to agree the terms of a new diamond marketing deal with Russia for several weeks, or even months, delegates at the first Financial Times diamond conference were warned yesterday.

Frustrated BHP steps up pressure on Ottawa for decision on new mine. BHP, the Australian mining group, has become increasingly impatient with delays in securing government approval for a C\$750m (€350m) diamond mine in Canada's Northwest Territories, Bernard Simon in Toronto writes.

for De Beers' Russian partner Almazay Rossiiskaya. It may not be able to survive such a time in limbo until, said Mr Helmer. He said there were indications that Russian diamonds stocks were low and that ARS's production was falling.

extra hoops." The mine site is located in the remote Lac de Gras area, about 190 miles north-east of the Yellowknife. BHP, with a 51 per cent stake, aims to bring the mine into production in late 1998.

for Russian cutters correspondingly greater. Because the proposed trade contract confers monopoly power on ARS - and indirectly President Nikolae of Sakha - resistance to them perforce turns into opposition to the contract, and to the principles of the memorandum of understanding.

A memorandum of understanding was signed between Russia and De Beers' Central Selling Organisation, which controls about 60 per cent of world trade in rough or uncut diamonds, in February but the government has since rejected preliminary versions of the detailed contract, said Mr John Helmer, Moscow correspondent of Diamond International and the Journal of Commerce, New York.

terms, he suggested. This would involve an indefinite extension of the previous marketing agreement between the partners. "This is not bad news for the international diamond markets. But if the prediction is correct, it is bad news for De Beers' Russian partner Almazay Rossiiskaya. It may not be able to survive such a time in limbo until," said Mr Helmer.

believed aggregate sales will drop below last year's level." Mr Helmer added: "Russian diamond politics remain as complicated and as unpredictable as ever. "What is new is that stocks are lower and the domestic supply problems

However, the rice market has yet to be fully liberalised. Maintaining self sufficiency in food is a high priority for Hanoi which controls exports to prevent too much being sold abroad in case domestic prices rise and cause hardship.

COMMODITIES PRICES

BASE METALS

Table with columns: Metal, Price, Change, High, Low, Vol, Open. Includes Aluminum, Copper, Lead, Zinc, Tin, and Nickel.

Precious Metals continued

Table with columns: Metal, Price, Change, High, Low, Vol, Open. Includes Gold, Silver, Platinum, and Palladium.

GRAINS AND OIL SEEDS

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Wheat, Corn, Soybean, and Barley.

SOFTS

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Cocoa, Coffee, and Sugar.

MEAT AND LIVESTOCK

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Live Cattle, Live Hogs, and Pork Bellies.

ENERGY

Table with columns: Commodity, Price, Change, High, Low, Vol, Open. Includes Crude Oil, Heating Oil, and Natural Gas.

PRECIOUS METALS

Table with columns: Metal, Price, Change, High, Low, Vol, Open. Includes Gold, Silver, and Platinum.

INDICES

Table with columns: Index, Price, Change, High, Low, Vol, Open. Includes FTSE 100, Nikkei, and DAX.

JOTTER PAD

Table of market prices for various commodities including Aluminum, Copper, and Live Cattle.

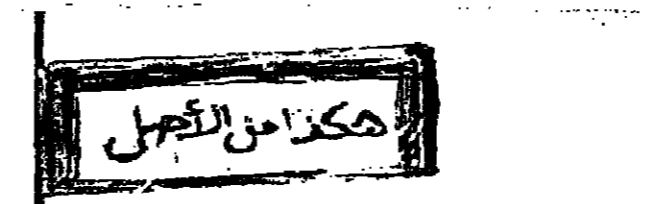
CROSSWORD

Crossword puzzle grid with clues for Down and Across words.

Solution to Saturday's prize puzzle on Saturday October 19, and Sunday's prize puzzle on Monday October 21.

Volume Data and Indices section containing market data and analysis.

Additional market data and analysis, including sections for Precious Metals and Energy.





مکان الکترونیک

FT MANAGED FUNDS SERVICE

OFFSHORE AND OVERSEAS

BERMUDA (SIS RECOGNISED)

Table listing various offshore funds with columns for Name, ISIN, and other identifiers.

BERMUDA (REGULATED)

Table listing regulated offshore funds with columns for Name, ISIN, and other identifiers.

GUERNSEY (SIS RECOGNISED)

Table listing Guernsey-recognized funds with columns for Name, ISIN, and other identifiers.

GUERNSEY (REGULATED)

Table listing regulated Guernsey funds with columns for Name, ISIN, and other identifiers.

Small International (Guernsey) Ltd

Table listing Small International funds with columns for Name, ISIN, and other identifiers.

IRELAND (SIS RECOGNISED)

Table listing Ireland-recognized funds with columns for Name, ISIN, and other identifiers.

IRELAND (REGULATED)

Table listing regulated Ireland funds with columns for Name, ISIN, and other identifiers.

LET Asset Management Ltd

Table listing LET Asset Management funds with columns for Name, ISIN, and other identifiers.

LET Asset Management Ltd - Contd.

Table listing LET Asset Management funds (continued) with columns for Name, ISIN, and other identifiers.

AIG Asset Management Ltd

Table listing AIG Asset Management funds with columns for Name, ISIN, and other identifiers.

Hammond Fund Managers (Ireland) Ltd

Table listing Hammond Fund Managers funds with columns for Name, ISIN, and other identifiers.

Trinity Wealth & Company Inc

Table listing Trinity Wealth & Company funds with columns for Name, ISIN, and other identifiers.

ISLE OF MAN (SIS RECOGNISED)

Table listing Isle of Man-recognized funds with columns for Name, ISIN, and other identifiers.

ISLE OF MAN (REGULATED)

Table listing regulated Isle of Man funds with columns for Name, ISIN, and other identifiers.

Jersey Fund Managers (SIS)

Table listing Jersey Fund Managers (SIS) funds with columns for Name, ISIN, and other identifiers.

Jersey Fund Managers (REGULATED)

Table listing regulated Jersey Fund Managers funds with columns for Name, ISIN, and other identifiers.

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Table listing Jersey Fund Managers (SIS) funds (continued) with columns for Name, ISIN, and other identifiers.

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Table listing regulated Isle of Man funds (continued) with columns for Name, ISIN, and other identifiers.

Advertisement for Macmillan Appeal: SEND US YOUR OWN PAPERCLIP. And while you are at it, please attach your cheque to fund more Macmillan Nurses in the fight against cancer.

GUERNSEY (SIS RECOGNISED)

Table listing Guernsey-recognized funds with columns for Name, ISIN, and other identifiers.

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Offshore Funds and Insurances

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (444 171) 873 4378 for more details.

LUXEMBOURG (SIS RECOGNISED)

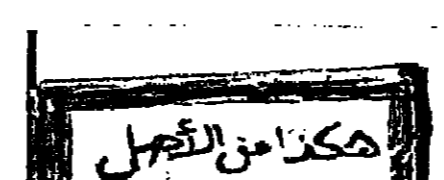
Table listing various Luxembourg funds and insurance products, including ARB AMCO Funds, Abstract Fund, Action Investor, and others. Columns include fund name, currency, and performance metrics.

FT MANAGED FUNDS SERVICE

Table listing FT Managed Funds Service products, including Credit Investment Funds, Merrill Lynch Asset Management, and various international and domestic equity funds. Columns include fund name, currency, and performance metrics.

OFFSHORE INSURANCES

Table listing offshore insurance companies and their products, including AXA Equity & Life, Allianz, and others. Columns include company name, product type, and contact information.





LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Table listing companies in the Alcoholic Beverages sector with columns for company name, price, and change.

BANKS, MERCHANT

Table listing companies in the Banks, Merchant sector.

BANKS, RETAIL

Table listing companies in the Banks, Retail sector.

BREWERIES, PUBS & REST

Table listing companies in the Breweries, Pubs & Rest sector.

BUILDING & CONSTRUCTION

Table listing companies in the Building & Construction sector.

BUILDING MATS. & MERCHANTS

Table listing companies in the Building Mats. & Merchants sector.

CHEMICALS - Cont.

Table listing companies in the Chemicals sector (continued).

DISTRIBUTORS

Table listing companies in the Distributors sector.

DIVERSIFIED INDUSTRIALS

Table listing companies in the Diversified Industrials sector.

ELECTRICITY

Table listing companies in the Electricity sector.

ELECTRONIC & ELECTRICAL EQPT

Table listing companies in the Electronic & Electrical Eqpt sector.

ELECTRONIC & ELECTRICAL EQPT - Cont.

Table listing companies in the Electronic & Electrical Eqpt sector (continued).

ENGINEERING

Table listing companies in the Engineering sector.

ENGINEERING - Cont.

Table listing companies in the Engineering sector (continued).

ENGINEERING, VEHICLES

Table listing companies in the Engineering, Vehicles sector.

EXTRACTIVE INDUSTRIES

Table listing companies in the Extractive Industries sector.

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued).

EXTRACTIVE INDUSTRIES - Cont.

Table listing companies in the Extractive Industries sector (continued).

FOOD PRODUCERS

Table listing companies in the Food Producers sector.

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued).

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued).

FOOD PRODUCERS - Cont.

Table listing companies in the Food Producers sector (continued).

GAS DISTRIBUTION

Table listing companies in the Gas Distribution sector.

HEALTH CARE

Table listing companies in the Health Care sector.

HOUSEHOLD GOODS

Table listing companies in the Household Goods sector.

HOUSEHOLD GOODS - Cont.

Table listing companies in the Household Goods sector (continued).

INSURANCE

Table listing companies in the Insurance sector.

INVESTMENT TRUSTS

Table listing companies in the Investment Trusts sector.

INVESTMENT TRUSTS - Cont.

Table listing companies in the Investment Trusts sector (continued).

INVESTMENT TRUSTS

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INV TRUSTS SPLIT CAPITAL

Table listing companies in the Inv Trusts Split Capital sector.

Rockwell components for heavy and medium duty trucks and trailers keep businesses on the road to exceptional performance.





LONDON STOCK EXCHANGE

FTSE 100 closes below new intraday high

MARKET REPORT By Steve Thompson, UK Stock Market Editor

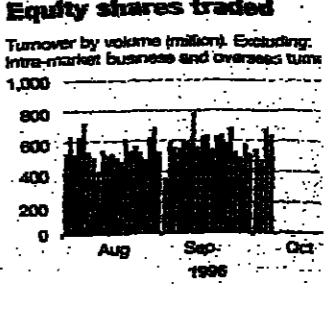
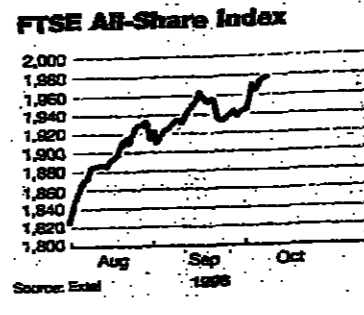
Leading UK shares hit further highs yesterday. But there were distinct signs that the market could be running out of steam after its recent breathtaking run. There was a big gap between the opinions of various market-makers with some taking the view that London was displaying signs of fatigue and others unperturbed at the market's rather slow performance yesterday, putting it down to the usual market lethargy at the start of the week.

up at a peak closing level of 4,031.5 - its third record in four trading sessions - but well below its intraday best of 4,048.8 shortly after the start of trading. Other FTSE indices also struggled to make real progress, with the FTSE 250 managing a meagre 3.1 gain at 4,441.0 and the FTSE SmallCap finishing 1.6 up at 2,180.2. An uncertain opening by Wall Street - it gyrated within 10 points either side of the 6,000 level on the Dow Jones Industrial Average shortly after the opening - did nothing to boost confidence in London. But the influence of last Friday's 60-point upsurge in the

Dow, following the surprising fall in September's non-farm payroll, had been much in evidence at the outset. Although nowhere near as strong as some market optimists had expected, the FTSE 100 kicked off the session over 18 points higher and hit its all-time intraday high within 30 minutes of the opening. But with gifts slipping away and never looking like making any progress, support for equities began to wane. Share prices consequently came well off their best levels and finished the day struggling to stay in positive territory. Dealers said London's problems were political rather than economic. Industrial production and manufacturing output data for September, released yesterday morning, came in much lower than forecast, and were interpreted as lessening the pressures for a UK interest rate rise. The shadow of the "cash-for-equities" affair, the defection of Lord McAlpine, former Conservative party chairman, and reports of a simmering dispute among leading members of the cabinet over the single European currency, were all said to have unsettled the market. The oil majors came to the market's rescue, with Shell and BP both hitting new all-time highs, helped by keen interest

from the US. Shell's confirmation of a potential merger of its refining and marketing operations in the US with those of another of the groups put the seal on another scintillating performance by the shares which closed comfortably above £10. BP also hit a new record. Turnover in equities was only 583.6m shares at the 6pm count. FTSE 250 2005.0 +2.9 FTSE All-Share 1978.05 +2.78 FTSE All-Share yield 3.73

Best performing sectors 1 Oil Integrated +1.6 2 Mineral Extraction +1.2 3 Life Assurance +1.1 4 Health Care +0.9 5 Banks/Merchant +0.7



Oils surge on merger talks

By Peter John and Lisa Wood

Leading oil stocks led the market as expectation of a big alliance encouraged a rush of buying and pushed the majors to new highs. Shell Transport hit a record close with a gain of 17 to 1016p on the back of a US news report, later confirmed by the companies, that Shell Oil and Texaco were in talks on merging their US refining and marketing businesses. The deal is expected to cut operating costs by pooling more than \$10bn of assets. Potential cost savings were difficult to estimate. A BP-Mobil alliance earlier this year represented assets of \$3bn and a saving of \$500m. While Shell and Texaco are not expected to reduce costs by as much in percentage terms, the final figure could be similar in real terms. One analyst said the move also "lent weight to the expectation that Shell would do something significant in Europe". The potential for savings was only icing on a cake provided by rising underlying oil prices. Oil futures quoted in Singapore were pricing Brent crude at more than \$24 a barrel. Consequently, Shell's gains were almost matched in percentage terms by BP which has been strong

US buying over the past two trading days and lifted 12 to 69p, also a new closing peak. Stagecoach, the rapidly expanding bus and rail group, was one of the market's strong performers, climbing 2 1/2 to 555p on the back of details of a UBS "buy" note. UBS forecast that earnings should grow at more than 50 per cent per annum over the next two years as Stagecoach brought to maturity underperformers which it has acquired over the last two years. It said: "Given the prospect of improving operating margins, along with a growing contribution from South West Trains and Porterbrook, we believe that a discount to the market of 15 per cent looks too low."

UBS, taking into account the recent acquisitions, upgraded its forecast for 1997 by 105 per cent and that for 1998 by 72 per cent. Blenheim was the best performer on the FTSE 250, advancing 22 to 435 1/2p on continuing bid hopes with Reed Elsevier the name being mentioned across the market. United News & Media is believed to be another contender. Reports have suggested that Reed may be offering about 480p per share. In August, Blenheim ended talks with both Reed and United because neither were prepared to meet the asking price - believed to be over 500p a share. Reed International, the UK arm of Reed Elsevier, fell 4 1/2 to 118 1/2p while United News and

Media fell 5 1/2 to 659 1/2p. United is also understood to be flirting with RTV Group, but the lack of any news on a bid was responsible for HTV falling 10 to 374 1/2p. Burmah Castrol slipped as SGST moved the stock from "undervalued" to "hold" and Kleinwort Benson downgraded to "hold" from "buy". Ms Irene Himona of SGST pointed out that while the fundamentals were strong the shares had risen 20 per cent since July. The shares, slipped to 114 1/2p xid. British Gas was the biggest faller in the Footsie. The shares hit a near three-month low as a report of possible imports of Norwegian natural gas added to the downward pressure on the stock following last week's row with Ofgas, the regulator. The stock dropped 6 1/2 to 181p on turnover of 13m

shares, the heaviest in the Footsie. Calor Group improved 6 1/2 to 297p after SHV, which already owns 51.9 per cent, announced its offer to bid for the rest of the equity, offering a cash and dividend deal worth 310p a share to gross funds. Some analysts felt the Dutch company could go higher. "If SHV wants to speed up the pace of Calor's International expansion it ought to pay a proper premium for control," said ABN Amro Hoare Govett. Chemicals group Courtaulds dipped 7 1/2 to 463p after Merrill Lynch lowered its rating on the stock to "reduce" from "neutral" following recent outperformance. The Merrill move follows recent downgrades by Kleinwort Benson and SBC Warburg. Chiroscience, the biotech

specialist, fell in early trading after reporting wider first-half losses. However, the shares perked up later after the group had talks with "many leading pharmaceutical companies" about potential alliances for development of its novel drugs for cancer, asthma and arthritis. The shares ended the day 11 1/2 higher at 407 1/2p. Cobham, the aeronautical components supplier, fell 38 1/2 to 629p. A per cent jump in profits masked a flat performance at its Westwind Air Bearings arm. Analysts took the knife to their profit forecasts. Williams de Broe reduced its current year estimate by 54m to 540m. Blick, the electronics group, tumbled 103 to 425p after warning of a slowdown in current year growth. FKI, the diversified engineer, edged higher to 211 1/2p as analysts returned from a four-day trip to the company's US operations with sufficient enthusiasm to increase forecasts by around 9 per cent. The consensus forecast for the current year is now £12m and next year's stands at £132m. Next was the best performer on the FTSE 100, bouncing 13 to 570 1/2p on this trade. Analysts rejected suggestions that Next's improvement was because of a report by Verdict, the research organisation, suggesting its high-street recovery would last for three years. One said this was too long, given so many variables, including a general election. Moss Bros climbed 55 to 125 1/2p after a rise of 63.8 per cent in interim profits while Thomastek, up 38 1/2p, after weekend press reports that it had been oversold and any possible downside from the US was now in the price. Kingfisher added 2 1/2 to

651 1/2p on reports that it might acquire Norweb's retail outlets. Big rises in international equity markets gave a boost to the heavy institutional investors such as insurers and fund managers. Among them, Mercury Asset Management stood out after being pushed even higher by a squeeze in the shares. Some dealers said a reiterated buy recommendation from SBC Warburg last week had left them short of stock. The shares rose 34 to 1052 1/2p. Elsewhere, Schroders gained 11 1/2 to 1,455p, Commercial Union 10 to 617p. General Accident 13 to 75p and Legal & General 15 to 833 1/2p.

FT 30 INDEX Oct 7 Oct 4 Oct 3 Oct 2 Oct 1 Yr ago High Low 2948.4 2957.8 2953.8 2965.8 2961.7 2596.2 2888.2 2968.8 Oct div. yield 3.97 3.96 3.97 3.95 3.97 4.13 4.22 3.78 P/E ratio net 17.39 17.42 17.39 17.46 17.37 15.61 17.48 15.80 P/E ratio inc 17.23 17.28 17.22 17.30 17.21 15.43 17.30 15.71 FT 30 price changes: high 2955.2 19/04/96, low 2842.9/04/96, base date: 1/7/95. FT 30 hourly changes: Open 9:00 10:00 11:00 12:00 13:00 14:00 15:00 16:00 High Low 2962.1 2965.4 2960.0 2958.2 2953.9 2953.2 2954.3 2948.2 2948.4 2955.7 2947.5

Table with 2 columns: Index and Ratio. FTSE 100 4031.5 +5.7, FTSE 250 2005.0 +2.9, FTSE All-Share 1978.05 +2.78, FTSE All-Share yield 3.73.

Table with 2 columns: Best performing sectors and Worst performing sectors. Best performing sectors: 1 Oil Integrated +1.6, 2 Mineral Extraction +1.2, 3 Life Assurance +1.1, 4 Health Care +0.9, 5 Banks/Merchant +0.7. Worst performing sectors: 1 Gas Distribution -1.2, 2 Tobacco -1.1, 3 Alcoholic Beverages -1.0, 4 Diversified Inc's -0.9, 5 Utilities -0.7.

Table with 2 columns: FTSE 100 INDEX FUTURES (LFFE) and FTSE 250 INDEX FUTURES (LFFE). Columns include Dec, Mar, Jun, Sep, and values for Open, Set price, Change, High, Low, Est. vol, and Open.

Table with 2 columns: FTSE 100 INDEX OPTION (LFFE) and EURO STYLE FTSE 100 INDEX OPTION (LFFE). Columns include Dec, Mar, Jun, Sep, and values for Open, Set price, Change, High, Low, Est. vol, and Open.

Table with 2 columns: LONDON RECENT ISSUES: EQUITIES. Columns include Issue, Amt, Mtd, Price paid, Price, Net, Div. cov, Yld, P/E, and %E.

Table with 2 columns: FT GOLD MINES INDEX. Columns include Gold Mines Index (R), Oct 7, Oct 4, Oct 3, Oct 2, Oct 1, Yr ago, High, Low.

Table with 2 columns: Major UK Shares. Columns include Company, Vol, Closing, and %Chg.

Table with 2 columns: FTSE Actuarial Share Indices. Columns include Index, Oct 7, Oct 4, Oct 3, Oct 2, Oct 1, Yr ago, High, Low.

Table with 2 columns: FTSE Actuarial Industry Sectors. Columns include Sector, Oct 7, Oct 4, Oct 3, Oct 2, Oct 1, Yr ago, High, Low.

Table with 2 columns: Hourly movements. Columns include Index, Open, 9:00, 10:00, 11:00, 12:00, 13:00, 14:00, 15:00, 16:00, High/Low, Day/High/Low.

Table with 2 columns: FTSE 350 Industry baskets. Columns include Basket, Open, 9:00, 10:00, 11:00, 12:00, 13:00, 14:00, 15:00, 16:00, Close, Previous Close, %Chg.

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Businesses for Sale. Includes details for Republic of Poland, The Minister of State Treasury, and Zaklady Tluszczowe "Kruszwica".

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Advertisement for Republic of Poland, The Minister of State Treasury, Zaklady Tluszczowe "Kruszwica". Includes text about invitation to negotiations, company details, and contact information.

Advertisement for FTSE Actuarial Share Indices. Includes text about the UK Series, FTSE Actuarial Industry Sectors, and Hourly movements.

Advertisement for FTSE International. Includes logo and text about FTSE International Limited.



NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sections for 'NEW YORK STOCK EXCHANGE PRICES', 'NASDAQ LISTED STOCKS', and 'NASDAQ LISTED STOCKS'.

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مکان العمل



NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT Free Annual Reports Service and AMEX PRICES.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT Free Annual Reports Service and AMEX PRICES.

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US shares retreat from 6,000 level

The Dow Jones Industrial Average... retreated into negative territory... 5,986.15... The Standard & Poor's 500 rose 1.14 at 702.90...

Hard work attends another string of highs

EUROPE Bourses registered another eight new all-time highs... AMSTERDAM owed much of its buoyancy to excitement in Royal Dutch... FTSE Actuarial Share Indices table with columns for Oct 7, Oct 10, Oct 11, Oct 12, Oct 13, Oct 14, Oct 15.

Bangkok off 6% more on heavy selling of banks

Heavy selling of bank shares pushed BANGKOK down by 6 per cent to extend the decline on the SET index to 15 per cent over five consecutive sessions... THAILAND: Bangkok SET index (rebased) chart showing a sharp decline from 110 to 80.

Caracas extends rise

CARACAS extended its bull run to an eleventh consecutive session in response to electricity rate rises... The IBC index picked up another 23.07 to 6,414.08...

South Africa pushes ahead

Shares in Johannesburg moved ahead for the fifth day running to push the overall index up 15.7 to 7,936.3... rate activity. The industrial index gained 23.3 to 8,248.7...

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FT/S&P ACTUARIAL WORLD INDICES

Table with columns for Country, US Change, Day's Change, Round Index, etc. Includes rows for Australia, Austria, Belgium, Denmark, Finland, France, Germany, Ireland, Italy, Netherlands, Norway, Spain, Sweden, Switzerland, UK, EUROPE, Canada, Hong Kong, Japan, Malaysia, New Zealand, Singapore, South Africa, USA, Mexico, South Africa, World Index.

AMERICAS

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Hard work attends another string of highs

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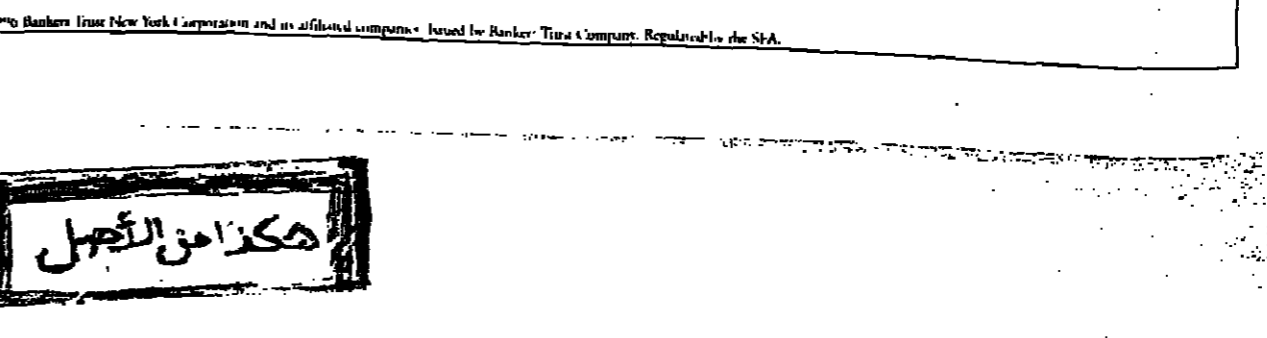
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■ Incentives and subsidies • by Stefan Wagstyl

# A circle of spiralling payments

Increased competition for investment dollars sets the tone

The most controversial aspects of big corporate investment decisions are government subsidies.

Almost all governments in Europe are ready to offer financial incentives to attract job-creating investments, even when ministers simultaneously wring their hands at the cost of such payments.

While governments are reluctant to publish detailed data on how the awards are made, whether in the form of grants, loans, tax holidays or other incentives, the amounts of money available have steadily increased in the past decade. They have been driven up mainly by the increasing competition for foreign investment among EU countries.

Even 10 years ago, there were countries, notably France, which did not actively court foreign investment. But growing economic liberalisation combined with the success of the UK in attracting a disproportionate share of the non-EU funds flowing into Europe, has changed attitudes towards inward investment across the continent.

The impact of this competition has been compounded by the commitment made in Germany to the economic integration of the former East Germany, where subsidies are playing a central role. The amounts of aid Bonn has been prepared to sanction have far exceeded levels previously set by other EU states, and forced other European governments to increase their own incentives.

As Charles Thoma, an executive consultant with KPMG, the accountants and management consultants, says: "At a global level European incentives and subsidies are probably the highest, largely due to the need to increase employment in a region where structural inf-

iciencies in the labour market put downward pressures on job creation."

Even though the European Commission has approved the German policy of subsidies for the eastern states, it is now struggling to keep the level of payments under control. Brussels is locked with Bonn in a dispute over DM241m (£104.7m) of a DM780m subsidy awarded to Volkswagen, the carmaker, by the state of Lower Saxony for modernising two plants employing 2,300.

Since the ultimate political purpose of subsidies is to create or preserve jobs, their effectiveness is often measured in terms of cost per job. On this basis, Volkswagen would receive over DM4300,000 per employee, or about £125,000. This is far more than offered elsewhere. For example, the UK offers about £200m to LG, the South Korean electronics group, for a £1.7bn complex in South Wales which will employ 6,100.

This is the equivalent of some £30,000 a job - the most the UK has offered to a large-scale foreign investor.

LG chose Wales in preference to Scotland, Ireland and other EU locations after fierce competition. The company said subsidies had played a part in the decision but that other factors had also been important.

British officials argue that the UK must offer subsidies to remain competitive in attracting new foreign investors. They add that British awards are lower than those paid in other EU countries, including Ireland, which was a serious candidate for the LG project.

Nevertheless, British subsidy rates are rising, if only to keep pace with increases elsewhere. The LG award was considerably higher than that advanced to other foreign investors, including Siemens, the German electronics group. Siemens was last year awarded a subsidy worth about £16,000-£17,000 per job for a semiconductor plant employing 1,000 it is building in north-east England. LG's subsidy is worth almost double per job

created.

Such direct comparisons can be misleading. As well as the number of jobs, officials examine the quality of those jobs with high-skill posts valued more highly than low-skill ones. Other factors include the impact of the proposed investment on the surrounding economy, in particular the number of jobs which might be created at suppliers and other related companies.

Nevertheless, the gap between LG's award and Siemens' suggests that the amounts governments are ready to pay are increasing.

Companies receiving sub-

sidies insist that incentives are not the most important factor in an investment decision. In a poll of senior executives carried out by Arthur Andersen, the accountants and management consultants, 72 per cent of respondents cited workforce availability as important in selecting business locations and 65 per cent cited market access. Cost structure, which would include subsidies, came third with 59 per cent.

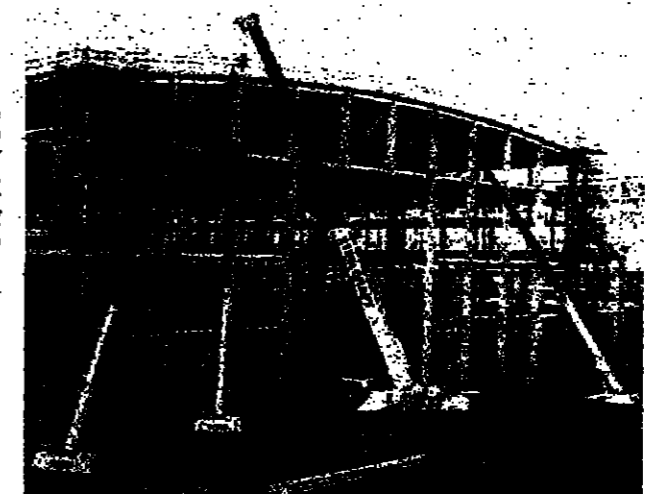
The Welsh Development Agency insists that subsidies are not paid where a project would be unviable without them. The authorities want all costs to avoid the polit-

ical and economic damage which would follow the failure of a highly subsidised scheme. Mr Thoma of KPMG says the viability rule is crucial since "ignoring this rule typically leads to subsidising investments which end up closing down, embarrassing both the investors and the region which attracted it".

Inward investment consultants argue that companies know that subsidies cannot usually compensate if a location has other serious shortcomings, such as lack of suitable labour or excessive distances to markets. For example, Siemens could have secured a substantially

larger subsidy if it had chosen Ireland instead of the UK for its semiconductor plant. It picked Britain because the UK is a bigger market with a larger pool of labour, and because the group is already established there.

However, once a company has narrowed its choice down to two or three locations, perhaps with very similar commercial advantages and disadvantages, subsidies can be crucial. As Mr Thoma says: "Multinationals planning very large projects have become quite deft at playing off development agencies against one another."



The fruit of subsidies: Siemens' plant in north-east England, here pictured under construction, attracted £16,000 to £17,000 per job

■ Value for money • by Simon London

# Europe remains a tenant's market

The City has the highest annual occupational property costs in Europe

The continuing malaise of most European property markets is good news for companies looking for business space. In most cities, rents are falling or stable, and there is generally a plentiful supply of office accommodation.

However, property agents believe many centres are nearing the bottom of the downswing which began in the early 1990s. In the first six months of 1996, office rents declined in only 20 of the 60 European cities monitored by Hillier Parker, the UK property agent.

Jones Lang Wootton, which monitors 16 large cities, estimates that average European office rents - which are now 25 per cent below the peak of 1991 - fell by no more than 1 per cent in the year to August.

But these average figures hide a wide variety of performances. The general pattern is that rents are on a

rising trend in Scandinavia and many cities in the UK. Yet rents are still falling in many southern European cities.

Hillier Parker says that office rents increased in 14 cities during the first half of this year, with the largest increases recorded in Valencia, Vienna, Helsinki, Madrid and Stockholm.

Top rents declined by up to 20 per cent in Lille, Marseilles, Rome, Genoa, and Hamburg. Falls were also seen in important centres such as Paris, Frankfurt and Zurich.

Rents also declined a little in Moscow, although the Russian capital still ranks as the continent's most expensive city because there is a severe shortage of modern office space.

The overall message, though, is that tenants are still in a strong negotiating position in most European cities. In Paris, for example, annual rents for new modern office space have settled at about FF2,800 (£354) per sq m. This compares with top rents of perhaps FF74,500 per sq m at the peak of the market.

Among Europe's largest

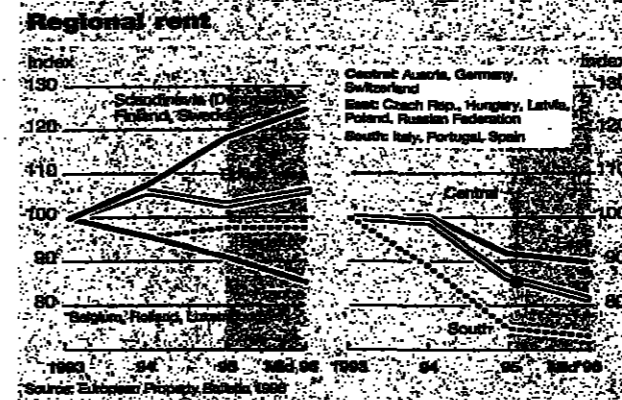
cities, only London has seen an appreciable increase in rents. Top modern office space commands £40 per sq ft in the City of London - and perhaps £45 in the West End - an increase of £5 in the last 12 months.

But making direct comparisons of occupational property costs between European cities is no simple matter. In addition to exchange rate conversions and local pricing conventions, property taxes and service charges have to be taken into account.

An analysis by Knight Frank, the property agent, shows that service charges vary enormously between cities. In dollar terms, it estimates that tenants in the City of London pay about \$100 per sq m in annual service charges, compared with \$75 in Paris and perhaps \$40 in Brussels, Dusseldorf or Stockholm.

Local property-based business taxes are an additional burden in some countries, notably the UK. There are wrinkles in each tax system which can snare unwary tenants.

In London, for example, new buildings are assessed



at a lower level for tax purposes than properties built in the late 1980s.

New office buildings in the City might carry a business rates liability of about £80 to £90 per sq m. Yet the rates bill for old buildings is anything up to twice as high.

This wide variation has arisen because UK business rates are based on property values, revalued every five years. While rates for old buildings are still based on 1990 values - close to the peak of the property market - new buildings are valued immediately at much lower 1995 values.

Taking all these factors into account, Knight Frank estimates that the City of London has the highest annual occupational

property costs in western Europe, at about \$900 a sq m.

This compares with \$650 a sq m in Paris - where rents, rates and service charges are all lower - and only \$300 a sq m in Madrid, partly because there is no property-based local tax in that city.

These figures are all based on a prime 20,000 sq m office requirement in a downtown location.

In most cities property costs can be reduced by moving to an out-of-town location. Business parks and office campuses generally offer lower rents and service charges than city centre alternatives.

To the west of London, for example, a number of business parks have been developed close to Heathrow

Airport. In recent years the area has been favoured by US multinationals such as Microsoft, Oracle and Disney.

Rents are about half the level of central London. Most European capitals have similar outlying districts favoured by business park developers and multinational tenants.

In Brussels, the main business park development area is around Diegem, again close to the city's main airport.

Property costs are, of course, only one component of location-related overheads. The full value-for-money equation is a combination of premises costs, staff costs, taxation and other factors.

In the early 1990s Eurotunnel, the channel tunnel operator, tried to encourage companies to build distribution facilities in Kent, on the English side of the channel.

However, land prices in northern France are significantly lower than the crowded south-eastern corner of England.

The main advantage offered by the UK side of the tunnel is lower employment costs. Eurotunnel is now concentrating on attracting manufacturers rather than pure distributors, because land is a smaller component of their overheads.

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4 BUSINESS LOCATIONS IN EUROPE

Inter-city comparison



PROFILE: Ireland

A small competitive edge

Low corporate tax rates of 10 per cent attract high-growth US companies

The heady success of Ireland's foreign investment effort has been somewhat overshadowed by the closures in September of two factories - the Dublin plant of Semperit, a subsidiary of the German-owned Continental Tyres company; and Tambrands, the US tampon maker based in Tipperary. Officials are quick, however, to put the 900 redundancies involved in the context of the 90,000 jobs created by the foreign-owned manufacturing sector. In fact 1995 was a record year for the Industrial Development Agency (IDA), the government body which approves foreign investment

- the results reflecting the buoyancy of the sectors successfully targeted by the Irish authorities. In all, Ireland secured 114 projects, 60 of which were expansions of existing sites, the rest being "greenfield" investments. The highlight was the announcement by Intel of a US\$1.5bn expansion plan of its Leixlip computer chip plant, highlighting the fact that Ireland now accounts for 40 per cent of all European investment by US electronics companies. According to the Organisation for Economic Co-operation and Development (OECD), only Japan and the US have more manufacturing workers employed in the high technology sectors. The results also included a dramatic expansion of the telephone based services sector, where the IDA now estimates Ireland accounts for 25 per cent of the European

telemarketing investment. International Business Machines (IBM), the US computer giant, this year announced plans for a pan-European help centre in Dublin. This follows similar moves by Oracle, AOL, Bertelsmann, US Robotics, Digital and Kindle. The IDA is trying to persuade a number of key international companies to deepen their roots in the local economy, and locate their European headquarters in Ireland. Of the 1,100 overseas companies now working in Ireland, one in five have added key strategic functions, such as design centres, product development, engineering, customer support and marketing facilities. The importance to Ireland of these secondary functions is underlined by the fact that the IDA now spends a full half of its budget on existing client companies.

The linkages to the local economy have grown, with the multinational sector now relying on local suppliers and sub-contractors for £3.7bn worth of goods and services in 1995. Mr Kieran McGowan, the IDA chief executive, says Ireland is often not able to compete with the UK and other countries with deeper pockets when it comes to the provision of grants. Ireland's main lure is its 10 per cent corporate tax rate, which applies to domestic manufacturing too. The low rate, in place until 2010 as agreed with the European Commission, is particularly suited to high-growth US companies, which are more interested in the impact on earnings than upfront capital sweeteners - typically the bait for Japanese and South Korean investors. The US now accounts for half of all projects.

Ireland's other key selling point is the availability of a low cost and well educated workforce. After Japan, Ireland produces proportionately more science graduates than any other OECD economy, and universities are being encouraged to expand science courses. Still, some companies are reporting labour shortages, particularly in key areas such as software engineering. The recent closures, and the decision last year of Packard Electric to relocate its electrical harnessing business to eastern Europe, point up the longer term challenge for the IDA - how to maintain a competitive edge over the lower cost manufacturing centres in Europe and in Asia.

John Murray Brown

PROFILE: Italy

There is a culture - but of the wrong kind

There have been six financial scandals since the "mani pulite" initiative began

Italy may have the world's highest number of art treasures, but it has low rank as a location for international business. Fine for a culture-focused holiday, Italy seems to fall short on what multinational companies seek when they are making decisions about where to site new plants. Foreign interests in Italian manufacturing are relatively modest, amounting to about 1,700 companies, with total employment of around 500,000, at the beginning of this year.

A recent report from Istituto Nazionale per il Commercio Estero (ICE, the national institute for foreign trade), highlights the concerns of those who believe Italy should be winning a bigger share of international business investment.

ICE's report reveals declining foreign interest in Italy. There were 266 foreign direct investment initiatives in 1993-1995, compared with 330 during the preceding three years 1990-1992. It is only thanks to a large US increase, from 48 to 77, that the situation was not worse.

Europeans remain the main investors in Italy with 181 operations in 1993-1995, against 254 during the preceding three years. Japanese interest is minimal: just two operations between 1993 and 1995. "Initiatives by foreign investors in these years fell disappointingly short of expectations," says Sergio

Marlotti and Marco Mutinelli in ICE's report. The lira's devaluation in September 1992 should have made Italy attractive, but it did not. Indeed, devaluation itself may have been part of the reason, exchange rate stability often being a condition for investment decisions. Probably more significant, however, has been the generally adverse image that the lira's devaluation created, not least because of the uncertain political and institutional picture Italy has offered during the past four years.

"Devaluation is perceived by international investors as bad news that reinforces negative judgments on the country," says the report. Certainly there has been no shortage of bad press for Italy. In spite of repentant Mafia bosses spilling confessions to the authorities, the blood-letting of organised crime continues and wins headlines, hardly an encouragement to establish businesses.

Moreover, the arrest in September of the managing director of the state railways reminded Italians, and foreign investors, that "tangentopoli" - the practice of bribery - remains unextirpated. There have been six government scandals since Milan's "mani pulite" (clean hands) magistrates team's first break in February 1992. Corruption, political instability and Italian business opacity have continued.

Yet even if foreign investors are indifferent to Italy's murky politics and happenings in the undergrowth of power, they cannot ignore the fact that the practical-

ties of operating in Italy have not improved substantially during the 1990s. TI slow-moving and inefficient bureaucracy tests patience. So too does an inadequate infrastructure and service sector.

Labour rigidity and high labour costs are further deterrents to investing in Italy. That Romano Prodi centre-left government depends on the support of the hard-left Partito Rifondazione Comunista (PRC) suggests that flexibility at lower costs are unlikely while Mr Prodi is in office.

Fundamental to Italy's poor performance in attracting foreign investment is a aversion to it, however. "Current developments show how recurrent fears of colonisation of Italian industry by foreign multinationals must be overcome," says ICE report.

It warns that Italy is increasingly excluded from large international industrial investments, greenfield and cross-border acquisitions.

Both the PRC and the neo-fascist Alleanza Nazionale emphasise the strategic nature of many industries; and the need for Italian ownership. Mr Prodi's government seems willing to parter to such sentiment. When telecommunication are privatised, not only will the state have special powers through a golden share but there will be a stable core of predominantly Italian shareholders.

Perhaps attracting foreign investment is not a priority or maybe political will is lacking.

David Lane



Italy may be delightful - but there has been no shortage of bad press as well

Photo: Alan Hume

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Social cost • by Michael Cassell

# Labour packages can weigh heavily

The economic facts cannot be ignored, and low cost producers pose a real threat

The announcement last month that German-owned tyre maker Semperit planned to close a tyre plant in Ireland should have sent shivers down the spines not just of the 650 who learnt they were to lose their jobs.

In breaking the news, the company said the Dublin factory had been put out of business by low-cost producers in eastern Europe and the developing world. Countless other EU-based manufacturers face the same threat, and many will be obliged to take similar action as global pressures build up in an increasingly mobile manufacturing investment market.

Semperit described its Ballyfermot plant, producing more than 3m tyres a year, as a "medium-cost" operation, emphasising that labour costs in Ireland were running ten times higher than those in central European countries like Slovakia. The economic facts could not be ignored, and owners Continental said they were investing in Slovenia and Poland as well as seeking partners as far afield as India and China.

Only days earlier, UK conglomerate BTR said it was expecting to make job cuts among its German automotive operations, where it was experiencing structural problems over working practices and social costs. The group stressed it was not fleeing to lower-cost countries but readily acknowledged the pressures involved in maintaining competitiveness within European plants.

Almost in chorus, engineering giant TI said it was having problems in Europe, in particular France and Germany where it was suffering from heavy social costs and inflexible work practices.

In the fight to keep up

with competitors, companies are having to take a hard look at the social costs they can expect to incur in any given location. Even across Europe the burden varies extensively. In Germany, for example, employers contribute the equivalent of 27 per cent of an employee's average gross earnings to social security and pension funds, compared to 20 per cent in the UK.

In Italy, according to a survey carried out by consultants Sedgwick Noble Lowndes, employers' social costs amount to more than half the average wage; in France the figure is a little under half, with Belgium and Sweden next in line. The only EU member making a smaller contribution than the UK is Denmark, where additional social contributions reach only 6 per cent of the average wage.

According to a senior director of Siemens, the German electrical giant, a situation in which employers paid 40 per cent of a workers' wages in social costs meant it was inevitable jobs would be moved away.

Fears of a stampede out of EU markets are, however, pessimistic. The principal reason for investing in any given location is not comparative cost savings but, ultimately, access to the market-place the manufacturer wishes to supply.

On that basis, Europe's attractions remain immense. An increase of just 3 per cent in western Europe's GNP creates additional wealth equivalent to a new Taiwan each year.

Employment costs are, in any case, a declining element in the overheads facing employers: highly capital intensive investments on the scale being recorded within the EU invariably bring with them a limited number of jobs. New plant costing £300m yet creating fewer than 100 posts is possible today.

Even in Germany, where the issue of high social costs is of increasing concern, employers remain influenced

by the existence of an economic infrastructure - extending to transport and communications and skilled human resources - which are still considered to be worth a high price.

On the other side of the coin, however, complacency would be dangerous. The emerging economies of the Pacific Rim are daily demonstrating their ability to offer technical expertise on a par with that available in Europe, and at lower costs. For good measure, the costs of transport have in many cases been falling, providing an additional competitive edge to distant manufacturers.

Companies are still also becoming increasingly mobile, as operations like Semperit show. Ever weighing up the balance of advantages between global manufacturing locations, employers might not want to move on every few years but there comes a point when the economic arguments can overtake the best-laid strategies.

The question of social costs ranks high in the political debate now under way between EU member states. Signatory nations to the social chapter may concede that employment costs will have to be trimmed if markets are to be maintained; but their concerns are offset by the clear intention to drive upwards the terms and conditions of employment which they say EU citizens should have a right to expect.

The UK government, which stands by its opt-out from the chapter, believes that workers would rather have jobs with relatively modest employment rights attached than no jobs at all. Efforts by other EU partners to get the UK signed up are seen by ministers in London not so much as a philanthropic effort to improve the lot of the ordinary British worker but, increasingly, as a desperate attempt to cut away what the UK government sees as a competitive advantage.

## PROFILE: The UK



Investment is a tide which is continuing: the landmark Canary Wharf site, developed by Canadian property company Olympia and York in London

# An easy place to do business

Language, legal and financial services, and flexible labour all play their part

The decision by LG Group, the South Korean industrial conglomerate, to build a £1.7bn electronics complex in South Wales is the latest evidence of the UK's enduring attraction to foreign investors.

The company is building not one plant, but two, on a site near the M4 motorway at Newport.

The semiconductor plant and consumer electronics factory will together employ 6,000 people.

The UK beat other EU states by a wide margin to secure Europe's largest ever inward investment.

As Ian Lang, the trade and industry secretary, says: "Foreign investment is a tide which is continuing. There is no sign of a slowdown."

The UK's stock of inward investment has risen to over £150bn at the end of 1995 from £52bn in 1986, during the years when then Prime Minister (now Baroness) Margaret Thatcher was campaigning to liberalise the economy and increase international trade and investment.

The long-established flow of US investment, supplemented by Japanese funds in the 1980s, has been boosted in the 1990s by South Korea and Taiwan.

This has been further augmented in the last three years by investments from German companies, including the engineering

group Siemens, which is building a semiconductor plant on Tyneside. Foreign companies already established in the UK account for some 60 per cent of the foreign direct investment inflow - confirmation of their general satisfaction with the UK as a location.

Mr Lang says Britain offers less than other countries in terms of investment subsidies - a claim borne out by most independent consultants specialising in identifying locations for potential inward investment.

For non-European companies, the principal attraction of the UK is its position in the EU combined with its reputation as an easy place in which to do business.

The English language,

high-quality legal and financial services in the City, and a flexible labour force all play their part in winning investment.

For example, Japanese companies say only the US compares with Britain in its accessibility to investors.

Investing companies express little concern about possible changes in economic policies in the event of a Labour victory at the next general election. However, they insist their plans depend on Britain remaining a core member of the EU.

The fact that the UK's labour costs - including social security payments - are the lowest in western Europe, except for Spain, Portugal and Greece, is a distinct advantage. The difference in non-wage costs is particularly striking; for

every £100 paid in wages, employers pay an extra £44 in Italy, £41 in France, £34 in Spain, and £32 in Germany but only £18 in the UK, according to the UK trade and industry department.

However, investing companies say that low costs alone do not explain the attractions of British labour or why Britain gets fully 40 per cent of the American and Japanese investment in the European Union.

Instead, they point to the flexibility of Britain's labour force and the range of skills available at reasonable cost. Combined with good transport and other infrastructure, these give the UK an edge.

Stefan Wagstyl

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# EUROPE'S PERFECT PERCH FOR GLOBAL BUSINESS

Madeira's International Business Centre (IBC) offers an unrivalled combination of comprehensive tax advantages and full membership of the European Union. This is coupled with legal security and a comprehensive range of investment opportunities including a free-trade industrial zone, a financial centre, a services hub and an international shipping register.

Membership of the European Union provides both regulatory guarantees and full integration with the world's biggest market, including free circulation of goods and services and the right of establishment. Madeira shares this status with only Ireland and Luxembourg, given that offshore centres in the Isle of Man, Gibraltar and the Channel Islands hang more tenuously to the EU by various differently-defined threads.

Companies based in Madeira are not excluded from Portugal's double taxation treaties. Companies can use these to reduce withholding taxes on royalties, interest and dividends. This makes the IBC a particularly attractive niche for firms investing in those countries that have agreements with Portugal.

For industrial companies, Madeira offers a 296-acre free-trade zone, 30 kilometres from the capital, Funchal, and eight kilometres from the international airport. All raw materials and components imported into the zone are exempt from customs duties. Duties are levied only on raw materials from third countries incorporated into finished products exported to the EU. Analysts say the IBC is especially attractive to non-EU companies as a manufacturing centre for adding, in a tax-free environment, the necessary EU local content before their products are exported into Europe. Companies operating in the industrial free trade zone are automatically entitled to a total exemption from corporate taxes until the year 2011.

The international services centre has proved the runaway success of the IBC, with over 2,000 companies already registered. In addition to other benefits, companies participating in the initial capital of services enterprises are entitled to complete exemption from withholding and income taxes on dividends, interest on shareholders' loans and any other type of income from these companies. International services and financial companies can set up anywhere on the island of Madeira.

An important new competitive advantage for the IBC provides for financial institutions to incorporate new banks and insurance companies in Madeira, providing them not only with the benefits of subsidiaries exempt from all taxes, but also with a passport to operate anywhere within the EU. Banco de Boston Latino Americano was created recently under this provision.

In addition to the Bank of Boston, a number of leading financial groups are to be the first to take advantage of the latest improvement in the IBC's regulations by setting up full subsidiaries in Madeira shortly. A total of 37 banks and insurance companies already have branches of existing institutions within the financial centre of the IBC.

More than 60 vessels have registered with MAR, the IBC's shipping register. The register is open to commercial vessels and pleasure yachts. Ship owners can choose any country whose legal system they want to govern the terms of the mortgage of their vessel and crew wages are exempt from income tax in Portugal.

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6 BUSINESS LOCATIONS IN EUROPE

Infrastructure • by Charles Batchelor

# A matter of growing urgency

Freight trains travel at an average 14km/h, Germans go by rail twice a year

The European Commission is abuzz with ideas to knit together Europe's fragmented national transport networks and create closer links between road, rail, sea and air travel. Green papers, white papers and policy statements are spilling out of Neil Kinnock's transport directorate.

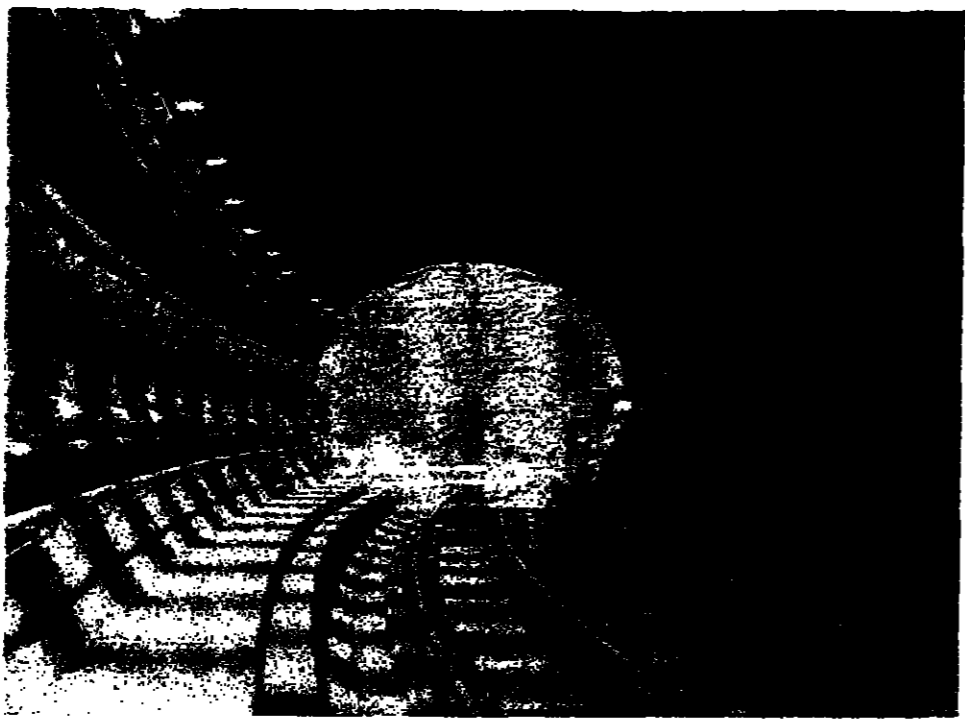
A network of freight "freeways" across the European rail network; better designed interchanges between buses, trains and trams; improvements to strategic road, rail and air links, have all been the subject of recent reports or, in the case of strategic links, are being implemented.

After a long neglect of transport issues, Brussels took its first step towards defining a set of goals and planning the means to achieve them in 1992 with the publication of a white paper on The Future Development of the Common Transport Policy. It is now buckling down to a five-year "action programme" to make its plans reality.

However, influencing a field as complex as transport will not be easy. With the exception of a handful of large cross-border schemes, most transport improvements will come from small-scale measures taken by national governments, local authorities and commercial transport operators.

The commission acknowledges that in transport, as in other areas, decisions and implementation must be left to those closest to the problem. It recognises its role will be to promote information sharing and best practice, to set a broad legal framework and to help fund research and development.

But even the bigger schemes, where it can play a direct role, are proving contentious. Approval for extra funds for the ambitious programme of 14 trans-European network (TEN) projects



Going somewhere fast: A view along Eurotunnel, looking out on the French terminal

has been held up for most of this year. Proposals to transfer Ecu2bn (£1.83bn) from the agriculture budget were turned down and a subsequent plan for Ecu1.2bn also failed to find favour.

However, supporters of the programme believe that majority opinion in the EU is starting to swing behind the idea of injecting extra funds - leaving Germany, which has been against the idea, isolated. They are confident that approval will be given at the European council meeting in Dublin in December, if not before.

The TEN proposals include plans for high speed rail links between France and Madrid, and Paris and Strasbourg; an upgrading of Britain's west coast main rail line; motorways between Greece and Bulgaria, and Lisbon and Valladolid; and Malpensa airport in Milan. They also involve four large traffic management projects.

The total value of these projects over the next 15 years has been put at Ecu300bn although the EU's direct role would involve only "pump-priming", providing funds for feasibility studies, loan guarantees, interest rate subsidies and, in exceptional cases, grants.

The problem with the TEN projects has been the difficulty in persuading countries that their economies can benefit from smoothing cross-border connections.

However, a study of high speed rail links between Paris, Brussels, Cologne, Amsterdam and London by the European Centre for Infrastructure Studies (ECIS) showed that the cross-border benefits represented more than a quarter of the total economic return.

At the same time, another study by ECIS, of national transport networks, revealed a growing problem with bottlenecks on both rail and road routes. Road congestion was most severe in the UK, Spain and the Rhine corridor while the most congested rail networks were found in the UK (again), northern Italy, southern France, and the *randstad* in the Netherlands, around Frankfurt and in eastern Germany.

If long-distance rail routes are to compete with road

and make a contribution to relieving congestion, a Europe-wide upgrading is required, the ECIS study concluded.

The need for improvements to the European rail network was picked up by a commission white paper entitled A Strategy for Revisiting the Community's Railways, published in July. This painted a worrying picture of both freight and passenger operations. The average freight train travelled at 14km/h and lost at least half an hour at each border crossing, changing crews. It was common for freight trains to spend an entire afternoon in sidings awaiting border checks. "On current trends, rail freight risks becoming obsolete in many market sectors within the next decade," the white paper said.

The passenger transport picture was also dramatic: the average German took the train twice a year, the white paper said. It called for:

- An end to the confusion between the social and commercial role of rail. Governments should specify what level of service they wanted

from the train operators and provide agreed amounts of subsidy for socially necessary services.

- Improvements in the financial management of railways and the reduction of their deficits by a more precise allocation of costs and revenues.

- A network of freight "freeways" to be established with streamlined customs procedures, attractive access charges and a higher priority given to the needs of freight shipments.

- The creation of a European Railway Authority to provide a continent-wide view of issues such as the allocation of track capacity and the harmonisation of technical standards.
- The separation of infrastructure and train operations into distinct units, with separate management and balance sheets.

As important as speeding up the journey once the traveller is on the motorway or in a high-speed train, is ensuring that the connections operate smoothly.

On the freight side, a task force on "intermodal transport" has been looking at improvements to the efficiency of transfer terminals; the design of rail wagons, ships and loading equipment; and computerised methods of "tracking and tracing" cargoes.

The needs of passengers are dealt with in an initiative known as The Citizens' Network, which puts forward proposals for making public transport more responsive. These include the design of railway and bus stations to make connections easier; the siting of covered, secure cycle facilities at stations; and the provision of tickets which allow travel on a range of different modes of transport.

Resolving the problems thrown up by the rapid growth of road transport and the decline of rail will not be easy. The convenience of the truck and the car provide a powerful incentive to go by road. But with congestion and pollution starting to reach intolerable levels, achieving a better balance has become a matter of urgency.

PROFILE: France

# The world is more welcome these days

A range of measures has been designed to encourage investment

If the old adage is true that the real decision on where to locate a company's headquarters is made by the chairman's spouse, then France has good prospects for success even in the increasingly competitive climate of the 1990s.

The country's climate, culture, cuisine, landscape and architectural gems are not simply in the realm of cliché, but very real contributors to a quality of life which can help motivate employees of all levels and their families.

France also offers considerably more objective reasons for businesses considering a new location. The high quality of its labour, its reputation for research and training, and its central geographical position in Europe are all strong advantages.

Equally significant for many companies - especially for those from outside Europe - is France's commitment to being at the core of a more tightly integrated EU, and a rapid convert to the proposed single currency from the start of 1999. That should help reduce exchange rate uncertainties and ease transition costs, as well as placing it at the centre of European economic recovery.

More pragmatically, Mr Steve Mallen, head of research for chartered surveyors Knight Frank in London, highlights the potential that remains in the French property market. "The office market is gradually improving, but still has a long way to go to shake off the shackles of the early 1990s," he says.

That means in particular for small companies hunting for bureaux, there is

considerable potential for striking good deals, helped by the rules on leasing which he says are "flexible in international terms".

French officials concede that in the past, there was considerable ambivalence - notably during the Mitterrand era - towards foreign investors, but that has now all changed. They cite President Jacques Chirac's efforts to find foreign investors during his international trips.

They also point to a range of administrative and fiscal

French, who raise suspicious eyebrows at the proportion of shares held by foreigners. It is equally no coincidence that there are relatively few takeovers - let alone hostile ones - on the stock market by non-French groups.

Language may be a hindrance to some foreign businesses considering locating in France. But another aspect of the culture - that of bureaucracy - is far more notable for those that have settled down in the country. High social charges and other employment obligations are also important drawbacks, and chief executives are still waiting for the "temporary" increase in corporate taxes to be reduced after its hike more than a year ago.

In an embarrassingly widely reported episode this summer, Olivier Cadic, head of the high-tech company Info-Elec, is in the process of shifting 15 of his 25 staff from Paris to Ashford in Kent. He says the reason is France's far higher social charges, and that his profits last year would have been three times as high if he had already been based in the UK.

Equally significant has been the battle over the location of the European headquarters of DHL, the US-based express courier group. After the initial fanfare over the preliminary decision to base its European operations in Strasbourg, community opposition erupted. Some 15,000 people demonstrated against the noise the group's night flights would entail, and the future of the project is now open to question.

Even at a time of high unemployment, France is certainly not willing to accept investors at any price.

Andrew Jack



La Defense, the business centre of Paris

measures designed to encourage investment, including moves made this summer by Jean Arthuis, finance and economics minister, to appoint a senior tax official full-time to Datar, the agency responsible for negotiations with foreign investors.

With an eye to the comparative advantages which London and some other cities have in the battle to attract high-earners, the government also announced in its latest budget a reduction in the top rate of income tax - albeit still several percentage points higher than in the UK.

Nevertheless, in public, and even more so in private, it is still clear that the idea of foreign ownership remains anathema to many



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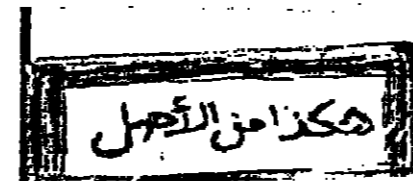
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THE CALL CENTRE OF EUROPE



The Côte d'Azur



Germany: by Michael Lindemann

# Calling retail investors

## Will the flotation of Deutsche Telekom create a culture of popular capitalism?

Everyday German investors do not like buying shares - in some cases for rather surprising reasons.

According to a study by the Frankfurt-based German Equity Institute, a body that publishes the attractions of equity investments, around 30 per cent of Germans do not know enough about shares; others regard them as something for rich people only.

Worse still, says Mr Heinz-Jörg Platzeck, a member of the management board at Dresdner Bank, is the fact that English expressions dominate the talk about shares. The language means very little to the sort of everyday investors who are so badly needed. If equity ownership in Germany is ever to be extended beyond the 5.5 per cent of private investors who currently own shares.

"We need to get away from these anglicisms and use straightforward German expressions," Mr Platzeck says.

Given this reluctance among the Germans, it comes as no surprise that Chancellor Helmut Kohl's government has seized on Deutsche Telekom's share issue in November to promote the attractions of share ownership.

It could hardly have picked a better vehicle.

For one, the scale is huge. The issue is expected to raise up to DM15bn, making it one of the biggest the world has ever seen. Deutsche Telekom will, on top of that, become one of Germany's leading five listed companies once its shares start trading on November.

Better still, the company has about 42m clients in Germany, ensuring that it is a household name and presenting a vast network of potential shareholders. When the German government first tried to broaden



equity ownership back in 1981 by selling shares in Volkswagen it had the advantage that everybody knew what a VW Beetle was. The association with Deutsche Telekom is likely to be even stronger.

To get the message across, Deutsche Telekom has spent DM25m on a national advertising campaign. Spots show the avuncular Mr Manfred Krug, a well-known German actor, telling viewers that the issue is an investment opportunity that simply cannot be missed.

Pressure has also been put on the banks to make share purchases cheaper and easier to understand.

Dresdner Bank, which is responsible for attracting retail investors in Germany, has led the way by scrapping the usual minimum fee of DM50 for share purchases. Instead, investors buying the minimum amount of 100 shares, expected to cost about DM3,000, will pay 1 per cent or DM30.

Over 2m people have also registered at the company's Equity Information Forum, a service that provides a telephone hotline about equity investments and regularly sends members details about Deutsche Telekom's prospects.

In order to make the issue more attractive, Deutsche Telekom will offer retail investors a discount of up to 5 per cent on the share price - a standard feature of many recent European IPOs - and will give each investor who holds the shares for three years one free share for every 10 held.

US: by Lisa Bransten

# Offerings market hits new high

## The strength of the Dow is just one of the forces driving a US issues bonanza

After a relative slowdown in 1995, the US initial public offering market is on a record-breaking high.

By the end of the third quarter of this year, more than 800 companies had raised \$35.2bn.

According to Securities Data, the research company, this figure beats the previous record - \$30bn for the whole of 1993 - and, if the current rate of new offerings continues, then the number of companies seeking stock exchange listings could also hit a new all-time high. More than 100 deals are already in the pipeline for October and analysts expect the strong pace of issuance to hold up until the end of the year.

It was the Federal Reserve's interest rate increase, beginning in February 1994, that took the life out of the new offering party, and many analysts believe that a tightening of monetary policy is the chief threat to the offering market now.

But, says Mr Jeffrey Applegate, chief equity strategist at Lehman Brothers, the Wall Street investment bank, as long as the economy continues to grow, the power of the US market to absorb new shares is infinite.

Another reason for the market's absorptive powers is the strong flows of new capital to equity mutual funds. By the end of August, a record-breaking \$182bn had flowed into equity mutual funds, much of it into those that buy the small, fast-growing companies that now dominate the offering market. Adding to the market's ability to absorb new issuance is the fact that corpo-

rate buybacks of shares have also been at a record level so far this year.

The surge in new deals began in the fourth quarter of 1995 - a year that saw the Dow Jones Industrial Average advance by as much as 34 per cent. Although the pace of the market's acceleration has slowed this year - at the end of September the Dow was 15 per cent stronger - it has still exceeded most analysts' expectations and therefore provided a favourable atmosphere for new shares.

The growing clamour for higher returns has made individual investors receptive to new shares, says Mr Robert Natale, senior vice president of equity research at Standard & Poor's.

As of the end of September, the average issue had risen 19 per cent from its offering price. This was stronger than the performance of the Dow or even the Nasdaq composite, which is made up of younger, more volatile companies.

It was, however, still down from the eye-popping returns that new shares offered earlier this year. The average deal issued in May, for example, climbed nearly 37 per

cent from the day it was brought to the market to the end of the month, according to Mr William Smith, an analyst at Renaissance Capital, which tracks initial public offerings.

To an extent, the vicissitudes can be explained by market fashion. Offerings generally come from the smaller, fast-growth companies that hold the promise of large returns in the early years. Ever since Netscape Communications, the Internet software company, launched its offering in August of last year, investors have been rushing in to grab a piece of Internet-related public in August for \$104 and held at or below that level for more than a month after the offering.

Not all of this year's issuance, however, has come from smaller start-ups.

The first six months were marked by a number of big offerings as enormous US corporations spun-off large divisions onto the market in April. Lucent Technologies, the telephone equipment company spun off from AT&T, raised \$3bn in the largest ever US offering.

Associates First Capital, the financial services group that was a division of Ford

became less accepting of companies without earnings.

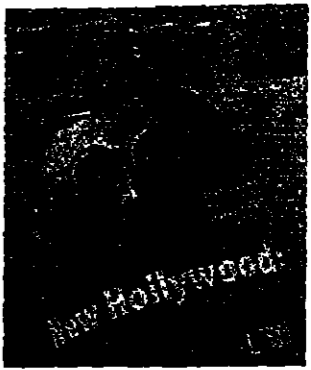
Several deals billed as Internet companies were postponed indefinitely. Wired Ventures, the magazine and Internet publishers that has been called "the Rolling Stone" of the computer generation, pulled its deal in July and a number of other companies followed its lead.

Some of the deals that did happen received a lukewarm welcome at best from investors. E\*Trade Group, an electronic broking house that was seen as a way of tapping into the growing market for Internet share trading, went public in August for \$104 and held at or below that level for more than a month after the offering.

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Associates First Capital, the financial services group that was a division of Ford



Wired: its publisher's decision to pull its deal broke a trend

Motor, raised \$1.9bn.

There was also a spate of giant offerings from non-US companies listing American depositary receipts on US markets. For example, Scania, the Swedish truck manufacturer, raised \$2.7bn and Orange, the UK telecommunications company, brought in \$1bn.

Smaller offerings have come from emerging market issuers, particularly Latin American companies, which were all but shut out of the market last year in the wake of the devaluation of the Mexican peso.

Analysts expect that privatisations across Europe and renewed appetite for emerging market deals should add to what is expected to be a strong finish to this year on US equity markets.

Russia: by John Thornhill

# Slow road to maturity

## Meeting the huge capital needs of the former state-run utilities is problematic

Many privatised Russian companies face a big dilemma: they are asset-rich but cash-poor.

Vast Russian oil companies, such as Lukoil, Surgutneftegas, and Yukos, for example, all have proven reserves as big as the likes of Exxon, Royal Dutch Shell, and British Petroleum.

But all are struggling to finance new exploration and development projects because of sporadic cash flows and prohibitive rates of interest on bank loans.

The oil companies' nightmare, however, is the western investment banker's dream. The simplest way to square the cash circle, they argue, is surely to finance these companies with equity or corporate bonds (by chance resulting in lucrative mandates for western investment bankers).

Fund managers, in turn, believe this trend could make Russia the "mother of all emerging markets".

This is wonderful in theory but difficult in practice. First, the Russian stock market is still extremely underdeveloped with poor infrastructure and minimal levels of transparency and liquidity. Until the Russian government issues a Euro-bond, there is also unlikely to be a corporate bond market to speak of.

Second, there is - as yet - no real vehicle for channeling Russian domestic savings into equities, meaning the stock market remains the playground of speculative foreign funds and Russian banks.

The possibility that Russian companies could raise millions of dollars of capital on the domestic market therefore remains remote.

One means out of this dilemma is for Russian industrial companies to merge with banks, forming financial-industrial groups.



A raft of Russia's most prized industrial concerns, such as Norilsk Nickel, the giant metals producer, and Yukos, Russia's second biggest oil company, came under the control of big domestic banks at the time of the government's controversial shares-for-loans privatisation scheme last year.

But other Russian companies are trying to attract international capital to realise their ambitions.

The leader of the pack has been Lukoil, which accounts for about one-fifth of Russia's oil production. Last year, the company raised \$250m by means of an international convertible bond and has launched a level-1 American Depositary Receipt programme, enabling it to trade shares in proxy form in New York.

Next year, Lukoil aims to issue a level-3 ADR that will enable it to list its shares abroad and raise capital via a public stock offering. The impact of Lukoil's investor-friendly approach is already evident in its stock market rating, which gives it a value of about \$7bn.

But the Russian company likely to make the biggest impression this year is Gazprom, the huge gas producer that controls about one-third of the world's reserves. The company plans to sell up to 9 per cent of its shares to international institutional investors and may issue the first tranche in October.

Market gossip suggests it will initially attempt to sell 1.5 per cent of its shares in a private placement of ADRs, aiming to raise \$400m.

## BANK OF SCOTLAND

BZW acted as sole bookrunner and joint global co-ordinator of Standard Life's sale of 347.7 million shares in Bank of Scotland valued at £772 million.

July 1996

## British Energy

BZW acted as sole financial adviser and global co-ordinator of the UK government's £1.4 billion sale of shares in British Energy, the UK's largest nuclear generator.

July 1996



4 INTERNATIONAL EQUITIES

Latin America: by Lisa Bransten

# Comeback performers

After the crisis of 1994, confidence in Latin American shares is at last returning

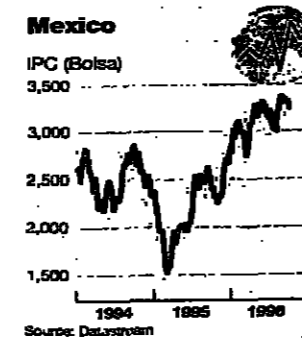
After a year where there was almost no equity issuance, Latin American companies are again testing the waters. In 1995, only five companies in the region sought public listings on international equity markets after the Mexican peso crisis left but extinguished investor desire for Latin American shares. By the third quarter of 1996, that number had tripled to six international offerings that raised \$2.6bn.

While the 1996 numbers are nowhere near the \$4.7bn raised by 45 Latin American companies in 1994, they are taken by most observers as a sign that the worst is over for the region.

The sale this summer of more than \$1bn worth of shares in Telefonica del Peru, the Peruvian telecoms group that is being privatised by the government, was seen as an important test of the demand for new Latin American equity. It was the fourth largest offer ever from the region and the



Source: Datastream



Source: Datastream

first big deal since the devaluation. Appetite was shown to be substantial. The deal was five times oversubscribed, according to the underwriters and the shares jumped 15 per cent from the \$20.7 offering price in first day dealings.

To the surprise of many emerging market observers, however, the warm reception of that deal did not signal a return to the glory days of 1993 and 1994. "Everybody thought that after the Telefonica deal it was back to 1994 when all you had to say was Latin America and people would buy it, but that was not the case," says Mr Carlos Hernandez, head of Latin Amer-

ican equity capital markets at JP Morgan. "There is more stockpicking going on now than there used to be. It is by no means an easy sell these days." Just two weeks after the Telefonica offering, Desc, a Mexican conglomerate, had to scale back the size of a secondary offering.

One problem has been that although some of the regional markets have posted astounding returns this year, the general investor has yet to return to Latin America, says Mr Geoffrey Dennis, chief Latin American strategist at Bear Stearns.

"At the peak of the emerging markets boom, a global

manager might have had 9-10 per cent of his portfolio in Latin American shares," he says. "It is now down at 2 per cent and building up."

Performance of the region's shares has been mixed so far this year. In dollar terms, Venezuela and Brazil recorded returns of 91 per cent and 23 per cent through the third quarter respectively. Meanwhile, Chile slipped 4 per cent and Argentina was ahead just 5 per cent. Mexico advanced 16 per cent, nearly matching the 16 per cent return on Morgan Stanley's index of Latin American equities.

Still, the tide may have turned. Mr Hernandez estimates that there could be as much as \$5.5bn in new issuance in the region next year, including equity-linked bonds.

One of the most eagerly awaited deals will be the Brazilian government's sale of a part of its stake in Companhia Vale do Rio Doce (CVRD), the mining giant estimated to be worth as much as \$9bn. The initial offering is expected to take place in the first quarter and raise up to \$2bn, which would put it among the ranks of the largest offerings ever.

India: by Tony Tassell

# Success story turns sour

Political risk and poor profits forecasts have dulled investors' enthusiasm

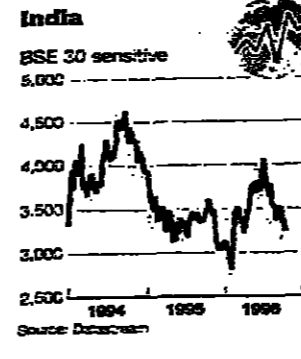
After a frenetic rally in the first half of the calendar year, the dealing rooms of Bombay have suddenly gone very quiet over the past few months. Foreign investment inflows have dried up amid growing dependency about the pace of Indian economic reforms, continued infrastructural obstacles to investing in the country and forecasts of slowing corporate earnings growth.

In the first seven months, foreign investors poured \$2.4bn into the Indian domestic market. However, this boom has slowed to a trickle. Between Aug 1 and Aug 29, foreign institutional investors made net investment of only \$68.6m and September figures are expected to be similarly low.

This sharp rise and fall has been mirrored in the performance of the stock market.

The market's most prominent indicator, the BSE 30 index, rose by a remarkable 46 per cent from a January low in the first half of the year as foreign investors ploughed New Year allocations of funds into the bourse ahead of national elections in May/June.

Political risk from the elections had been discounted on the assumption that regardless of what party gained



Source: Datastream

power, economic reforms in the country would continue. However, there has been a sharp turnaround in sentiment following the election of an unstable coalition of left-centre, a negative reaction to the national budget in June, rises in administered petroleum prices and the imposition of a minimum corporate tax rate of 12 per cent.

The BSE 30 index has fallen by 18 per cent from a June 17 peak to 3,346 on September 20. Performance in the broader market is also depressed. The Bombay Stock Exchange's market capitalisation has fallen from Rs5.53 trillion to Rs4.73 trillion between April 20 and September 11. The number of stocks quoting below par value on the BSE is about 3,110, about 50 per cent of the listed scrips on the bourse. Of these, 1,940 stocks are quoted at less than half their par value of Rs.

To the dismay of Indian brokers, few analysts are predicting little lift in the

market before the end of the calendar year.

"The Indian market is going nowhere at the moment," says the head of one foreign broking house. "It is likely to remain flat for the rest of the year. The only real hope is that the New Year will bring fresh allocation of new funds to India in January."

Analysts say further risk factors include a slowdown in corporate earnings in the half-year to September 30. Profit growth is expected to fall sharply following the delayed impact of a policy of monetary tightening 18 months ago, the petroleum price rise, interest rates that exceed 20 per cent for most companies and the imposition of the minimum corporate rate tax.

And while the National Front coalition led by prime minister Mr H. D. Deve Gowda is showing signs of more stability than forecast at the time of its formation, its reliance on the former ruling Congress Party to retain a majority on the floor of parliament, will always leave it open to charges of weakness.

However, the more worrying risk factor for Indian brokers is the attitude of foreign investors: is the recent slide in foreign inflows a temporary blip or a signal of deeper fatigue with the market?

Many brokers hope the start-up of a national depository system later in the year will provide a kickstart to foreign investment by speed-

ing up transactions. Many foreign institutional investors are currently deterred from direct investment in the domestic market by its antiquated settlement system, which means delivery of shares can take months. It could, however, be at least a year before depositories are fully operational.

The depository effect is also countered by increasing doubts about the Indian market.

One director at a Hong Kong-based brokerage says the pace of economic reform - previously the key to growth in the market - has recently been "frustratingly slow".

"Not much has really changed over the last three years," he says.

In addition, many foreign investors are becoming increasingly wary about the management of Indian companies.

"There is only a handful of companies that you can trust," the director at the Hong Kong-based brokerage says. "These are the subsidiaries and associates of multinational companies, a few public sector companies and about 10 family groups."

The current mood is a far cry from the heady days of 1994 when India was the flavour of the month among foreign investors. Their almost any stock with a Made in India label was quickly snapped up in an indiscriminate rush as brokers sold the "India story" that story is now looking more than a little sad.

Hong Kong and China: by Louise Lucas

# Full calendar in the year of the chase

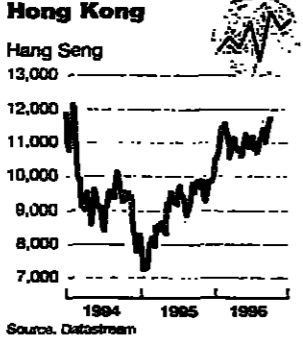
Demand for capital is high - especially among companies with Chinese interests

Hong Kong companies are never slow to exploit opportunities, and the return of liquidity has triggered a rash of equity raising plans. Across the border, Beijing will shortly approve a new list of privatisations open to foreigners, up to 20 of which will be earmarked for Hong Kong listings.

Mr Denys Firth, managing director of equity capital markets for SBC Warburg in Hong Kong, says: "There's a combination of longer term offerings and some Hong Kong companies that are going to find it hard to resist picking up some more capital while the going is good. So I think there's a good pipeline there."

A key theme in recent months, and one likely to continue in the short term, is for listed companies to spin off their China property and infrastructure interests in a separate listing. Cheung Kong Infrastructure, the biggest of these, raised some HK\$4.16bn when it was floated in July. Still to come is Beijing Land, the China property activities of the China Resources, a mainland backed conglomerate listed in Hong Kong. The spin-off is expected to raise some HK\$1bn.

Beyond these, the calendar of forthcoming issues is dominated by China-related businesses, including mainland state-owned companies selected to issue H shares on the Hong Kong market.



Source: Datastream



Hong Kong: the conduit for Chinese financial deals

The stock that will arguably be the jewel in Hong Kong's IPO crown, Dragonair, the territory's regional airline, is also expected to be marketed heavily as a China interest, a reflection both of its ownership and its prospects.

Dragonair was at the centre of a dramatic shake-up in the aviation industry earlier in the year. The company, which had been owned in roughly equal parts by Citic Pacific, China's main investment agency (48.14 per cent), and Cathay Pacific, the de facto flag carrier, in tandem with its parent Swire Pacific (43.16 per cent), is now controlled by an arm of China's aviation regulator.

China National Aviation Corp paid a discounted HK\$1.97bn for its 35.86 per cent stake in Dragonair, which analysts translate into a price earnings multiple of around seven times. On the public market, analysts reckon it could achieve a p/e of around 12 to 15 times, putting a valuation of around HK\$1.3bn to HK\$1.4bn on the company. By selling a stake of 20 per cent it could therefore raise some HK\$2.8bn.

While Dragonair is not expected to come to market until next year, at least two big China related issues are poised for 1996 launches. Shenzhen Expressway, a road operator in the southern part of China, is expected to raise between HK\$1bn and HK\$1.6bn in H shares. APT Satellite is hoping to follow on from the hugely successful offering by AsiaSat - another satellite operator, which floated in summer - and is aiming for a dual listing in Hong Kong and New York. It is seeking around US\$300m.

A number of bankers further attribute the growing ranks of listing candidates to the "black-out" period that could follow Hong Kong's reversion to Chinese sovereignty on June 30 next year.

"Some companies are trying to tap the market beforehand. Whether 1997 itself is good or bad, there might be a vacuum during the actual handover because if there is one thing that investors don't like it is uncertainty," says one Shanghai-based investment banker.

On the other hand, the transition to Chinese rule could mark a listings race. Mr Eamonn McManus, head of corporate finance and equity markets at HSBC Investment Banking, envisages next July as a busy month: "I know a number of companies that would like to be the first to list on the exchange post-97, so ironically it may be a very busy time," he says.

Japan: by Emiko Terazono

# 'Downsizing' takes hold

A share surplus means that plans for new issues are having to be scaled back

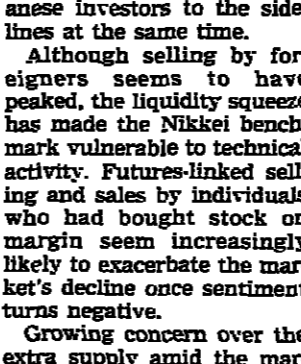
Although hopes of a long-term rally on the Tokyo stock market spurred plans for equity funding earlier in the year, Japanese corporations and banks have been forced to scale back their issues due to recent weaknesses.

Although economic fundamentals remain supportive for Japanese shares, supply and demand conditions have worsened as overseas investors, who led the rally at the start of the year, have cut back on their purchases, in turn dampening domestic investors' appetite for equity.

Overseas investors have been leading buyers of the market since the middle of last year, purchasing shares sold by domestic institutions and corporations. However, foreigners turned net sellers on the Tokyo stock exchange for the first time in 18 months in July, driving Japanese investors to the sidelines at the same time.

Although selling by foreigners seems to have peaked, the liquidity squeeze has made the Nikkei benchmark vulnerable to technical activity. Futures-linked selling and sales by individuals who had bought stock on margin seem increasingly likely to exacerbate the market's decline once sentiment turns negative.

Growing concern over the extra supply amid the market's weakness has forced issue sizes to be scaled back. As a result, James Capel in Tokyo recently cut back its supply estimate for the year by ¥300bn.



Source: Datastream

This month's listing of West Japan Railway (J. R. West), one of the seven railway companies created as a result of the break up of Japan National Railway in 1987, has damaged investor confidence.

If the fate of Japan Tobacco shares is a leading indicator, the prospects for J. R. West are less than favourable. With Japan Tobacco trading only marginally above the price at which the government sold its shares in June, the market has become worried that the J. R. West issue, which is more than three times as big, will not be successfully absorbed.

Investors have also been bracing themselves for a heavy financing schedule by Japanese banks. Because of massive bad debt write-offs, the banks' capital ratios have fallen close to the minimum that is recommended by the Bank of International Settlements. Consequently, at the start of this year, they were planning to try to raise approximately ¥3,000bn in equity.

After canvassing some of their investors, some banks

have postponed or scaled down their plans. What has especially unnerved them is the increasing reluctance of life insurers, the second largest holders of bank stock after corporations, to take on new issues. Leading life insurance companies including Nippon Life and Dai-ichi Life have criticised the banks' equity funding as a sign that they were not thinking about their shareholders.

Dai-ichi has said that even if they accepted new equity issued by the banks, they would sell their existing holdings to keep their portfolios unchanged.

In response to the life insurers' criticism, some banks are concentrating on restructuring their operations. Long Term Credit Bank and Sumitomo Bank have announced they will cut their assets by decreasing strategic shareholdings in other companies. Ironically, this has not helped sentiment: the fact that the banks are selling their own cross-shareholdings ahead of issuing new equity is worrying for investors.

Australasia: by Bethan Hutton

# Managers back Sydney

Politics is influencing attitudes to both Australia and New Zealand

Political factors may be the key in determining the flow of new issues in both Australia and New Zealand over the next 12 months.

New Zealand goes to the polls on October 12, but the outcome is difficult to predict, partly because of the introduction of a new voting system. Mr Kevyn Rendell, a client adviser with First NZ Capital, says that high real interest rates in New Zealand have deterred many companies from proceeding with planned issues this year. Most are now waiting until after the election to judge the outlook for interest rates and other factors affecting the market.

Australia's conservative coalition government, elected in March, is currently trying to push through a legislative programme including labour market reform and plans to sell off one third of Telstra, the state-owned telecommunications carrier. Both these issues are facing opposition in the upper house, where the government has no majority. If the government finally succeeds in gaining parliamentary approval for the partial privatisation of Telstra, the float - worth

around A\$8bn - will probably take place in the next Australian financial year.

The largest new issue due to hit the market during this financial year is also in the telecommunications sector: Optus Communications, a telephone and cable television company. It is expected to list during the December quarter, in an issue worth around A\$1.5bn. Mr Craig Drummond, head of research at the Australian broking house JB Were, says that the Optus and Telstra listings will help correct the Australian market's bias towards resources and manufacturing stocks.

The other theme in forthcoming Australasian issues is the demutualisation of two large insurance companies. The listing of National Mutual in both Australia and New Zealand is currently in progress, a float worth about A\$900m, while the larger Colonial Mutual is due to enter the market later this financial year.

Smaller issues likely to be of particular public interest are the Sydney Olympic Stadium float, and the possible listing of some privatised electricity-related businesses in Victoria.

One Sydney-based fund manager says that the currently healthy balance sheets of most large companies means that the number of capital raisings is likely to be small.

Analysts' predictions for total new issuance on the



Source: Datastream

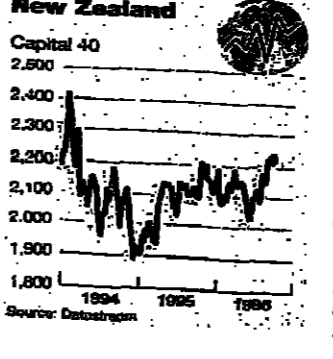


Parliament, Canberra: the new government is seen as good news

Australian market in the 1996-97 financial year range from A\$15bn to A\$23bn.

Local demand is fairly steady, due to compulsory superannuation schemes and dividend reinvestment plans, which have been popular with both companies and investors recently. Overseas demand tends to be focused on IPOs and resources, so foreign investors are expected to be active participants in the Optus and Telstra floats.

Foreign investment in Australia is also heavily influenced by the state of the world economy and its impact on resources. Local analysts are not expecting great improvement in that area in the immediate future. However, the recent European survey of institutional investors found that while the majority were underweight in Australia, they were generally positive on the outlook and some were considering increasing holdings.



Source: Datastream

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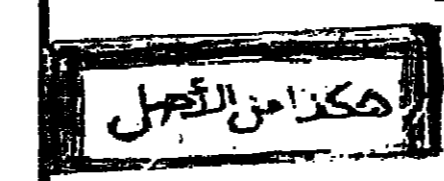
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# Continuing Strength in Global Equities

<p>Country: Germany Sector: Technology August 1996 DM 516,846,130 <b>SAP Aktiengesellschaft</b> Non-Voting Preference Shares Joint Global Coordinator: Salomon Brothers</p>	<p>Country: Australia Sector: Financial July 1996 A\$4,170,636,581 <b>Commonwealth Bank of Australia</b> Ordinary Shares in the form of Instalment Receipts and Interim American Depositary Shares Joint Lead Manager: Salomon Brothers</p>	<p>Country: Israel Sector: Healthcare July 1996 U.S. \$14,375,000 <b>Laser Industries Limited</b> Shares Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Telecommunications July 1996 U.S. \$1,323,506,250 <b>MFS Communications Company, Inc.</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: Spain Sector: Hotels June 1996 Ptas 38,313,000,000 <b>Sol Meliá, S.A.</b> Shares Co-global Coordinator: Salomon Brothers</p>	<p>Country: Thailand Sector: Pub. Paper June 1996 U.S. \$60,000,000 <b>Advance Agro Public Company Limited</b> 3.5% Convertible Bonds due 2001 Bookrunner: Salomon Brothers</p>
<p>Country: United States Sector: Metals June 1996 U.S. \$333,500,000 <b>Titanium Metals Corporation</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Financial May 1996 U.S. \$574,425,000 <b>Berkshire Hathaway Inc.</b> Class B Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: The Netherlands, France Sector: Oil May 1996 U.S. \$72,000,000 <b>Forasol-Foramer N.V.</b> Common Shares Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Retailing May 1996 U.S. \$39,563,000 <b>Harcourt General, Inc.</b> Common Stock Sole Agent: Salomon Brothers</p>	<p>Country: United States Sector: Transportation May 1996 U.S. \$38,956,950 <b>Midwest Express Holdings, Inc.</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Drilling May 1996 U.S. \$150,000,000 <b>Nabors Industries, Inc.</b> 5% Convertible Subordinated Notes due 2006 Bookrunner: Salomon Brothers</p>
<p>Country: United States Sector: Healthcare May 1996 U.S. \$45,000,000 <b>NPS Pharmaceuticals, Inc.</b> Common Stock Co-lead Manager: Salomon Brothers</p>	<p>Country: Austria Sector: Oil &amp; Gas May 1996 U.S. \$342,125,000 <b>OMV Aktiengesellschaft</b> Ordinary Bearer Shares in the form of Ordinary Bearer Shares or American Depositary Shares Co-lead Manager: Salomon Brothers</p>	<p>Country: Philippines Sector: Food May 1996 U.S. \$65,000,000 <b>RFM Capital Ltd.</b> 2.75% Convertible Bonds due 2006 guaranteed by and convertible into common shares of RFM Corporation Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Healthcare May 1996 U.S. \$23,100,000 <b>SIBIA Neurosciences, Inc.</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: Argentina Sector: Steel May 1996 U.S. \$77,738,552 <b>Siderar S.A.I.C.</b> Class A Shares and American Depositary Shares Each Representing 8 Class A Shares Joint Global Coordinator and Bookrunner: Salomon Brothers</p>	<p>Country: Finland Sector: Healthcare May 1996 U.S. \$89,946,415 <b>Tamro Corporation</b> Shares Joint Lead Manager: Salomon Brothers</p>
<p>Country: United States Sector: Healthcare May 1996 U.S. \$147,275,000 <b>United States Surgical Corporation</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Electronics April 1996 U.S. \$250,000,000 <b>SCI Systems, Inc.</b> 5% Convertible Subordinated Notes due 2006 Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Mining April 1996 U.S. \$50,000,000 <b>Stillwater Mining Company</b> 7% Convertible Subordinated Notes due 2003 Bookrunner: Salomon Brothers</p>	<p>Country: Japan Sector: Financial April 1996 ¥100,000,000,000 <b>TB Finance (Cayman) Limited</b> Non-cumulative Mandatory Exchangeable Preference Shares exchangeable into common stock of The Tokai Bank, Limited Lead Manager and Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Telecommunications April 1996 U.S. \$157,500,000 <b>Tel-Save Holdings, Inc.</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Oil, Coal, Gas March 1996 U.S. \$215,000,000 <b>The Columbia Gas System, Inc.</b> Common Stock Bookrunner: Salomon Brothers</p>
<p>Country: United States Sector: Technology March 1996 U.S. \$52,000,000 <b>Eagle River Interactive, Inc.</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: Italy, The Netherlands Sector: Luxury Goods March 1996 U.S. \$1,267,200,000 <b>Gucci Group N.V.</b> Common Stock Co-lead Manager: Salomon Brothers</p>	<p>Country: Greece Sector: Telecommunications March 1996 Dra. 127,857,536,000 <b>Hellenic Telecommunications Organization S.A.</b> Common Stock Joint International Lead Manager: Salomon Brothers</p>	<p>Country: Taiwan Sector: Electronics March 1996 U.S. \$200,000,000 <b>Winbond Electronics Corporation</b> 2% Convertible Bonds due 2003 Joint Global Coordinator and Bookrunner: Salomon Brothers</p>	<p>Country: Philippines Sector: Building Materials February 1996 U.S. \$110,679,044 <b>Alsons Cement Corporation</b> Common Stock International Lead Manager: Salomon Brothers</p>	<p>Country: United States Sector: Transportation February 1996 U.S. \$49,045,500 <b>Avondale Industries, Inc.</b> Common Stock Bookrunner: Salomon Brothers</p>
<p>Country: United States Sector: Commercial Services February 1996 U.S. \$138,937,500 <b>Career Horizons, Inc.</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: Germany Sector: Financial Buyer Private Placement / February 1996 DM 1,000,000,000 Limited Partnership Interests <b>CWB Capital Partners II Private Equity Fund</b> A fund managed by CWB Capital Partners Global Advisor and Lead Placement Agent: Salomon Brothers</p>	<p>Country: United States Sector: Healthcare February 1996 U.S. \$25,350,000 <b>Impath Inc.</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Technology February 1996 U.S. \$25,000,000 <b>ULTRADATA Corporation</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Oil, Coal, Gas January 1996 U.S. \$132,000,000 <b>Forest Oil Corporation</b> Common Stock Bookrunner: Salomon Brothers</p>	
	<p>Country: United States Sector: Minerals January 1996 U.S. \$23,718,750 <b>Hecia Mining Company</b> Common Stock Lead Manager: Salomon Brothers</p>	<p>Country: United States Sector: Healthcare January 1996 U.S. \$36,918,750 <b>Integra LifeSciences Corporation</b> Common Stock Bookrunner: Salomon Brothers</p>	<p>Country: United States Sector: Metals January 1996 U.S. \$242,962,500 <b>Newmont Mining Corp.</b> Common Stock Lead Manager: Salomon Brothers</p>		

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6 INTERNATIONAL EQUITIES

Convertible bonds: by Samer Iskandar

# The investors' favourite

In some market sectors, demand for convertible bond issues outstrips supply

Issuance of convertible bonds is set to reach a new record this year, boosted by favourable market conditions and keen investor appetite.

Amounts raised in the first six months surpassed the total of 1995, and by late September, issuance was roughly \$1bn short of the \$2.2bn all-time high of 1994.

The record levels achieved by share prices on some of the world's leading stock exchanges have increased the attractiveness to borrowers of convertible bonds. At the same time, they have boosted demand from investors seeking protection against the risk of a market correction, but unwilling to give up potential gains should prices rise further.

As a result of the growing interest, analysts believe investors have reached new levels of sophistication in the understanding of pricing methods. "Convertibles have always traded at a discount to their fair value," says Ms Katalin Tischhauser, head of convertibles research at SBC Warburg. "Now, they are trading at fair value, and sometimes at a premium, in the secondary market."

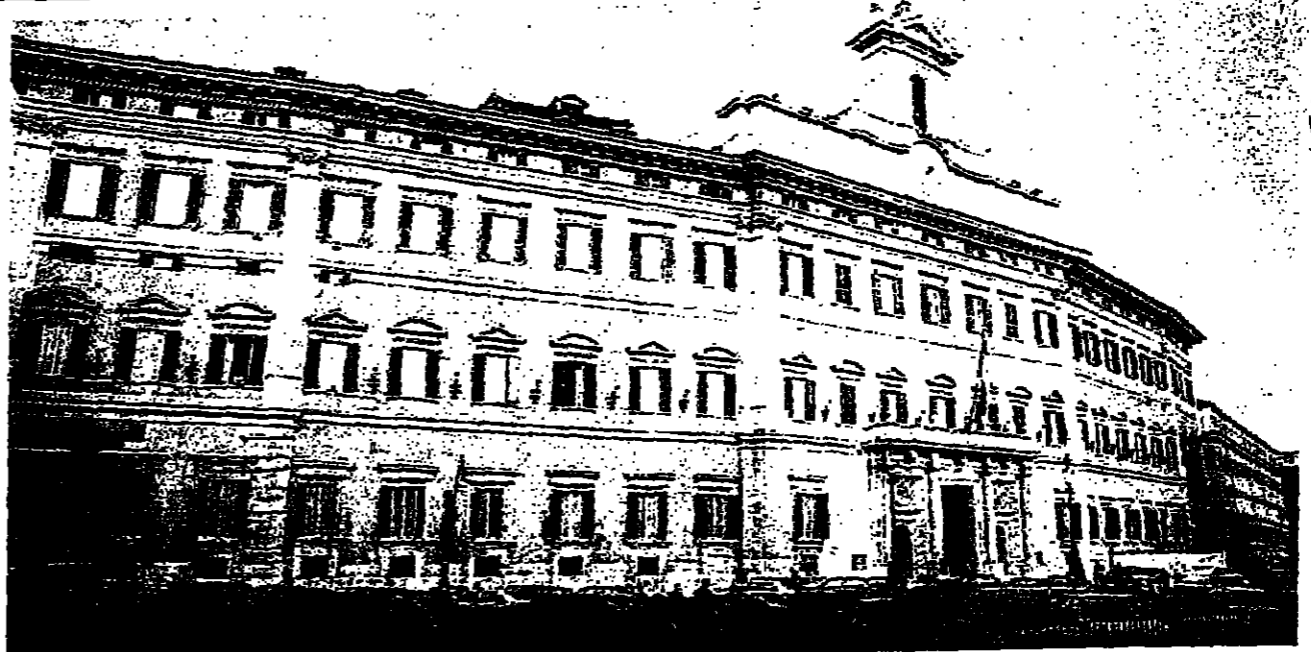
While the improvement in valuation methods has led investors to accept lower cash coupons and stricter terms - particularly from high quality issuers - it has also made convertible buyers more selective. "Investor

appetite is a function of the name, credit rating and reputation of the issuing company," says Mr Jeremy Herrmann, head of European convertible sales at JP Morgan.

Some bonds issued by German borrowers - mostly high credit quality paper - have been striking examples of tight pricing, according to Ms Tischhauser. Two issues by Deutsche Bank (convertible into shares of the insurance company Allianz) and Dresdner Bank (convertible into Munich Re) were launched at prices higher than their theoretical - fair value.

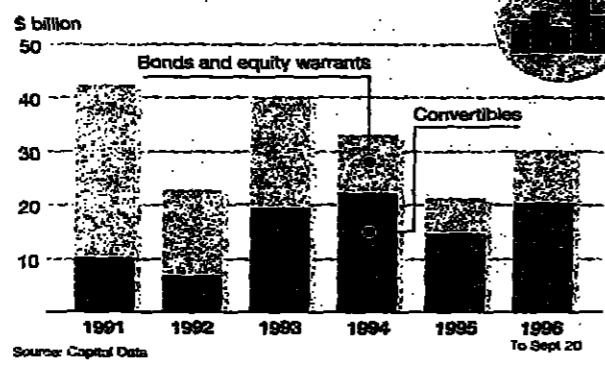
take advantage of their greater ability to command tight terms, they also had to offer investors some compensation. New perks included step-up coupons - whereby the interest paid on the bonds increases if the paper is not converted into shares - put options, which allow the investor to demand early redemption if performance is unsatisfactory, and premium redemption knock-out, whereby the redemption price of the bonds is higher than the issue price, unless the underlying shares reach a predetermined level.

Conversely, Japanese financial institutions hungry for capital had to impose mandatory conversion. (Because the bonds are not to be redeemed, the funds thus raised qualify as tier-one capital.) To compensate for the additional constraint on investors, issuers offered conversion reset, whereby the conversion price is reset at a lower level if the share price falls significantly. This structure, which has been used successfully in the US and Japanese domestic markets, was extended to the eurozone only recently. The heavy demand has been tapped by less traditional borrowers such as



The parliament building, Rome: the Italian government issued a convertible as part of its Ina sell-off in June

International bonds



Source: Capital Data

emerging market issuers. Indian companies have returned to the market after two years, and the first Russian convertible is in the pipeline.

Acceptance of lesser quality names has been made easier by financial engineering methods that separate the equity and bond components of a convertible.

"The convertible market is increasingly tapping the

liquidity of the fixed income investor base through asset swap structures," says Mr Herrmann. "This trend, which is particularly prevalent in the emerging markets, has enhanced secondary market liquidity in the convertible universe as a whole."

Ms Tischhauser at SBC Warburg concurs. "A lot of Asian issuers are unknown to investors," she says.

"Credit risk can be taken out by way of an asset swap."

Meanwhile, in some market segments, supply of new issues has sometimes failed to keep pace with rising demand. In the eurozone sector, for example, only two issues were launched this year, while the outstanding amount of paper shrank by about one-third, due to conversions and redemptions.

In continental Europe, however, convertible bonds are likely to become a popular vehicle for spinning-off activities or divesting cross-shareholdings, as witnessed by Dresdner and Deutsche Bank's landmark deals. And in June, the Italian government gave the market a new dimension by choosing a convertible issue to privatise its 34 per cent stake in Ina, the insurance company.

Clearing trends: by David Cowan

# 'Cinderella' sector wins new status

Why the swift and safe processing of deals is now more important than ever before

Long regarded as the Cinderella of the finance market, the operational areas of clearing, settlement and custody are being given higher status. In large part, this reflects the complexity that has resulted from the growth in cross-border trade.

"Internationally traded equities lack the levels of liquidity seen in the Eurozone because they are not traded in the same way, and they are more complex for custody administration," Mr Andre Lussi, chief executive officer of the Luxembourg-based settlement house, Cedel Group, explains. "In cross-border equity business, much of the trading is transacted using the phone and fax, and trade confirmation systems are not in general use. Therefore, we provide pre-settlement matching; this gives counterparties valuable trade status information."

A multiplicity of trends is shaping developments in the operations area. Increasingly complex investment strategies are being complemented by growing demands for securitisation, falls management, triparty repo, credit support and collateral management. Meanwhile, both technological and legal changes are making cross-border trade easier: transaction times are shortening as Real Time Gross Settlement (RTGS) takes off; institutional investors are being allowed to invest more in foreign securities as markets are deregulated. Increased pressure as competition squeezes margins is also a factor.

It was in response to this environment that the settlement houses Cedel and Euroclear were created. Initially, their remit just covered Eurobonds, but both have now moved into the cross-border equities market. They have sought to cover the gamut of the post-trade environment in all types of securities, aiming to address cost, risk and legal issues.

"Our raison d'être is the management of risk, whereby customers benefit from book-entry delivery versus payment settlement, underpinned by falls management services, international links to over 30 countries and a superior legal framework," says Mr Lussi.

Mr Wim Claeys, vice president and head, domestic securities network and product management, at Euroclear in Brussels, says that increased emphasis on cost has made settlement issues even more important. "A key requirement of broker/dealers is that falls are reduced as much as possible, thus matching the highest settlement efficiency with the cheapest financing," he says. Euroclear has started to establish links directly with

exchanges such as the Paris Bourse by which non-resident brokers clear and settle their trades. "We are looking at ways to co-operate with stock exchanges to set up remote access, allowing settlement via Euroclear. At present, trades first settle locally and then within Euroclear, but with the new link, local settlement is avoided," Mr Claeys explains.

Since most errors, control failures and frauds occur when data is being passed between the various parties, rationalising trading systems is of paramount importance. To reduce operational risk further, "Straight Through Processing" (STP) is being developed. STP is an attempt to push the trade from, say, a New York broker's screen right through to a custody account without there being a manual intake of breath on the journey.

Mr Howard Edelstein, chief executive officer of Thomson Financial Services in Boston, comments: "Straight through processing has become the buzzword in our industry. Over the past year or so, we have seen momentum gather for STP as its value becomes apparent to all concerned."

However, there is still quite a long way to go. Mr Edelstein adds: "Although many firms and vendors have implemented automated solutions for different parts of the trade, no-one has yet been successful in fully integrating these applications to literally allow information to flow straight through one office to another, from order indication to settlement without manual intervention."

Least one should think there is an easy solution, Mr Edelstein warns. "Ironically, an impediment to many firms achieving STP is the very array of products, services and so-called standards that claim to be the STP panacea."

An alternative is to accept an array of standards and be prepared to support them all, or allow customers to interface with different standards. Mr Lussi states: "We fully support the ISO standards initiatives. However, we operate in a world that lacks standards and our policy is not to impose them on customers. Our cross-border equities service, Liberty, for example, supports the Fix standard for trades but allows customers to use their own standard and then converts it."

Development of more uniform standards and the creation of cross-border links, however, are critical if the emerging market equities are to become more liquid, and the processing of trades more responsive. Hazards in such markets include a proliferation of market mechanisms, and uncertainty regarding corporate actions and tax reclaims, right down to the level of whether the firm has legal ownership of a particular stock.

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# Hyundai to build \$1.5bn Scots plant

By John Burton in Seoul and James Buxton in Edinburgh

Hyundai Electronics, the electronics arm of the South Korean industrial group, is expected to announce today that it will build a \$1.5bn semiconductor plant at Dunfermline in Fife, Scotland. The plant is expected to create at least 700 manufacturing jobs when it begins operating in 1999. The Korean company's decision to choose Scotland will be hailed by Mr Michael Forsyth, Scottish secretary, as a major success for Scotland and the UK. Hyundai's semiconductor plant will be the second large investment in the UK this year by a Korean chipmaker. In July LG Electronics announced a \$2.6bn semiconductor and consumer electronics complex for south Wales. Hyundai Electronics, which is a subsidiary of Korea's second biggest industrial group, confirmed that it would make an announcement today about the semiconductor plant, but gave no details. But it has been known for

months that Hyundai has been studying the possibility of building a chip plant on a 500-acre site at Dunfermline. Hyundai officials regarded the Scottish site as their first choice among several European locations, including Ireland.

The Hyundai plant is the latest example of a recent push by Korean electronics companies into the UK. Europe has been virgin territory for Korean chipmakers. But the threat of potential trade barriers and the marketing advantage of being close to semiconductor consumers in the region has this year persuaded Hyundai and LG to establish plants in the UK.

Another reason is that production costs in the UK are lower than in South Korea once generous regional selective assistance grants are taken into account.

Besides Hyundai in Scotland and LG in Wales, Samsung has established a \$700m consumer electronics factory in north-east England and may soon add a semiconductor plant there.

Daewoo is producing consumer electronics in Northern Ireland.

# Conservative party conference: Attempt to restore unity amid continuing row over EU



'Friendly chat': Tory chairman Brian Mawhinney yesterday

# Major plans welfare reform to seize back political agenda

By Robert Peston and James Birt

Mr John Major, the prime minister, will seek to regain control of the political agenda and restore unity in the ruling Conservative party at its annual conference this week with a series of announcements on welfare reform, which he will characterise under the slogan of "opportunity for all".

One of Mr Major's most contentious statements will be a new crackdown on people who illegally claim welfare benefits, with a fraud bill to be pushed through the Commons in the next session of parliament. Ministers are expected to announce the introduction of

penalties for people who fraudulently claim benefit, allowing courts to fine claimants and cancel their future entitlement to welfare payouts.

Mr Major's arrival in the south coast seaside resort of Bournemouth last night was partly overshadowed by remarks made by Mr John Redwood, the leading Eurosceptic and former minister who challenged Mr Major for the party leadership just over a year ago.

The BBC's *Panorama* programme said it had asked Mr Redwood if the electorate should vote for the Tories or for Sir James Goldsmith's Referendum party, which is proposing a plebiscite on the UK's relationship with the

European Union. "Well I think you have to ask me that nearer the time when we see what the manifestos are of the major parties and what the views of the different candidates are," Mr Redwood said.

Mr Redwood added that he would vote Conservative and lashed out at the BBC, saying the broadcaster had been "mischievous" in using the quote out of context. "The last thing I would do would be to urge anyone to back the Referendum party."

He disclosed that he had had a "very friendly chat" with Tory party chairman Mr Brian Mawhinney after news of the remarks began to circulate.

Major were not wholly disheartened by Mr Redwood's embarrassment, given his ambitions to be the next Tory leader. "He has shot himself in the foot," said one. "The fact is he should have kept his mouth shut."

This is the second time in two days the Referendum party has been a thorn in the side of Mr Major. It emerged earlier that Lord McAlpine, the former Tory party treasurer, would be chairing the new party's conference in 12 days.

A senior Tory official said Lord McAlpine would probably lose the Conservative whip in the House of Lords as a result.

Close supporters of Mr Philip Stephens, Page 14

# Car group founder may face arrest despite deal

By Jim Kelly

Mr Octav Botnar, the founder of Nissan UK, faces arrest if he returns to the UK from self-imposed exile in Switzerland, in spite of yesterday's £59m (\$92m) out-of-court settlement with the Inland Revenue to end a five-year tax dispute. The Revenue said yesterday it would drop civil proceedings

against Nissan UK - the company at the centre of what has been described as Britain's biggest tax fraud - following receipt of the money at the weekend.

But it insisted that an arrest warrant for Mr Botnar, the company's founder, issued in 1992 in connection with fraud allegations, would still be served if he returned to the UK from his villa in the mountains above Geneva.

"The arrest warrant for Octav Botnar remains outstanding," said a Revenue spokesman yesterday. Nissan UK originally faced claims of about £200m.

A spokesman for Mr Botnar said it was unlikely he would return while there was any chance he would be arrested. Mr Botnar will be 83 later this month.

The spokesman said that no attempt had been made to get the

warrant withdrawn as part of the settlement.

Mr Botnar, whose company had sole rights to import Nissan cars into the UK, was accused by the Revenue of involvement in one of the largest cases of corporate and personal tax evasion. The business had a turnover of £1.5bn a year in the 1970s and the 1980s.

Two former directors of Nissan UK were jailed on tax evasion

charges as a result of the Revenue investigation. Nissan, the Japanese carmaker, terminated the franchise with one year's notice in December 1990, and set up its own distribution network.

The payment of £59m has been made from the assets of Nissan UK which Mr Botnar's spokesman said were currently £90m.

Observer, Page 15

erella  
r wins  
status

The following quotations, taken from National and International press articles, confirm that the Internet does not work efficiently for business.

- 'the net is bogged down by more traffic than it can handle'.
- 'access will soon become even slower - and more expensive'
- 'a waste of corporate time'
- 'the ordinary Web is a dead technology'

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Theoretical Speed (Modem & ISDN)	ORDINARY INTERNET SERVICE		ODI-INTERNET <sup>2</sup> SERVICE
	28.8 kbps (Modem)	64 kbps* (ISDN single channel)	128 kbps (ISDN 2 channels)
Transmission Efficiency (Throughput)	35%	45%	95% (over each channel)
Time to Receive 1MB of Data/Information	16 min/56 secs	4 min/51 secs	1 min/9 secs
Cost per Minute of Information	58.5 pence	16.3 pence	8.4 pence

\* From ordinary Internet Service providers. All rates are for standard 1200 baud ISDN Board and BT connections. Based on charges of £0.60 to £0.80 hourly to provide local call rates - at rate of £0.50 per second, subject to maximum charge of 4.5p. All prices quoted in the advertisement are in UK.

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## UK NEWS DIGEST

# Manufacturing shows decline

Manufacturing industry's recovery from recession was unexpectedly set back yesterday after figures showed factory output declined in August at the fastest rate for more than three years.

The disappointing drop in activity is a blow to government hopes that the present buoyant revival in high street spending is feeding through to industry. The delay in the manufacturing recovery is likely to be a fresh embarrassment for the government in the run-up to the general election which it hopes to fight against a backdrop of widespread growth.

But the figures, which revealed declines in output across most industry sectors, make it more likely that Mr Kenneth Clarke, the chancellor, will be able to resist calls from the Bank of England for higher interest rates.

The Bank has already called for higher rates to head off future inflationary pressures. But with manufacturing weak and current inflation subdued, many economists expect the chancellor will leave interest rates on hold until after the general election.

The fall, which took the City by surprise following a rise in output in July, suggests factories may still be reluctant to meet rising demand by stepping up output, choosing instead to run down stocks from the storeroom shelf. But the Treasury dismissed the figures as an erratic monthly movement.

## PROPERTY DEVELOPMENT

# £500m shopping centre planned

One of the UK's largest new shopping developments is planned for the centre of Bracknell, to the west of London, in a direct response to government curbs on out-of-town development.

The £500m (\$780m) proposal is supported by Bracknell Forest Council, the local authority, and Legal & General, the life insurer and property investor.

Government planning restrictions have stopped developers from building new shopping centres in out-of-town locations. Mr John Gummer, the environment secretary, has said that he wants instead to encourage the regeneration of existing town centres.

Legal & General and Bracknell Forest Council own most of the land for the proposed development, which may create 3,000 jobs.

## FACIA FOOTWEAR

# Court freezes directors' assets

Price Waterhouse, the administrator to the collapsed Facia Footwear companies, has obtained a court order freezing the personal assets of Facia's directors, Mr Stephen Hinchliffe and Mr Christopher Harrison.

The order, known as a Mareva injunction, was obtained on September 25 at a private hearing on the same day the administrators filed a writ against Mr Hinchliffe and Mr Harrison seeking £35m (\$54.6m) the two are alleged to have diverted from Facia Footwear to other companies they controlled.

The order's existence was first disclosed publicly yesterday at a High Court hearing where lawyers for Price Waterhouse said they intended to apply to have the Mareva injunction extended indefinitely until other legal proceedings against Mr Hinchliffe and Mr Harrison concluded. The order only applies to UK-based assets and bank accounts of both men and of companies which they control.

However Mr Keith Oliver, a lawyer at the firm Peters & Peters, which represents Mr Hinchliffe, said he intended to apply to discharge the order "at the first opportunity". Mr Oliver said his client "strenuously denies all the allegations against him" and intended to fight them vigorously.

## FILM INDUSTRY

# Production still buoyant

The film industry's revival continued over the summer with the number of feature films made in the UK rising to 43 during the third quarter, compared with 29 in the same period last year.

According to *Screen International*, the film industry magazine, about £170m (\$265m) was spent on producing the 43 films, most of which were low budget pictures, against £156m in the third quarter of 1995.

The buoyant summer brought the number of films made in the UK so far this year to a total of 89, with combined production expenditure of £493.5m. This compared with a total of 59 films absorbing £331.6m during the first nine months of 1995.

The film industry's revival is fuelled partly by increased investment by the Hollywood and European studios, such as Polygram of the Netherlands.

Alice Brausthorpe

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## TECHNOLOGY

# Beyond the final frontier

Futuristic visions of a permanent space station are close to becoming reality, says Bruce Dorminey

Arthur C. Clarke popularised the notion of a earth-orbiting space station almost 30 years ago. Yet approaching 2001, the real significance of the planned \$30bn (\$31.6bn) international space station may be more political than high-tech.

A joint effort between the US, Canada, Russia, Europe and Japan, the station will culminate in a 10-part, 415-ton structure with a surface area of 108m by 74m - the largest international space initiative ever undertaken.

The Russians are due to launch the first element, a functional cargo block for basic power, propulsion, navigation and communications, in November next year, although the 1,140-ton station is not due to be fully operational until 2008.

"This is the first time the Russians, Americans and Europeans, east and west, really have come together to make a programme," says Jorg Feustel-Buechl, director of manned spaceflight and microgravity at the European Space Agency. "They were developing weapons to kill each other a few years ago and now their engineers are sitting at the same drawing board."

The station's design is the marriage of NASA's plans for its "Freedom" station with the Russian Space Agency's plans for a Mir II station to replace the Mir station now in orbit.

"With a permanently manned space station, we can do research 365 days a year," says Feustel-Buechl. "It is to be the first time laboratory conditions in space are comparable to a normal lab on earth. We will rapidly perform missions, make changes and even reconfigure experiments in orbit and expect quicker results than ever before."

Flying west to east, in the same direction as earth's rotation, the station will circle the globe in under 90 minutes at an altitude of between 335km and 460km. Using space's microgravity environment to do research in physiology, biology, physics and space science, it will also make solar

and earth observations, do commercial research and possibly track asteroids. No military or national security surveillance applications will be allowed.

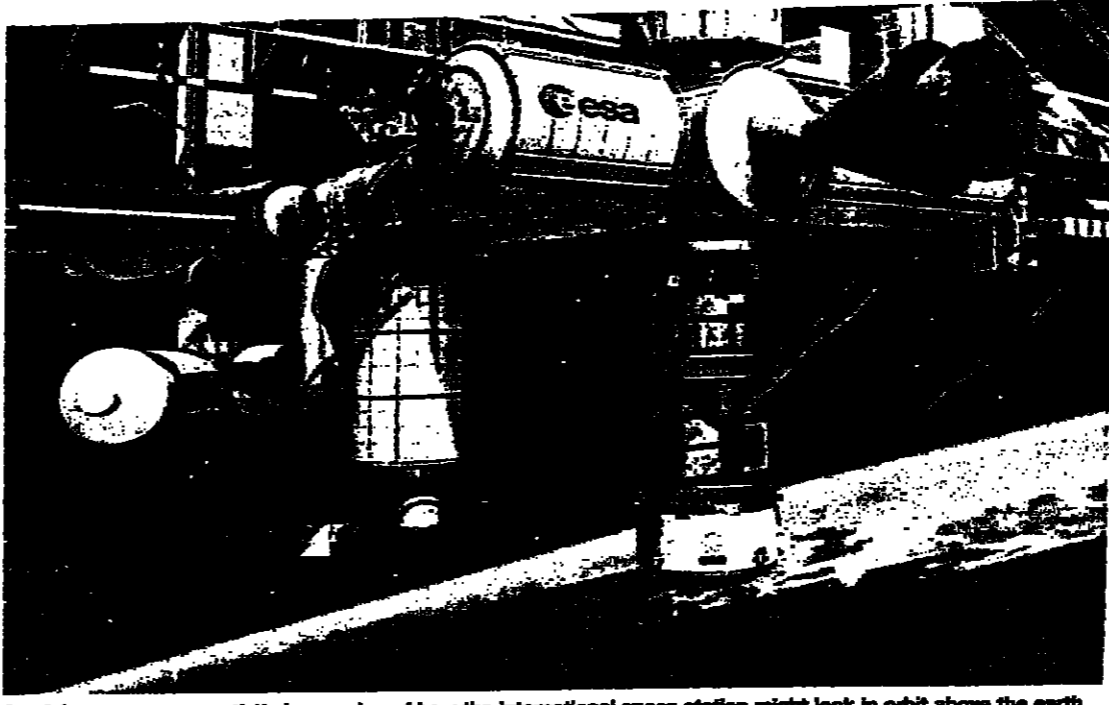
Europe's primary contributions are a \$1.6bn dollar cylindrical Columbus orbital facility being built by Daimler Benz; an unmanned \$950m automated transfer vehicle being developed by Aerospaiale and built by Daimler Benz; and the European Space Agency's \$310m station utilisation preparation programme. Total European spending until 2003 is budgeted at \$3.6bn, with the agency's annual operations costs from then on estimated at \$310m.

The station is to be permanently occupied by six astronauts from February 2002. But its scheduled 10-year utilisation

phase will not begin until 2003, when two astronauts from the agency will stay on average for one three-month mission each year.

The orbital facility is due to be launched via the US space shuttle in November 2002 and to be the last of six pressurised research modules permanently attached to the station. Its microgravity lab is to research neurobiology; cardiovascular, kidney, and sensory-motor function; osteoporosis; biotechnology and cell engineering; as well as study agricultural, manufacturing and environmental applications.

The agency's science directorate will accept and screen payload proposals through the selection process. But while the agency is offering free transport, integration and access to the



Spatial awareness: an artist's impression of how the international space station might look in orbit above the earth

facilities, it expects users to fund their own experiments. Industry doing research in materials or pharmaceutical applications may also have to pay for a part of other costs when they lease space in a smaller "express rack". But all commercial users are to be guaranteed confidentiality and

intellectual property rights. The automated transfer vehicle, operational from June 2003, will be Europe's prime payload carrier and launched as a self-sustaining stage of Ariane 5. After separation from the launcher, it will be able to dock and offload up to nine tons of

scientific and maintenance equipment, water, atmospheric gases, and propellant. It will then be reloaded with waste before making an intentionally destructive re-entry into earth's atmosphere. Any large debris from the remains of the burning vehicle would safely fall over the ocean.

The European vehicle, together with Russia's Progress vehicle, is also responsible for the orbital reboost manoeuvre to raise the station's orbit by 100km. This is akin to a small tugboat pushing along an unwieldy river barge, even though the station will have some steering and propulsion capability.

While no decision has been made on the future of a European Space Agency crew transfer vehicle, which is not included in the \$3.6bn European package, officials hope to secure funding for the project at the end of next year. Munich's MAN Technology is seen as the likely prime contractor.

"The chances are good for developing such a vehicle," says Feustel-Buechl, "but we have to make a reasonable proposal." The vehicle would not be available before 2004 or 2005.

Forty years from now, space stations are likely to be microgravity manufacturing plants, satellite repair stations or bases for interplanetary missions. So the agency and international space station partners hope to lay the necessary structures to make such future scenarios inevitable.

"Making it all fit and keeping the schedule is the tricky part," says Feustel-Buechl.

## A fresh burst of research energy

On earth, their lethal radiation is harnessed in chemotherapy for cancer patients and high-yield nuclear weapons. In the universe, they are by-products of astrophysical processes such as supernovae, black holes, pulsars and quasars.

But gamma rays - the highest-known energy form on the electromagnetic spectrum - also come in large-scale celestial bursts at energy-levels unmatched by anything observed in modern astronomy.

Although accidentally discovered in 1967 by an American spy satellite scouting for Soviet nuclear detonations, the Pentagon did not declassify the existence of gamma-ray bursts until six years later. Yet last month part of the debate over their cause and source briefly shifted to an international gathering of astrophysicists in St Malo, France.

"The paradox is one of the most outstanding issues in high-energy physics," says Christoph Winkler, project scientist for a forthcoming

European Space Agency gamma-ray observatory. "We don't have even the slightest idea what the source could be."

The bursts last from a few seconds to a few minutes and originate from all areas of the sky at distances that some think approach the very edge of the visible universe. Since gamma-rays are absorbed by the earth's atmosphere, the bursts can only be observed above it. Their measurement is typically calculated after reacting with sodium iodide crystals, creating a visible flash that can be analysed by optical spectrometry. The bursts never repeat, have never been matched to any known object in the cosmos, and differ in intensity by a factor of 100,000. But on average one such burst is observed each day.

"After 20 years, we don't even know if they are galactic or extra-galactic, which is the first thing you normally know," says Philippe Durouchoux, the conference's local organiser. "We will only be able to address their significance when we know

where they are coming from." More than 100 theories offer an explanation, including:

- The "Oort Cloud scenario," whereby comets believed to encircle our solar system at up to a light year away run foul of black holes left over from the Big Bang, creating bursts.
- The "Galactic Halo thesis", in which relatively nearby neutron stars (high-density burned-out remnants of stars) surround the Milky Way and emit bursts.
- The notion that the bursts are created by colliding neutron stars at extremely remote cosmological distances.

Two primary satellites collect data on bursts: France's Sigma gamma-ray observatory launched in 1989, and NASA's Compton Gamma-Ray Observatory. Since 1991, Compton has observed more than 1,500 such bursts.

Integral, the European Space Agency's \$400m International Gamma Ray Astrophysics Laboratory due for launch in 2001, will be the agency's first foray into this technology. Its instruments will provide location

accuracy of up to one arc minute (one sixtieth of a degree). With Italy's ALENIA Spazio as prime contractor, the satellite is due to carry a gamma-ray spectrometer and a gamma-ray imager.

To confirm any hypothesis about the bursts' true origin, they also need to be observed at x-ray, infrared, optical and radio wavelengths. Integral will attempt that with onboard x-ray and optical monitors.

"All observational evidence concerning gamma-ray bursts, so far, points to a cosmological interpretation about 3bn light years away," says Gerald Fishman, NASA's chief of gamma ray astronomy and an adherent to the theory that the bursts are caused by colliding neutron stars.

"Take a lump of matter the size of a sugarcube and drop it onto a neutron star and you have an explosion equivalent to 100m tons of TNT. We're talking about two stars merging. So the energy is just enormous."

BD

## A new stack of good ideas

Will the personal computer ever become a mass-market success in its present form? Many doubt it. Even in the less than 40 per cent of households that own computers, the proportion is lower in the rest of the developed world.

The shortcomings of PC are numerous. They crash, frequent upgrading, expensive and - for many people - lack any compelling applications.

The PC industry has posed a range of solutions that could make home computing more attractive, from intuitive software interfaces to the network computer: low-cost, simple-to-use devices built around the Internet.

Another, quirky, idea being put forward by Neosys, based in Surrey, believes that computers should be more user-friendly if functions were repackaged into separate modules. It designed a system that looks like a compact hi-fi system with up to 15 modules - processor, communications, CD-ROM and so on - that sit on top of each other.

The system would be relatively simple to upgrade. Instead of having to open back the PC to change components, the relevant module could simply be replaced.

However, a Neosys multimedia PC would cost £1,000, which is probably high to enlarge the market, Neosys argues, how that the simplicity of upgrading the system would put consumers from whom money on unnecessarily complex machines.

Hany Neoman, chief executive of Neosys, has a challenge of convincing summer electronic component back his idea. "To make it acceptable, we have to have a large name backing the concept," he says.

Vanessa Houli

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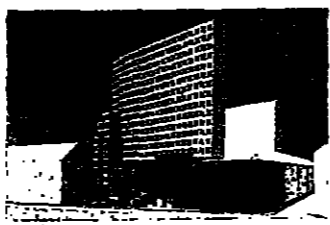
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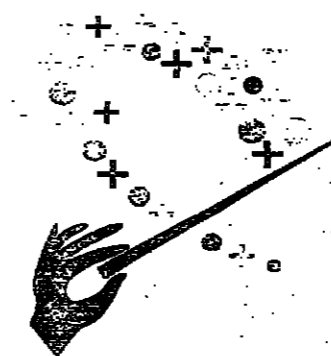
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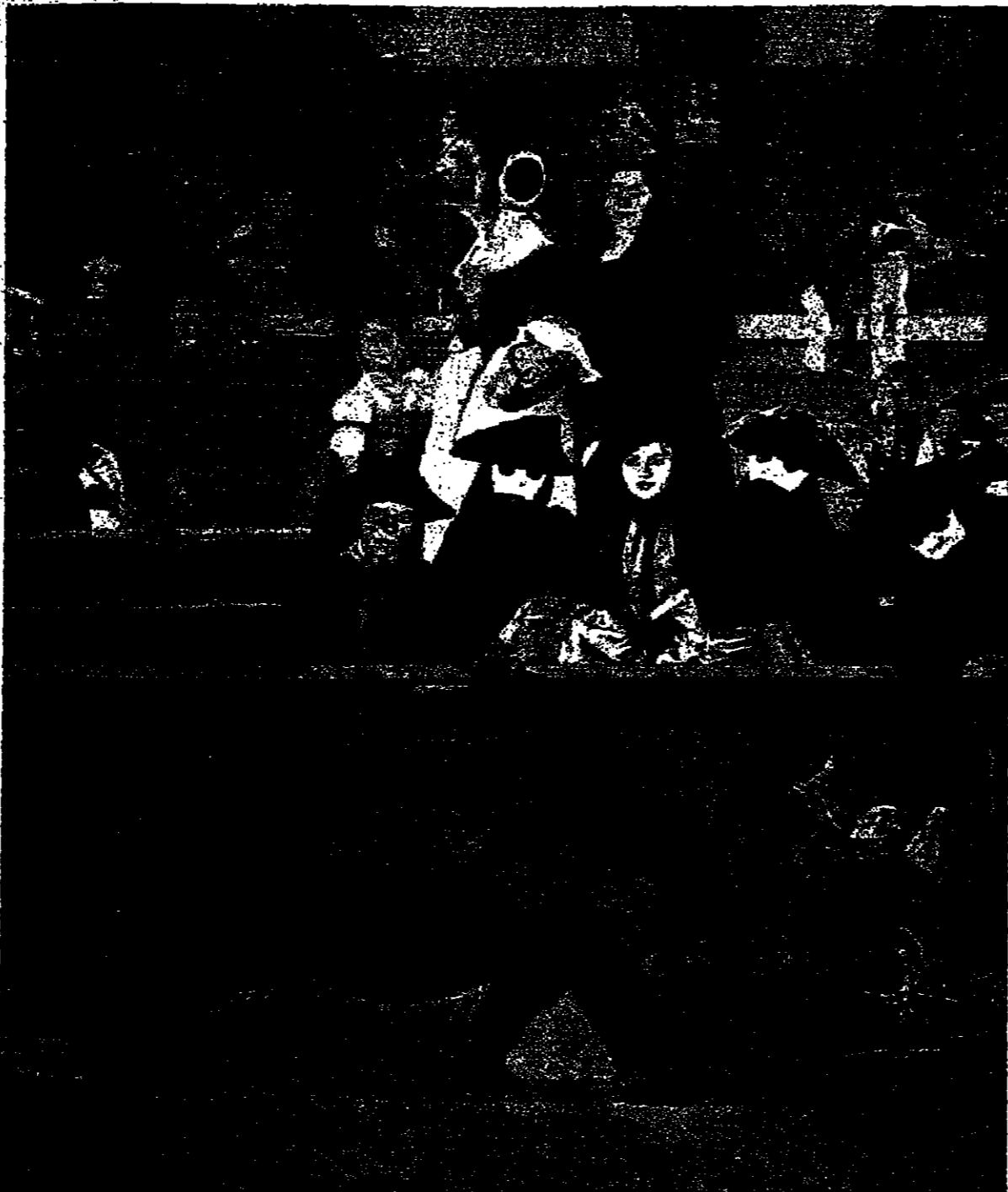
Some years ago, the National Gallery transferred its pioneering Artists in Residence programme, which had settled on young artists, into an "Association of Artists" and more established names. The brief is simply to produce a body of work stimulated by the collections having been given the use of the place and a studio on the premises. Peter Blake is the third such beneficiary, after Ezila Rego and Ken Kilg, and of the three, his response has been the most copious and various.

This in his way has been the problem and one of which Blake himself admits. "I'm faced with such a vast body of work, hardly known which way to turn, let alone upon what in particular to fix. His work in this exhibition, which concluded his tenure, is so full of ideas and yet in some part so unfinished and incomplete that one can share something of the frustration he must have felt. He had intended, he says, to paint only a few pictures "and make a small, neat show of about ten paintings. In the event, ideas tumbled forth and as I thought of a painting I started it, really just to commit the idea to canvas."

But there is nothing wrong in that, for paintings take time to grow as much in the ideas they represent as in their physical statement. The present state of this body of work is not at all, therefore, an admission of inadequacy, but rather of the depth and seriousness of the engagement. He has long dreamt, he says, of a return to that innocent state of being a student, of going into the art school and spending long days just painting. "The results, the benefits, will surely declare themselves, but slowly, in his future work."

The work he has produced is nevertheless most revealing. His old friend and near-contemporary, R.B. Kitaj, describes him unapologetically as a sort of illustrator - which is quite right, if by that he means an artist whose concern is with the disposition and manipulation of particular images and references. Blake is, to a fault, a most thorough and painstaking craftsman, but it is notable that whatever the particular source or quotation - now Longhi, Cramach, Constable, Velazquez, now Tarzan's chestnut or roller-skaters at Venice Beach - there is no real attempt at following any surface manner or effect. Always there are the same thin washes and succession of glazes, the loose and generalised scumbings to begin with, that are sometimes left as they are, sometimes worked through to the characteristic, meticulous Blake finish, the surface highly-wrought, closely-drawn, taut and shiny.

The dissonance of effect thus achieved is more metaphysical and symbolic than surreal. There is no self-conscious play with the subconscious, but always a meaning, an idea or informing association, openly and artlessly admitted. There is to this an innocent and literal quality - Kitaj's illustration again - that is quite disarming. Pietro Longhi once painted the rhinoceros of the menagerie that visited Venice at intervals throughout the 18th century, so why not transport the beast, along with its clutch of masked spectators, to Venice Beach, California, which is



After Longhi: 'Exhibition of a Rhinoceros at Venice' by Peter Blake

## A wealth of ideas

William Packer on Peter Blake at the National Gallery

its own freak show? Why not give Montagna's Virgin of 1487 a very modern face, and no idealised landscape in which to sit but Trafalgar Square outside the window? What about taking all the Venuses in the gallery, and their attendant Cupids, off in a charabanc to Constable's Weymouth Bay, to lounge and picnic and play cricket on the beach?

Blake loves lists, categories, tabulations. Here are nine of the prettiest bottoms in the collection, from Rubens to Renoir, here a run of women's faces, from Vermeer, Rembrandt, Holbein, Piero and the like. All of these fragmentary images are projected up onto the same scale and but lightly worked in. Such swift and delicate suggestions are an iron-

ical hint of the infinite pains to follow, should Blake ever choose to take them further.

Even so, such reference is essentially secondary, worked from photograph and reproduction rather than direct observation. It is in this sense that Blake is a truly graphic artist, moving imagery around, bringing disparate elements together in fresh and unexpected conjunction, in a flattened space and blithely inconsistent light. It is not by chance that collage has always been a favoured technique. The magazine, the postcard, the poster, the placard, the iconic photograph, the great painting, have always been his material, to be moved about, adjusted, celebrated. In this he was the first and

truest of Pop Artists - even when young he was their Grand Old Man.

There is no problem or contradiction here. He has often worked openly and actively as a graphic designer and illustrator. Indeed his *Sergeant Pepper* record cover for the Beatles in 1968 is perhaps the one work by which he is still most widely known. And now he is 64, as the song foretold. Do we still need him? Certainly there is no-one quite like Peter Blake.

*Now We are 64* - Peter Blake at the National Gallery: National Gallery, Trafalgar Square, until January 5; then to the Whitworth, Manchester; supported by the Bernard Sanley Charitable Foundation.

## Bryn and Jessye

Andrew Clark reviews two performances by singers at the peak of their powers

At London's Royal Festival Hall on Saturday, Bryn Terfel made his debut as Don Giovanni - and already, on the evidence of a single concert, there seems little doubt that the Giovanni of our time has arrived. Terfel's performance had enough artistry and assurance to eclipse any rival, and in the context of his still young career, it represents yet another giant leap forward.

Terfel has sung Leporello often enough to have studied at close quarters the make-up of Mozart's incurable seducer. But the interpreter of such a complex, elusive character is born, not made. Terfel's appearance alone was enough to suggest an irreversible transformation from servant to master: tall and well-groomed, he had a handsome allure and air of command, backed up by an impressive vocabulary of all soft-grained beauty and no personality. Michele Pertusi's Leporello was woefully under-projected, while Herbert Lippert's Don Ottavio sounded as if he had drifted in from a singing lesson. The Zerlina, Monica Groop, had a pretty, mezzo-ish voice, but she does not yet know how to use it - the opposite of Ann Murray, whose Donna Elvira bore the stamp of a real performer.

But why, oh why, did Solti agree to such a limp cast? In Renée Fleming's Donna Anna we heard the ultimate "recording voice" - all soft-grained beauty and no personality. Michele Pertusi's Leporello was woefully under-projected, while Herbert Lippert's Don Ottavio sounded as if he had drifted in from a singing lesson. The Zerlina, Monica Groop, had a pretty, mezzo-ish voice, but she does not yet know how to use it - the opposite of Ann Murray, whose Donna Elvira bore the stamp of a real performer.

tion and excitement; the Serenade unfolded in honeyed half-voice. Terfel is more than just a singer: he is a dramatic presence, and the ultimate test of this performance was that it immediately made you want to see him in a staged production.

For that we may have to wait a while. In the meantime, a recording is promised - based on this London Philharmonic performance, which was as much a triumph for Sir Georg Solti as it was for Terfel. Vitality is what we expect from Solti, even at 88; the charm came as a surprise. Solti has always known how to set a tempo, but the key to this performance lay in the amount of repose he found among the firecrackers.

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Talking of performers - who knows better how to hold an audience in the palm of her hand than Jessye Norman? She granted a rare audience

to her London fans on Sunday, demonstrating that although she has lost a lot of weight (and is looking much the better for it), her smile and personality are intact.

The opening half, devoted to Brahms and Wolf, did not show her at her best. Her combination of softness and size of projection were as imposing as ever, drawing a packed Festival Hall audience into an intimate experience, but she seemed more interested in vocal colour than verbal inflection, skating over too much detail; we really should have understood more.

For those very same reasons she came into her own after the interval. Her colouring of the words in Ravel's *Shéhérazade*, allied to such majestic vocal poise and gesture, was stunning - evoking all the narrative mystery of *Asté* and *Les Femmes d'Alger* in a poetic haze. With more than useful contributions from her accompanist, Mark Markham, and the flautist Marieke Schneemann, this was a moment to savour.

She ended with a song-cycle by John La Montaine (b.1920), *Songs of the Rose of Sharon*, which told us little about its composer's personality but lots about Norman's: here at last was the kind of expansive idiom to show her commanding timbre and interpretive polish in full flood. What was so refreshing was the absence of mannerism: nothing was "artful" or overdone. Jessye Norman is still very much at her peak.

## Dance/Sophie Constanti

### Best foot forward

In a career spanning almost 30 years, the choreographer Richard Alston has rarely succumbed to artistic regression. Yet one of the most meritorious aspects of his new work, *Okho* - given its premiere at the Queen Elizabeth Hall during the current Dance Umbrella festival - is the way in which Alston revisits his own choreographic territory.

With its echoes of, and similarities to, some of his finest pieces of the mid-1980s, *Okho* set to Iannis Xenakis's score of the same name, a cumulative study in rhythm written for three djembes (or African drums), shows Alston on increasingly good form.

Certainly, in the eruptive opening phrases for an all-male ensemble, reminiscent of the lubricious spools of elegant masculinity unraveled in *Strong Language* (1987), there is a force and ampacity which has been either absent or imperceptible in some of Alston's recent works. To say that *Okho* is not in the same league as *Wildlife* (1984) or *Zansa* (1986), the predecessors from which it appears to borrow most, is not to diminish it. Rather, the fact that it evokes these works without resorting to imitation suggests that Alston has followed his best instincts.

He presents us with two distinct, single sex tribes which inhabit separate spheres until a final, orderly integration. But it is the collective energy generated by each group - most notably the men's - which really feeds and drives the ritualistic shape and expression of Alston's choreography.

The men are all muscular prowess without being laughably macho, as well they might be in the hands of a lesser choreographer. The women, vessels of strangled passion rather than duplications of *Psappha*, or Sappho, poetess of antiquity, are not as strikingly unified as the men. Trapped in a domain both sacred and profane, they seem to rail against invisible barriers, but in the face of the hollow thunderclap and reverberation produced by onstage percussionist Richard Benjafield, their defiance is gradually reduced to impotence.

Like *Okho* Alston's *Beyond Measure*, a reworking of last season's *Bach Measures*, presents two communities - male and female - who discover some common faith and purpose in dancing. But perhaps because of the *Bach Chorales* and *Chorale Prelude* to which it is tied, the dance denies itself all possibility of visceral sensuality

and liberation. Originally set to Harrison Birtwistle's arrangement of the same chorales in *Bach Measures*, the work embraces the idea of human cooperation as a source of power. But in practising the necessary moderation to achieve that condition, Alston's dancers are also robbed of their individuality. The result is all mid-mannered homogeneity, although the closing tableau in which the dancers sit in a neat line on their benches, facing the audience, implies neither resolution nor obedience, for the group now seems ready to abandon the narrow confines of its environment.

For his final performances with the company, Darshan Singh Bhuller has returned to the role of Orpheus in Alston's *Orpheus Singing and Dreaming*, created for him last May. Singh Bhuller's maturity - he has been dancing since 1978 - should not automatically exclude him from a company that is now dominated by much younger dancers. It is to Singh Bhuller's credit that his Orpheus is an embodiment of that maturity, as well as a declaration of the healthy inevitability of change for dancer, company and choreographer alike.

Esom Playhouse tonight and tomorrow, then touring.

### Concert/Richard Fairman

## Making the most of motifs

The music was simply too derivative: here Strauss's *Salome*, there Wagner's *Walküre*, and to top it all a whole scene of Shostakovich. That was clearly still ringing in his ears, as well as ours, during his Cello Concerto. But this time the link to Shostakovich was better made. The concerto is dedicated to Mstislav Rostropovich, famed dedicatee of Shostakovich's own cello concertos, who must have found himself presented

with music that seemed second nature to him.

The new concerto has plenty of drive and colour, and Rostropovich threw himself into the first performance, at the Barbican last Thursday, with gusto. This is a solo part worth playing. Each movement ends with a mesmerising passage in which the soloist is left muttering: the first time repeating a single phrase until it fades away, the second time murmuring to the celesta (very

Shostakovich), the third time going higher and higher until it disappears. Any more skilful effects like these and MacMillan will find himself, like Britten, charged with being "too clever by half". In fact, like both Shostakovich and Britten, he works by coming up with a few basic motifs and making the most of them (the memorable themes of this concerto are the plainchant, not his invention at all). MacMillan's skill lies in

making the structure clear, driving the music along, and crowning the climaxes with blazing brass chorales.

The London Symphony Orchestra, which commissioned the work, was rewarded with some boldly-coloured orchestral writing and Colin Davis happily faced a score with more stylistic uniformity than the opera which preceded it. Without going downmarket, this concerto should win friends, which will please Rostropovich. He is due to conduct the next big MacMillan premiere - a symphony - next September.

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INTERNATIONAL ARTS GUIDE

### AMSTERDAM

**DANCE**  
Het Muziektheater Tel: 31-20-5518117  
● Swan Lake: a choreography by Rudi van Dantzig to music by Tchaikovsky, performed by the Dutch National Ballet; 8pm; Oct 11

### ANTWERP

**THEATRE**  
De Singel Tel: 32-3-2463800  
● Porcille (in Dutch). Directed by Johan Simons and Paul Kock, performed by Theatergroep Hollandia. The cast includes Henriette Koch, Frieda Pitroos and Betty Schuurman. Joe Verbit, Benjamin Verdonck s. J. Robijn Wendelaar. Performance at the Kipdorpbrug (Luzerbrug); Tue - Sat 8pm; to Oct 12 (Not Sun) (Not Mon)

### ATHENS

**CONCERT**  
Athens Concert Hall Tel:

30-1-7282333  
● Camerata Academica des Mozarteams Salzburg: with conductor Sándor Végh and violinist Leonidas Kavakos perform Mozart's Violin Concerto No.2, K211, Violin Concerto No.3, K218 and Symphony No.29, K201; 8.30pm; Oct 11

### BERLIN

**CONCERT**  
Konzerthaus Tel: 49-30-203090  
● Norbert Lachmann: the pianist performs works by Schubert, Lachmann and Corelli; 11am; Oct 9

**DANCE**  
Deutsche Oper Berlin Tel: 49-30-3438401  
● Ballett der Deutschen Oper Berlin: perform Petipa's *Raymonda* - Pas de Deux to music by Glazunov and Le Corsaire - Pas de Deux to music by Drigo, Victor Gsovsky's *Grand Pas Classique* - Pas de Deux to music by Auber and Balanchine's *Tchaikovsky Pas de Deux* to music by Tchaikovsky; 7.30pm; Oct 10, 12

**EXHIBITION**  
Altees Museum Tel: 49-30-3301332  
● Lovis Corinth: retrospective exhibition devoted to Lovis Corinth, one of the leaders of German Impressionism. The display includes nearly 150 paintings, approximately 60 drawings and watercolours, as well as a selection of prints. After the showing in Munich the exhibition will travel to St Louis

and London; to Oct 20

### BRUSSELS

**OPERA**  
Théâtre Royal de la Monnaie Tel: 32-2-2291200  
● Don Carlos: by Verdi. Conducted by Antonio Pappano and performed by La Monnaie. Soloists include José van Dam, Winson Cole, Paolo Coni and Nelly Miricioiu; 8.30pm; Oct 9, 12

### THEATRE

Rideau de Bruxelles Tel: 32-2-507 83 60  
● Jascha: by Reza. Directed by Thierry Debroux. The cast includes Georges Bossart, Anne Chappuis and Anny Cuypers; 8.15pm; from Oct 8 to Oct 12

### COLOGNE

**CONCERT**  
Kölnner Philharmonie Tel: 49-221-2040820  
● Thüringer-Philharmonie Suhl: with conductor Alun Francis and violinist Thomas Christian perform works by Haydn, Beethoven and Brahms; 8pm; Oct 10

### OPERA

Opernhaus Tel: 49-221-2218240  
● Le Nozze di Figaro: by Mozart. Conducted by Alicia Mounk, performed by the Oper Köln. Soloists include Nina Stemme, Edith Lienbacher and Jean-Luc Chaignaud; 7pm; Oct 9, 12

### COPENHAGEN

**CONCERT**  
Tivoli Concert Hall Tel: 45-33 15

10 01  
● Polish Radio National Symphony Orchestra: with conductor Antoni Wit perform works by Penderecki, Karłowicz and Knapik. Part of the European Radio Symphony Festival; 8pm; Oct 9

### OPERA

Det Kongelige Teater Tel: 45-33 69 69 69  
● Tannhäuser: by Wagner. Conducted by Dietfried Bernet, performed by the Danish National Opera. Soloists include Stig Frogh Andersen, Guido Paavatalu, Aage Haugland and Tina Kiberg; 7pm; Oct 9

### LONDON

**CONCERT**  
Royal Festival Hall Tel: 44-171-3604242  
● BBC Symphony Orchestra: with conductor Andrew Davis, pianist Peter Donohoe and the BBC singers perform works by Weir, Tippett and Walton; 7.30pm; Oct 9  
Wigmore Hall Tel: 44-171-9352141  
● Dame Margaret Price: recital by the soprano, with pianist Thomas Dewey. The programme includes works by R. Schumann and Wolf; 7.30pm; Oct 9

### EXHIBITION

Royal Academy of Arts Tel: 44-171-4397438  
● Alberto Giacometti (1901-1966): major exhibition of works by this Swiss artist. More than 200 sculptures, paintings and drawings give a survey of his

entire career from his early interest in cubism and to his experiences with "kinetic" sculpture, to his creation of more figurative sculpture and his lean standing figures which began to appear in the 1940s; from Oct 9 to Jan 1

### OPERA

Royal Opera House - Covent Garden Tel: 44-171-2129234  
● La Bohème: by Puccini. Conducted by Charles Mackerras, performed by the Royal Opera. Soloists include Angela Gheorghiu, Janice Watson, Tito Beltrani and Jason Howard; 7.30pm; Oct 9

### NEW YORK

**CONCERT**  
Carnegie Hall Tel: 1-212-247-7800  
● Boston Symphony Orchestra: with conductor Seiji Ozawa and soprano Barbara Bonney perform works by Barber and Mahler; 8pm; Oct 9, 10

### EXHIBITION

The Equitable Gallery Tel: 1-212-554-4818  
● Henri Cartier-Bresson in America: exhibition devoted to photographs taken in the US by the French photographer Henri Cartier-Bresson. Comprised of more than 100 works selected by Cartier-Bresson himself, the exhibition spans four decades, from 1935-1975. Among the photographs included is a selection of portraits of well-known Americans such as William Faulkner, Truman Capote

and Carson McCullers, dated 1946, as well as less familiar portraits, among them, Marilyn Monroe and Martin Luther King, both from 1961; to Nov 2

### PARIS

**EXHIBITION**  
Musée Auguste Rodin Tel: 33-1 47 05 01 34  
● Rodin - Les Marbres de la Collection Thyssen: the exhibition features six marble sculptures by Auguste Rodin, commissioned by August Thyssen (1842-1926) in 1905 and 1908; from Oct 8 to Jan 5

**OPERA**  
L'Opéra de Paris Bastille Tel: 33-1 44 73 13 99  
● Rigoletto: by Verdi. Conducted by James Conlon and performed by the Orchestre et Chœurs de l'Opéra National de Paris. Soloists include Ramon Vargas, Paolo Gavanelli and Andrea Rost; 7.30pm; Oct 9

### WARSAW

**DANCE**  
Teatr Narodowy-National Theatre Tel: 48-22-263289  
● Polish National Ballet perform Krzysztof Pastor's Third Symphony to music by Górecki and Emil Wesolowski's *Le Sacre du Printemps* to music by Stravinsky; 7pm; Oct 9  
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Financial Times Business Tonight



Martin Wolf

# A qualified yes to Emu

Early entry into European economic and monetary union would be best for the UK - but would only be workable if essential conditions were met

Whether to join economic and monetary union is as fundamental an issue for Britain's future as was the decision on membership of the nascent European Community in the 1950s. The two big parties would like to ignore it altogether. But since Emu is quite likely to include virtually all existing members of the European Union within a few years of 1999, avoiding a decision will not work forever. If the UK wishes to retain an option to enter in 1999, it cannot delay some actions beyond the beginning of next year.

What should the UK do? Its first option is the one it is most likely to choose: wait and see. This is what the UK did in the 1950s. It waited, saw - and then joined too late.

A short-term approach would consist of waiting only to see how many countries joined and how soon. This would postpone the evil day. But it would reduce the UK's initial influence and demonstrate its doubts about the wisdom of its neighbours, without giving it any obvious benefit from so doing.

A longer-term version would delay entry until it was obvious whether or not Emu would work. This would take not years, but decades. Such a delay would become increasingly fraught. The UK would come under pressure to limit fluctuations of its exchange rate; it would be excluded from discussions of European monetary policy; and it would face a growing shortage of allies on other issues.

rejected? The UK's saying would be resented by other Europeans; their ambitions would be feared by the UK. The marriage would end in divorce.

Such a divorce from the EU would be the second option. Many assert that leaving would be suicide. That is nonsense, as is demonstrated by Brian Hindley, of the London School of Economics, and Martin Howe, a specialist in European law, in a pamphlet for the London-based Institute of Economic Affairs published today (*Better Off Out? The Benefits and Costs of EU Membership*, IEA Occasional Paper 99).

Neo-mercantilist claptrap too often impairs analysis of the economic benefits of EU membership. Many assert, for example, that Europe needs a big market and single currency to compete with the US and Japan. Neither theory nor experience supports this: the world's highest incomes per head are enjoyed by the US and Switzerland; and Singapore's 2.9m are now richer than France's 57.9m.

Since the quality of people and of policies largely determine the wealth of nations, the EU can enrich the UK

only to the extent that it affects one of these. In practice, conclude Messrs Hindley and Howe, the net economic benefits of EU membership are roughly zero, with the cost of the Common Agricultural Policy and benefits of the abolition of internal trade barriers offsetting one another.

The judgment must be made on other grounds. There are three reasons for the UK to stay in: first, a UK that prefers independence to close involvement with its neighbours would be parochial, if not narrowly chauvinist; second, leaving the EU would threaten dissolution of the UK, with Scotland preferring independence within the EU to union with England; finally, the UK would lose much of its capacity to influence developments in Europe and, through Europe, the rest of the world.

If waiting outside Emu is not sustainable in the long run and membership of the EU remains politically better than departure, the third option - entry into Emu - is to be preferred. Yet it could not be chosen if it were likely to prove ruinous. Fortunately, both the benefits and costs of Emu

are commonly exaggerated.

In his polemic in favour of early membership of Emu (*In with the Euro, Out with the Pound: the Single Currency for Britain*, Penguin 1990), Christopher Johnson, formerly of Lloyds Bank, argues that "the consequences of the UK staying out of the first group of countries would be adverse, in terms of a lower exchange rate and economic growth rate, and a higher inflation rate and interest rate". The only compelling point is the last.

With its poor inflationary credibility and defective monetary regime the UK would for some time suffer higher long-term interest rates outside Emu than within it. As the chart shows, the UK already pays higher long-term interest rates than Ireland.

The remaining items in Mr Johnson's list are highly questionable: the UK could have whatever inflation rate it chooses; and both theory and evidence suggest that monetary arrangements have a modest impact on long-term growth, provided both high inflation and deflation are avoided. Those who regard depreciation as the panacea for almost all economic ills and those who put most of their trust in fixed exchange rates are selling quick remedies.

Since exports of goods and services to the rest of the EU amount to only 14 per cent of UK gross domestic product, an optimal domestic monetary policy and floating exchange rate should deliver greater economic stability than membership of Emu. In practice, however, monetary policy is unlikely to be optimal. Policy mistakes by the UK caused the last two recessions. To argue that the UK needs monetary independence to rectify its own mistakes seems quite perverse.

Commitment to entry would, in short, give the UK an immediate boost to mon-

etary credibility and reduce long-term interest rates. But the medium- to long-term performance of the UK economy should be much the same within Emu as it would be outside.

Even so, Emu would only be workable and acceptable under certain conditions:

- The UK must avoid all EU interference in its ability to run a competitive labour market. Without strong market pressures, speedy adjustment to external shocks would become difficult, if not impossible.

- The UK must enter Emu at a sustainable exchange rate, probably close to DM2.30 to the pound.

- The UK should insist that no restrictions be placed on fiscal deficits whenever fiscal indebtedness is substantially below the Maastricht reference level of 60 per cent of GDP.

- Prospective members of Emu should have demonstrated their capacity and will to control public spending and fiscal deficits.

- The people must give explicit assent to a proposal for the government for the UK to join Emu. That can only be obtained by a referendum, ideally with a majority of more than 50 per cent.

The UK could thrive outside the EU; it can also thrive within it. The same is true for Emu. What would be most painful is for the country to remain inside Europe legally, but outside it psychologically.

This then is essentially a political decision. The EU is not doomed to be an over-regulated, centralised behemoth, though it could turn into one. With its global perspective, stable democracy and liberal traditions, the UK can play a valuable part in preventing it from doing so. That seems to require participation in Emu. But before the UK takes such a big step towards an uncertain future, its people must be asked for their consent.

Philip Stephens

# All at sea over the Tory succession



In a sane world there would be only two contenders for the future leadership of Britain's Conservative party. But it seems one of them is disqualified by the force of his character, the other by the unfortunate circumstance of a few months.

Thus John Major's successor must be chosen from a list of seven or eight of the second best. That no one is quite sure which of these it will be is testimony not to the richness of the choice but to its paucity. There are bright but flawed aspirants on the right, and uninspiring champions of the centre - but no clear favourite. In the words of one senior minister, there is little purpose in betting on the contest as the outcome will rest more on chance than judgment.

It may seem curious to raise the issue at the start of the party's Bournemouth conference. This is the last such gathering before the general election. In the irritating jargon of the image-makers, it should be a springboard for the victory which would give them an unprecedented fifth term.

Many among the thousands of Conservatives descending on this seaside town undoubtedly share that objective. So does Mr Major. He thinks they still have a story to tell. Partly it is about the risks of voting for Tony Blair's New Labour. Partly it is about a Tory agenda on tax and spending, welfare reform and crime, aimed at what Mr Major calls the hard-working classes.

The prime minister, though, is an ever-more lonely figure. Around his cabinet table the positioning for the leadership contest which would follow an election defeat is painfully obvious. Many of the contenders will be rehearsing their scripts from the conference

platform. Watch Michael Portillo, Malcolm Rifkind, Michael Howard, Stephen Dorrell, Ian Lang and Gillian Shephard. (For the purpose of this column I am assuming Michael Heseltine has no ambition to lead Her Majesty's loyal opposition.)

On the conference fringe John Redwood, self-proclaimed leader of the Eurosceptic right, promises to be loyal. In fact, he is loyal to Mr Major as Mr Heseltine was to Margaret Thatcher a few years back. Mr Redwood will be denied the succession. Some say Mr Howard is the front-runner from that wing of the party. But Mr Portillo, much steadier now though apt still to keep curious company, is the right's real contender.

The latest allegations of Tory sleaze play little part in these calculations. Mr Major is sometimes unwise in his choice of friends, but the constant flood of allegations now made against his party is a legacy of the Thatcher era. The cash paid for parliamentary questions was an outgrowth of the creed of selfish individualism promoted by a prime minister who saw herself as a Victorian moralist. In the 1980s, as in the 19th century, anything went just so long as it was covered up.

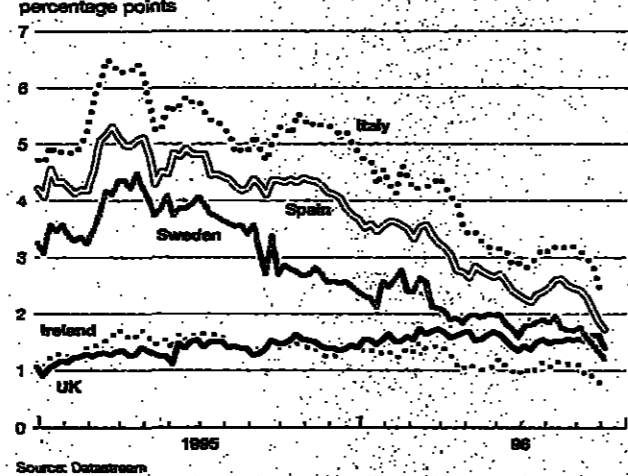
So what of the two deserving candidates? It is said that Kenneth Clarke and Chris Patten are destined to join their political mentor the late R.A. Butler among the glittering ranks of successors who did not succeed. Such a fate is what passes for conventional wisdom among today's Tories.

Mr Clarke, 54 and longer a minister than Lloyd George, is the cabinet's heavyweight. Mr Heseltine, 61, towers over the rest. He is careless sometimes with his language and his work habits are less than punishing. But these are minor matters. The chancellor apparently disqualifies himself on two more substantive counts.

The first is he sees no future for his party, in the nationalism of phobes. He looks to the right beyond the blue-collar worker the populist right take sterling int European current is bold enough to Second, and was Clarke understates the Cons image as mean a which gave the Ls its landslide vict 1945 election. In used phrase, he One Nation Tory tax cuts. But he pared to argue ti decent, public health and education. That is an able view among expect to rule ti parliament after t

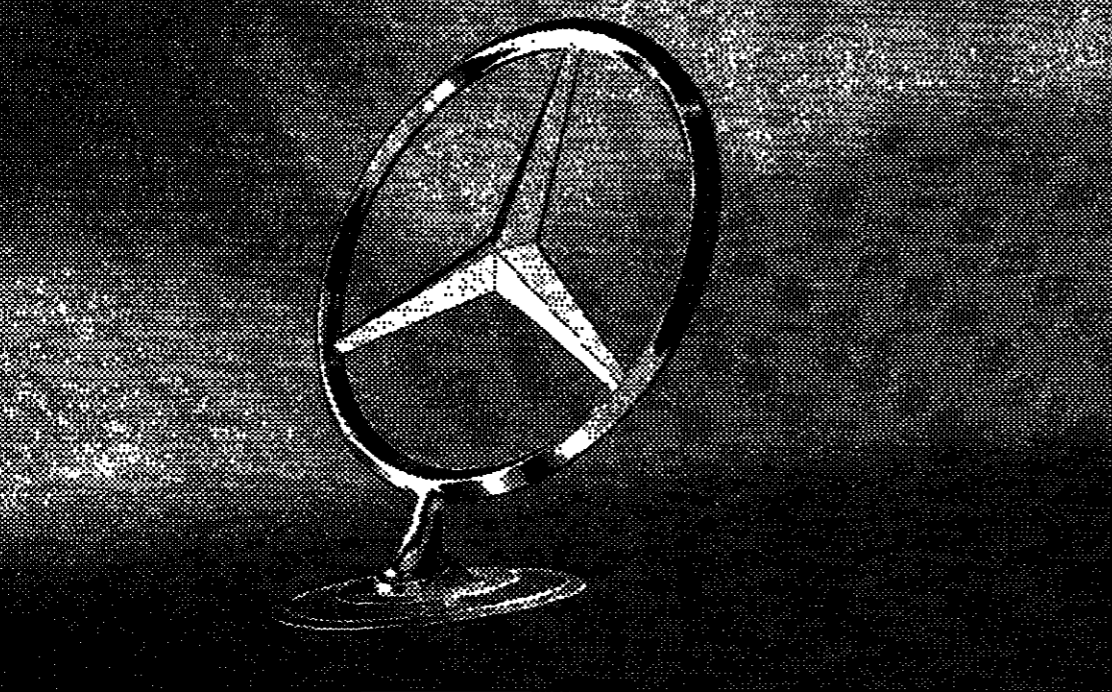
## Closing the gap with Germany

Yield differentials on 10-year government bonds over Germany, percentage points



Source: Datastream

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## LETTERS TO THE EDITOR

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### Mystical view of tunnel financing

From Mr David Sowers.

Sir, You appear to believe that the symbolic, one might say mystical, consequences of creating the Channel tunnel would have justified public finance for a project that may be worth half its cost ("Out of the tunnel", October 4).

It was for long the belief of diplomats and some politicians that a fixed link between the UK and France was obviously A Good Thing, because it would tie the UK more closely to the continent. These enthusiasts were not greatly concerned with the economics of the project, but assumed it would be profitable. They underestimated the quality of air and sea services, and expected that a tunnel - or a bridge - would generate much additional travel. But the most important result a fixed link was, they believed,

the symbolic effect of ending the UK's island status. Britain would become part of the continent of Europe, and its people would become true Europeans.

This mystical belief can now be tested. If it was correct, the British should now be displaying greater enthusiasm for integration with the rest of Europe than previously. But the reverse seems to be true: opposition to closer integration has strengthened. The symbolic effects of the tunnel, far from being worth billions of pounds, may even have a negative value.

More conventional external benefits are insignificant; there will, for example, be a little less air travel - and so noise around airports - at least partly offset by more noise near the railway. The prime beneficiaries of the tunnel

are the people who travel through it: so it is they who should pay for it through their fares. The best argument for private finance for the tunnel was that taxpayers would not benefit from it: travellers who use the tunnel, not taxpayers, owe a debt of gratitude to the project's financiers.

The shareholders and banks who have lost money made an elementary error: they forgot that large, novel projects rarely go according to plan. These investors should have listened to those who warned that cost estimates were likely to prove low, and revenue forecasts to prove high.

David Sowers, "Crosby", 10 Seaview Avenue, Angmering-on-Sea, Littlehampton, W Sussex BN16 1PP, UK

### Interest not serv

From Dr Jörg Schimmelpfennig.

Sir, It is funny that David Barron's Environmental Agency's report in article "Forests do record rate" (Sept) on the grounds the organisation is an "environmental ad group" (Letters, Se 25).

We are supposed that the Canadian Paper Association which Mr Barron is vice-president - is from succumbing temptation of prom self-interests as we would have helped Barron had condes provide one proper argument. Unfortun did not.

In today's society especially in view specialisation of so corresponding stro incentives to "lie w statistics" - it is ri wary of interest gr consequence, in or make themselves h these groups shoul too willing to subst their claims. Mr Ba letter did his indus cause a bad turn.

Jörg Schimmelpfennig, Department of Econ Osnabrück Univ D 49068 Osnabrück Germany

### La diffère

From Mr Philip Ber.

Sir, John Keegan in pointing out (Let October 8) that from washing machines valuable work-surfs in smaller European kitchens.

How, then, can w for the majority of households using n top-loading machine vertically mounted. Once again a case la différence!

Philip Bennett, 18 rue de Balzance, 75010 Paris, France

### Unreal view of profit

From Mr David L. Shaw.

Sir, Your article "SHL California dreaming", October 5/6 does no service to the small business enterprise culture. It describes how a talented entrepreneur, employing an outworker, started a new fashion manufacturing business which broke even on a first-year turnover of £12,000.

A business breaks even when all expenses, material costs and wages are fully recovered by sales revenue. A fair wage for the proprietor must be included in the calculation, which is meant to measure commercial performance. By normal business standards the first year must have generated a significant loss. It is vital prospective entrepreneurs understand the real significance of loss, break-even and profit.

David L. Shaw, quality adviser, Business Link London City Partners, 25 Petersham Place, London SW7 6PU, UK

### UK approach to decision on Emu lacks real vision

From Mr Nigel D. Phipps.

Sir, Martin Wolf ("The danger of dithering", October 1) deserves applause. The UK needs to take a decision on Emu and not take one by default. The default option will leave us waiting for another 15 or more years before we join and lose us yet more political clout on the international stage.

His article coincided with a debate on Emu organised by the Securities Institute at the London Stock Exchange. Christopher Johnson went through the usual economic arguments in favour (inflation, interest rates, inward investment...). All quite plausible I would suggest. Tim Congdon replied (Letters, October 2) with the usual diet of it will cost too much, sovereignty, fear of political union and loss of control over the exchange rate.

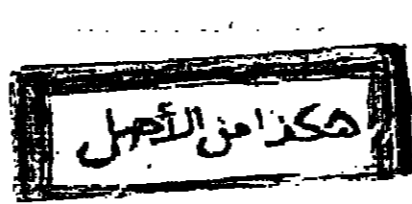
The debate left me with a feeling of nausea. Nobody articulates a vision. Even Mrs Thatcher with the disastrous poll tax fiasco

articulated a vision of local government in the UK. Visions can be dangerous, but inaction is worse. If you say "no" to Emu, what is your vision of the UK in the year 2050? If you say "yes", what is it?

While Martin Wolf is unenthusiastic about his conclusion, this is a cry to confront the issue. It is all about having a say in European decision-making and hence, I would add, a voice in world affairs. At this moment of destiny, the UK must choose. The 20th century is littered with examples of the UK failing to take difficult decisions.

Furthermore, taking a decision on Emu would split the Conservative party, as well as the Labour party. This might do more for good governance in the UK in the 21st century than any amplification (or silencing) of its voice in Brussels.

Nigel D. Phipps, 13 Ipswich Road, Woodbridge, Suffolk IP12 4BS, UK





FINANCIAL TIMES

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Tuesday, October 8 1996

Whose therm is it anyway?

In the European gas industry, consumers have tended to come last. Monopoly utilities and big producers deny this. So do national governments. They have presided over mysterious contracts of immense complexity. If they were not quite operating cartels, they were certainly making protected deals, spiced with political intrigue. It is, naturally, "in the national interest".

explained partly by the argument that there was limited opportunity to export any surplus gas from the British sector of the North Sea.

By 1988, however, a new pipeline from the southern North Sea to Zeebrugge in Belgium will allow trade with the continent. If the UK wishes to export eastwards, it can hardly continue to block imports from the north.

Since the marginal cost of production from Norway's huge fields is low, gas may soon be arriving on the continent at a price some 25 per cent less than present commercial prices.

This will create pressure for the big monopolies such as Ruhrgas in Germany and Gaz de France to open up their pipelines for third parties. This will require not only a strong directive from the EU, but as the UK has discovered, vigorous regulatory action.

It is one thing to insist that utilities should open their pipes to third parties; quite another to ensure that the price is fair. This is particularly difficult when integrated suppliers have purchased gas with long-term "take-or-pay" contracts. If new competitors cut into their markets, as happened to British Gas and many US pipeline companies, they may be left with large supplies which they cannot sell.

These are real difficulties. However, the benefits of free trade and open access to pipelines far outweigh them.

Russian demons

There is a striking difference between the realistic tenor of recent Russian pronouncements on Nato, and the ex-sors alarm which Russia and its ex-Soviet republics have uttered after the latest events in Afghanistan.

Alexander Lebed, Moscow's plain-speaking security chief, used his maiden visit to Nato headquarters yesterday to offer a welcome assurance: never much it dislikes the term alliance's plan to end, Russia will not "go into" "erics" over this issue. Such comments add weight to the erratic general's reputation as a basically pragmatic leader who will seek the best deal for his country in any European order without "playing his hand".

"Hysterical" seems an apt riposte for the reaction of Lebed and other senior Russian to the seizure of power in Kabul by the Taliban movement. The Russian security chief is suggesting the Taliban could now open the heart of former central Asia. He wants to offer moral and practical support to a broad coalition of Afghan factions in the north, preventing the Taliban advancing northwards.

In the face of things, there is immediate threat to the northern flank of the Commonwealth of Independent States.

At least two formidable and well-armed warlords stand in the way of any effort by the Taliban to assert control over the whole of Afghanistan. Latest reports suggest that with or without Russian prompting, the Taliban's ill-assorted rivals are pooling their efforts to curb the new regime's advances.

But western governments do need to take seriously the concerns of Russia and other CIS members over Afghanistan. By publicly hanging Moscow's old protégé, President Najibullah, and moving swiftly to establish diplomatic relations with Pakistan, the zealots who now control Kabul have reawakened some disturbing demons for Russia. Conspiracy theorists in Moscow mutter that the Taliban could be a proxy for US commercial or strategic interests.

In reality, there can be no western interest whatever in destabilising the southern flank of the former Soviet Union. In the unlikely event that the Taliban tries to do so, that will be as unwelcome in western capitals as it is in the Kremlin.

To avoid misunderstanding, western governments should convey this message as clearly as possible to Russia and its southern neighbours. With a tough winter of negotiations with Russia over European security in prospect, there is no need to compound the difficulty by imaginary disagreements.

Digging dirt

Eurotunnel's dirty deed is under the threat of bankruptcy. Shareholders and banks come to the kind of dismal compromise usual in such cases. The former will lose well half their entitlement to profits as the tunnel might actually produce. The latter will be left with a debt of 5.2 billion on interest of 5.2 per cent on 5.2 billion in exchange for the bulk of the said profits if and when the tunnel comes.

Old bankruptcy have been a expedient, there is one element in its favour. The ripple of moral hazard warns of the idea of banks being left to fail. By extension, it projects should not be feared too big either. There is something to be said for using one really large project as a principle of hanging the admiral pour encourager les autres.

It is also the fact that tunnel is not merely too big to fail, but arguably too big to fail. At the most basic level, the problems about the project into administration has been the difference between British and French regulatory laws.

It is also the question of who would buy the tunnel. If debt, it appears to be a positive net worth, as evidenced by the company's

assertion yesterday that it is making a pre-interest profit. But it is also an asset of unusual complexity, in terms of agreements with both governments, guarantees of physical security and so forth.

It would therefore take a long time to sell. This brings us to the fundamental objection to bankruptcy: its economic inefficiency. Until a new owner were found, it would be run by the administrator. That is, it would provide highly lucrative employment to an army of liquidators and accountants.

The new owners, meanwhile, would have no experience of running this particular project. Indeed, by virtue of the tunnel's unique character, the present management are almost the only people with relevant experience. In any other business, that would be a very poor reason for keeping them on; but Eurotunnel is not like any other business.

For many of Eurotunnel's banks, crystallising their whole loss on the enterprise today would have a measurable impact on their ability to lend. As it is, they can console themselves with the prospect of dividends or profit shares on an investment of 2.3 billion in a decade's time. In short, the compromise may be a bad solution, but it beats the alternative.

In pursuit of simplicity

Germany faces a daunting challenge in reforming its complicated and chaotic income tax system, writes Peter Norman

Mr Theo Waigel, Germany's finance minister, lists fell-walking as one of his hobbies. His experience of scaling one set of peaks only to see more daunting heights ahead has equipped him well for his present task of tax reform.

The minister has not just one but two tax reform projects to sort out by the end of this year. He must agree a compromise with the opposition Social Democratic party so that the 1997 tax bill to streamline business taxation and restructure wealth and inheritance taxes can obtain parliamentary approval before next year.

He has also set December as the deadline for agreement among the parties of Chancellor Helmut Kohl's coalition government on the main points of an overhaul of the income tax system. This will take effect in 1999 and will be the centrepiece of the government's campaign for re-election in late 1998.

Mr Waigel is an unlikely tax reformer. Late in 1994, he binned a report by a commission of academics that urged him to take decisive action to simplify Germany's income tax system.

But now the minister says there must be a "decisive breakthrough" towards a major tax reform. "We must get rid of everything that hollows out the tax base and makes fools of those who pay their taxes honestly," Mr Waigel declared last week. That means "tax rates down, a broader tax base and a simpler system".

Tax reform has moved up the political agenda for several reasons. One is a series of high-profile tax-evasion prosecutions - the latest against Mr Peter Graf, father of Steffi Graf, the tennis star, on charges of evading DM19.6m (\$12.2m) of income tax.

The frequent raids on banks by official investigators to trace the secret Luxembourg accounts of well-heeled clients have shattered the long-held official view of Germany as a nation of willing taxpayers.

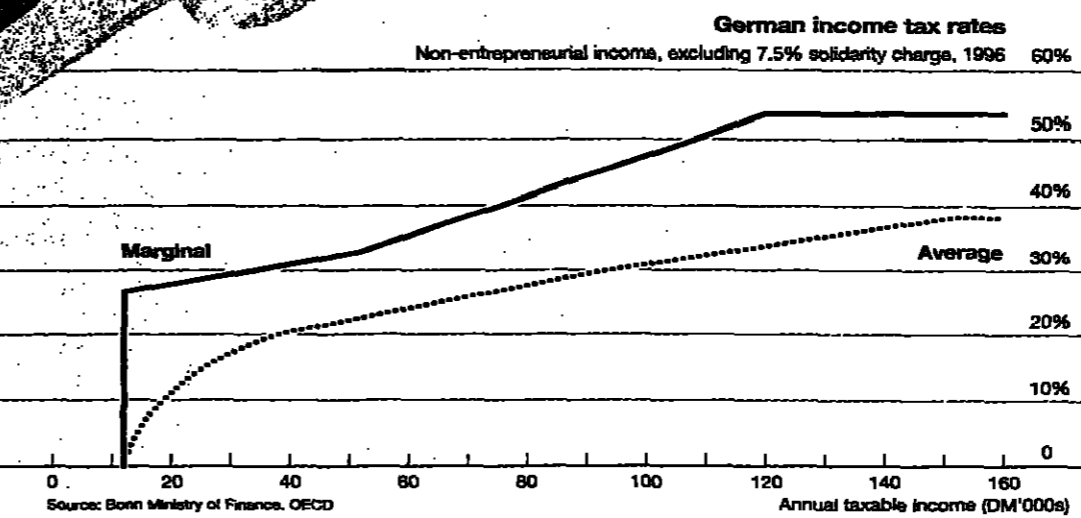
Another reason is that the present system has become increasingly complex and unfair, mainly because of a succession of changes in tax law - all dubbed reforms - over the past two decades. Mr Klaus Offerhaus, president of the federal finance court, Germany's highest tax tribunal, says the tax system is "chaotic"; the judges who have to adjudicate have as much difficulty understanding it as the average citizen.

A third factor is that Germany will face budgetary problems that make meeting the Maastricht criteria for membership of the EU's economic and monetary union more difficult if the 1997 tax bill does not become law. In addition to its provisions on business, wealth and inheritance taxes, the bill includes plans for savings on children's allowances by delaying an agreed increase for a year, and a shift in the tax burden from the federal to the state governments.

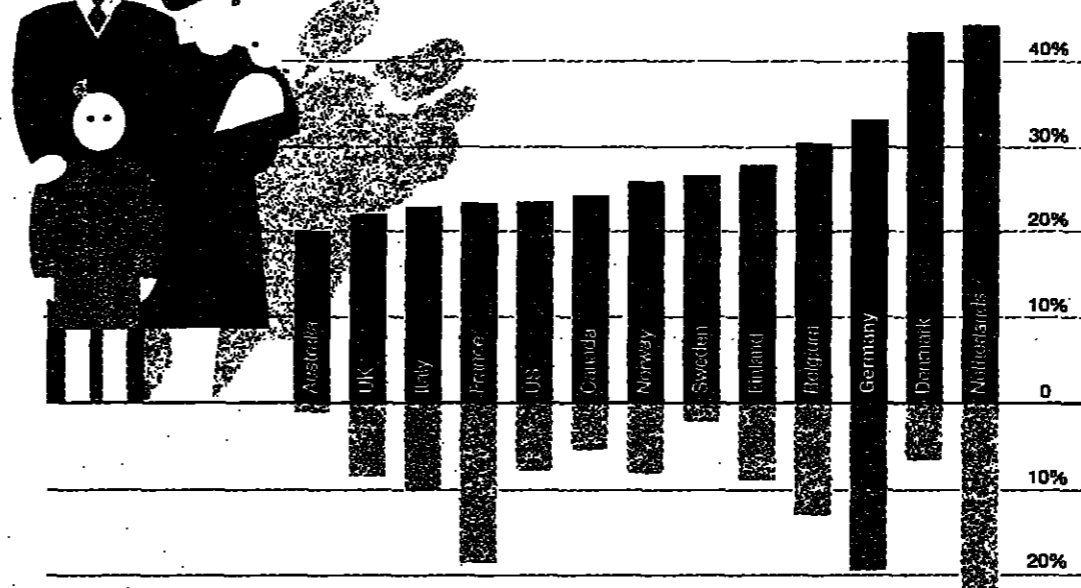
Finally, the government now sees income tax reform as a way of improving Germany's ability to compete internationally. In its recent annual review of Germany, the Paris-based Organisation for Economic Co-operation and Development said tax reform was "of critical importance" for the



German tax: in need of reform



Tax as a percentage of income. Average production worker, two-earner couple with two children (main earner 100%, second 86%), 1992



Social security contributions. Paid by employee, 1994. Source: OECD

modernisation of the economy. It singled out "high effective marginal rates of tax for large segments of the population" as a threat to work effort and entrepreneurial activity. Mr Waigel now accepts that tax cuts in the US and the UK have acted as a "catalyst" for more investment and jobs.

There has been a change of mood about taxes: even those who have presided over the system for so long are unhappy with it. Mr Kohl admitted in August it "had not developed well". Mr Waigel has acknowledged the burden of taxes and other levies is "too high" and that the tax system contains "fossils" such as the local business capital tax, which imposes a levy on companies even when they are losing money.

But it is unlikely that tax reform would have acquired such a high profile without the persistence of Mr Gunnar Urdall, a Hamburg MP from Mr Kohl's Christian Democratic Union. He has campaigned for two and a half years to have just three income tax rates of 8 per cent, 18 per cent and 28 per cent in return for the abolition of most tax breaks.

Mr Urdall was written off as an eccentric until the unexpected success of the Free Democrats, junior partner in the ruling coalition, in the March state elections which they fought on a tax-cutting platform. After the FDP demonstrated that tax cuts could win votes, the grandees of Mr Kohl's coalition began to take notice.

Mr Urdall's campaign identified a bewildering profusion of tax breaks as the root cause of Germany's tax problems. The sparsest headline details of various exemptions take up 85 pages of the government's most recent white paper on subsidies.

Many tax exemptions benefit only the wealthy. Mr Henning Voscherau, mayor of Hamburg and negotiator for the SPD-led states on the 1997 tax bill, has said that half the millionaires in Hamburg pay no tax.

Some exemptions, such as those which have promoted an excessive building boom in eastern Germany, have damaged the economy. Others, intended to persuade shipping lines to sail under the German flag, have encouraged shipbuilding in Poland and South Korea rather than Germany.

But there are many tax breaks which benefit ordinary voters. Parents, commuters, savers with life-insurance policies, wage-earners who work overtime and people who make charitable donations to their local sporting clubs are among those benefiting from exemptions.

The upshot is a system in which direct taxes are high, but levied on a narrow base. In the case of income tax, earnings are tax-free up to a relatively generous subsistence level of DM12,095 for an individual and twice that for a married couple. But tax rates then start at 25.9 per cent and rise relatively swiftly to an internationally high 53 per cent at DM120,000 of taxable income for a single person and DM240,000 for a couple.

In addition, substantial social security levies take about 20 per cent of average pay. There is also a "solidarity surcharge" of 7.5 per cent of income tax liabilities to help finance eastern Germany and a church tax for Roman Catholics and Protestants.

Against this background, pressure has grown for a simpler tax system and lower tax burdens. Since early summer, the FDP, the government of Bavaria, the tax

officials' trade union, the federation of taxpayers, the opposition Green and Social Democrat parties and Mr Kohl's CDU have all followed Mr Urdall's example and produced blueprints for income tax reform.

All propose lower initial tax rates, some at 15 per cent, others at 20 per cent, and lower top rates. But only the CDU has given some idea of how the reform would be financed.

Mr Waigel, as chairman of a commission of tax experts and politicians working out the government's income tax plans, has spoken of a top income tax rate between 35 per cent and 40 per cent and an initial tax rate of about 20 per cent. The solidarity tax, which is due to be cut by one percentage point in January and again in January 1998 as part of the 1997 tax bill, would disappear.

Such cuts in rates would slash government revenues by between DM80bn and DM50bn in 1999. The challenge for Mr Waigel is to identify up to DM50bn of tax exemptions that can be culled to offset the tax cuts without losing political support.

He will be working with Mr Wolfgang Schäuble, the influential leader of MPs from the CDU and Mr Waigel's Christian Social Union in the Bundestag. Mr Schäuble, as head of a CDU commission drawing up the party's own tax plans, has already floated controversial ideas for treating unemployment pay, sick pay and maternity allowances as income for tax purposes and proposed that capital gains from securities and property transactions should be taxed as income.

Tax reform will be the "big idea" at the CDU annual conference in Hanover on October 31 and 22. According to Mr Waigel, "there will be tough discussions and hard decisions" in deciding on the tax breaks. But while the minister has said there should be "no taboos", he has already ruled out certain areas that should continue to enjoy tax privileges, including the Christian churches and charities.

Such "no-go areas" have kept alive fears that the Bonn coalition's determination to cut direct taxes could trigger an increase in indirect taxes, such as value added tax. Mr Kohl caused much angst and confusion in a summer television interview when he suggested the government would have to raise VAT in 1999.

Mr Waigel has since insisted the government would raise VAT only as a last resort if it is unable to achieve the desired pruning of tax breaks. Mr Waigel has said individual taxpayers and companies are likely to benefit by a net DM20bn to DM30bn in 1999 after tax privileges have been pared. That may sound a lot, but on average taxpayers will gain DM1,000 per year or about DM80 per month.

It is a far cry from the radical proposals of Mr Urdall that started the great German tax debate. But the MP is, nonetheless, optimistic about the future for reform. "The debate over taxes in Germany has made a quantum leap in the past months," he says.

That is true. But Mr Kohl's government must still prove that it can break with its past habit of legislative tinkering on taxes and produce a tax system that is less greedy, simpler and fairer.

OBSERVER

Wrestling the voters

Japan's opposition New Frontier Party is hoping that there's nothing like a celebrity to attract voters' attention.

The NFP, facing a tough time in the general election on October 20, yesterday revealed that it was hoping to recruit a sumo star, 31-year-old Kyokudozan, who will become the first active wrestler to stand for parliament.

Kyokudozan, weighing in at a mere 235lbs, is the lightest man in his division; but he argues that he has the right background to become a political heavyweight because his father was a town mayor. Yesterday he was asking a reluctant Sumo Association to let him leave.

Kyokudozan, whose name outside the wrestling ring is Kazuyasa Hata, represents a curious phenomenon of this election. As there's little to choose between the main parties' policies, personalities count more than ever. To that end, the NFP has also recruited Sachio Nomura, wife of the manager of Yakult Swallows, a popular baseball team.

But personality alone won't win the victory prize; name recognition is also more vital than ever before. Under a new electoral system to be tried for

Daniel's den

Also voting on October 20 will be the citizens of Nicaragua, who will be wrestling with a change of a somewhat more substantial nature than mere names. This is nothing less than the transformation of the Sandinistas, those pillars of 1980s marxist revolutionary chic, into latter-day converts to milk-and-water free market capitalism.

The Sandinista Front's campaign manager, Alvaro Fiallos, has promised that if his party wins the presidency, capitalism will be safe: "A Sandinista government will obey the rules of the free market and give foreign investors a warm welcome".

We perhaps shouldn't be astonished at this revolution within a revolution. After all, the party used to employ a firm of New York consultants. The Sandinistas have been badly

split since losing the 1990 election to Violeta Chamorro. But they're staging a comeback. Former president and current Sandinista candidate Daniel Ortega is running almost neck-and-neck in the polls with his right-wing rival, Arnaldo Aleman of the Liberal Alliance, with 22 other candidates far behind.

Ortega must have had a real change of heart. Back in July 1991, when the Sandinistas held their first congress in 30 years of existence, he said: "Those who think that capitalism and imperialism are now the right way can sign up in one of the other 23 parties."

Ripping yarns

These are strange times - the Bank of England has produced a bestseller. Its snappily-titled 50 page booklet, Practical Issues Arising From the Introduction of the Euro is no bodice-ripper but the first print-run of 10,000 copies has almost all gone. A second is now under way.

The publication is free, but even that doesn't explain its runaway success. Such is the desperate need to understand the practical implications of a European single currency that appetites for the booklet have been almost as insatiable as at an EU finance minister's lunch. Watch out for page 19,

featuring the already-famous diagrammatic guide to cross-membership of Emu working groups. It looks like a spider's web - the kind woven by an arachnid on amphetamines. In its centre is a large box reading "Bank"; immediately beneath it is a much smaller box reading "HMT" (meaning Her Majesty's Treasury). Old rivalries don't die away, they just take on different forms.

Bottled up Krug

Deutsche Telekom picked him for its advertising because he comes across as everyone's favourite uncle. As a popular actor from former East Germany, Manfred Krug is also deemed one of the few people who could bridge the cultural gap between Germany's two halves.

So it was a mite embarrassing yesterday that the weekly magazine Focus stated that Krug, who appears on TV every evening trying to persuade millions of Germans to buy shares in the soon-to-be Deutsche Telekom, doesn't even have a telephone.

Observer is happy to scotch this ugly rumour and reveal that Krug does have a telephone - he's just very private about it because he doesn't want people ringing him up all the time.

Financial Times

100 years ago

The Canadian Pacific The traffic return of the Canadian Pacific Railway, showing a decrease of \$79,000, indicates the extent to which the business of the road, more especially as regards freight, has been hampered by the strike of telegraph operators. The shares, which closed at 59 1/2 on Tuesday, were offered as low as 59 1/4 yesterday. But later in the day the welcome news came that the dispute had been settled on the company's terms, with the result that the quotation improved to 59 1/2. The proprietors are to be congratulated on the speedy termination of the disagreement.

50 years ago

The Turkish Budget Considerable reductions in expenditure are a feature of the Turkish Budget presented to the Grand National Assembly by the Finance Minister, Mr. Halit Nazmi Kismir. At the same time in some directions - notably defence and education - there is a considerable increase in expenditure. Loans are contemplated for economic purposes, and provision is made for substantial reductions in the price of sugar, tea and other commodities. The Minister has hopes of a substantial reduction in the floating debt.

"Facts are filtered" through our hearts. KAZUO IIMAMORI, founder of Kyocera KYOCERA

# FINANCIAL TIMES

Tuesday October 8 1996

BUILDER CENTER WOLFE

## Banking curbs likely as Thailand moves on debt

### Financial fears prompt changes in lending

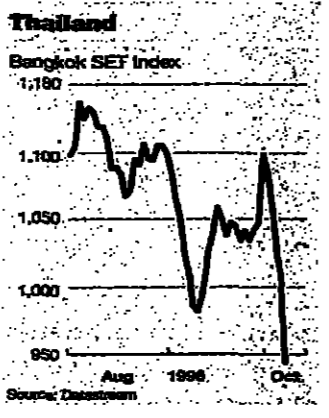
By Ted Bardacke in Bangkok

Thailand's central bank, struggling to slow the growth of short-term foreign debt, is planning widespread changes to off-shore lending activities by Thai and foreign banks.

The move is likely to alter the funding structure of Thai banks and the country's blue-chip companies, as well as put a limit on the activities of foreign banks operating in Thailand.

The central bank's move is seen as a response to last month's downgrade of Thailand's short-term sovereign debt to Prime-2 from Prime-1 by Moody's, which said the growing level of short-term foreign debt made the country vulnerable to a financial shock.

Worries over the consequences of these regulations, along with moves by some foreign brokerages to reduce their exposure to Thailand, caused a sell-off of Thai banking and finance stocks yesterday, prompting a senior finance



ministry official to say measures might have to be taken to stop foreign selling.

Banking and finance stocks both fell 8.7 per cent while the overall stock index fell 6 per cent to close at 944.63, the lowest since August 1993.

Analysts said the fall was aggravated by a report, later denied by the bank, that Thai Farmers Bank's non-performing loans could rise to between 7-8 per cent of advances next year. "Looking at the mar-

ket... the finance minister may have to find ways to discourage foreign selling," Mr Chatumongkol Sonokul, the finance ministry's permanent secretary, told reporters. Stock exchange officials said they had heard of no such plans.

Under measures to be officially unveiled later this week but recently communicated to Thai and foreign banks, the central bank has asked Thai banks to keep dollar-denominated loans, lent under the Bangkok International Banking Facility (BIBF), to 7 per cent of their loan portfolio in baht until the end of 1996.

Foreign banks with full local branches will be asked to keep their dollar loans at a par with their baht loans. The minimum rate for dollar loans will be increased from 8.2m to 8.5m.

Foreign banks operating BIBFs only have been asked to limit the growth of offshore loans to 5.6 per cent of what they lent in August, long after many BIBFs artificially pumped up their balance sheets in an attempt to secure a full branch licence.

## Bemused French shoppers check out the euro

By David Buchan in Paris

A French supermarket chain is to launch the largest promotion to date of the practical side of the single European currency.

"It's time to start bringing the euro down from its macro-economic pedestal to the level of the shopping cart and cash register," said Mr Michel-Edouard Leclerc, head of the family retailer, introducing the initiative yesterday.

Yesterday's dress rehearsal at Leclerc's megastore in the Paris suburb of Clichy heralds a sort of euro "teach-in" at the group's 500 supermarkets across France from October 14-26.

The group has spent FF16m (\$3.15m) minting 1.5m "Leclerc euro" coins for sale, printing 8m brochures on the euro to pack into shopping bags and marking the prices of some 200 staple products in euros as well as francs. This will not be Europe's first commercial experiment with the euro, but it will be by far the largest, according to the European Commission.

In spite of Clichy's strong support for Maastricht - Mr Jacques Delors was once mayor of the Paris suburb - the initial response at the local store was underwhelming. One girl at the check-out said she had only sold two euro coins in three hours and most shoppers seemed bemused by the dual pricing. "I only come here once every three weeks, so I'll probably miss most of this," said one heavily laden shopper.

Such reactions are one reason why Mr Leclerc and Mr Yves-Thibault de Silguy, the European Commissioner for monetary affairs who was in Clichy yesterday, believe there is not a moment to lose in promoting the single currency. Euro coins and bills are due to become legal tender in less than five years.

Mr Leclerc, who has clearly decided that euro promotion is a useful marketing tool, noted that 65 per cent of French people did not even know the name of the planned single currency.

He also said initial consumer research had shown that "because people associate the euro with budget rigour, they appear to suspect that the government will try to smuggle in a hidden tax" as part of the conversion. "We need to gain their trust," he said.

The main educational element of the initiative is dual pricing, designed to accustom shoppers to the euro's relative value. There are also coins worth 1 1/2 euros each - a unit chosen to be worth exactly FF10 and redeemable at the same price after October 26.

## Offshore banking centres agree to greater scrutiny

By George Graham, Banking Correspondent

Banking supervisors from large offshore financial centres have agreed to co-operate more with their counterparts in industrialised nations in investigating irregular behaviour at banks under their control.

The agreement between the so-called Basle committee, which groups banking supervisors from the Group of Ten leading industrial countries and the Offshore Group of Banking Supervisors, will plug loopholes which have let banks set up at the defunct Bank of Credit and Commerce International escape close scrutiny.

The Offshore Group comprises most of the biggest offshore financial centres including the Bahamas, Bermuda, the Caymans, Gibraltar, the Channel Islands, Hong Kong,

Lebanon, Panama and Singapore. The agreement is designed to ensure that information flows more freely between supervisors. They have often found they could not obtain a clear picture of the overseas activities of banks under their control.

Information from centres such as the Netherlands Antilles was often of questionable quality, while countries such as Singapore were until recently reluctant to allow access to foreign inspectors.

Meanwhile, supervisors in offshore centres that hosted branches or representative offices complained that when a bank failed in an industrialised country, they were the last to hear. Yesterday's deal says they should at least be on the mailing list.

The drafting involved hard negotiations on issues such as when a supervisor could ask

for the identity of an individual depositor or investor. A supervisor in Europe may, for example, want to know that a bank is not dependent for all its deposits on one source, but the offshore centre does not want that to serve as an excuse for trawling for tax evaders.

In all 140 countries have endorsed the deal, which sets out procedures for exchanging information between supervisors and also establishes a checklist to ensure that banking operations in a particular country are subject to effective supervision.

The agreement says home supervisors should be able to inspect the books of shell branches wherever they are kept. "In no case should access to these books be protected by secrecy requirements in the country that licenses the shell branch," it says.

## Paccar in \$544m takeover of Daf Trucks

Continued from Page 1

product development and marketing costs. In May, ERF, the UK heavy truckmaker, was bought by Western Star of Canada.

The takeover is the largest of its kind since the aborted merger between Volvo and Renault. Daf is the smallest of Europe's big truckmakers, with about a 9 per cent share

of the market for trucks over 15 tonnes.

In spite of rising from the ashes of Daf NV, the company had always appeared vulnerable in view of the overcapacity and cut-throat competition in the European truck market.

Paccar - established in 1905 as the Pacific Car and Foundry Company - recorded net earnings of \$253m in its latest year from sales worth \$4.6bn. Its

14,000 staff produce more than 54,000 vehicles under the Kenworth and Peterbilt brands.

Daf would give it a product range from 7.5 to 100 tonnes. It intended to maintain the brands along with the present management, workforce and facilities. As a fifth of the employees at Daf Trucks are on short-term contracts, this could suggest that Dutch and Belgian jobs may go.

## THE LEX COLUMN

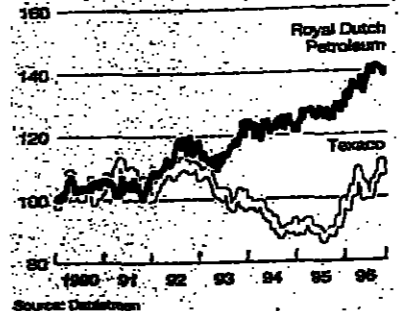
# Downstream dreams

Shell's relatively dynamic US subsidiary is again pointing the way to the rest of the somewhat sluggish group. If Shell Oil's discussions with Texaco about forming a US refining and marketing joint venture bear fruit, the lacklustre returns in its downstream operations should improve substantially. Conceptually, the deal would be similar to the one concluded this year between British Petroleum and Mobil in Europe, which is expected to produce annual savings of \$400m-\$500m. Given that the Shell Oil/Texaco operations are about 50 per cent larger, savings from eliminating duplication in distribution and running refineries more efficiently could be \$600m-\$750m.

FTSE Eurotrack 200: 1811.4 (+5.2)

Royal Dutch Petroleum

Share prices relative to the World Integrated Oil Index (common-currency terms)



But will the deal go through? Although neither bank shareholders can be granted, for instance, each of the 225 banks has to a plan requires them to significant concessions - restricting their share-restructured company's best cash flow to 30 per cent they could have pushed for proportion. It is from this generous decision that an of dividends for shareholders. But for precisely this shareholders would be made the deal. Doubtless it is a but their only alternative is the company into adminis and render their shares wo

The need for radical surgery in Shell's European downstream business is, perhaps, even more pressing. Returns are poor because Shell's refineries are inefficient in a market plagued by over-capacity. But a joint venture is probably not an option, since Shell is already so big that a combination would run foul of competition authorities. The ideal solution would be a deal in which several European groups simultaneously cut refining capacity. But, if that cannot be arranged, Shell may have to bite the bullet and take unilateral action.

## Innovex/Quintiles

As the pharmaceuticals industry struggles to improve its productivity some big crumbbs are falling off the table. Biotechnology companies have benefited hugely as drug groups have bought in their clever ideas. Just as impressive has been the growth among contract pharmaceutical organisations, which do everything from mixing molecules to distribution. The all-share merger of Britain's Innovex and Quintiles of the US values the private UK company at \$800m - or nearly 70 times operating profit. For a relatively low-margin business with no intellectual property that looks an astonishing price.

## Eurotunnel

Is there light at the end of the Eurotunnel? If yesterday's fiendishly complex reconstruction goes through, the answer is a qualified yes. True, it will be some years before the company can afford even its new, heavily-reduced interest bill. Nonetheless, it has been thrown a crucial lifeline: the banks' agreement to let Eurotunnel "pay"

in films paper up to £1.85bn of interest it cannot afford. As a result, there is now a respectable likelihood that this restructuring will be the last.

What is the chance, though, of the company's paying dividends? Not much between now and 2003, when a further £1bn chunk of debt will be swapped for equity. But look ahead to, say, 2010 and the picture looks rosier. By then revenues could plausibly be £1.3bn a year; knock off operating and capital costs of, say, £550m, interest costs of £550m and £60m for holders of new post-restructuring "loan notes" - a healthy £140m or so would be left for shareholders.

It is, however, just as well. Once the two debt-for-equity swaps go through, current shareholders will end up with just under 40 per cent of Eurotunnel's equity. So to justify the current share price, the post-restructuring equity would have to be worth £2.6bn. In fact, discounting cash flows suggests it is worth much less - somewhere between £1bn and £1.5bn. True, a sustained burst of inflation could make it worth more. But in a post-Emu Europe, the reverse seems more likely.

Of course, even if logic suggests the share price should halve, it may not do so immediately. For one thing, the banks have nothing to gain from seeing a fall. And Eurotunnel shares have long been buoyed by vague optimism from French retail investors; this time, they may be illogically encouraged by the banks' decision to convert debt at 130p, well over the current price. In reality, shareholders would be wise to treat any share price strength as a selling opportunity.

## ABN Amro/Fortis

It must be with con relief that the Dutch bank ABN Amro has secured a MeesPierson, its venerable chaut bank. MeesPierson has been wholly-owned, but acted like it. With an ind corporate culture and su board, MeesPierson was a costly growth strateg totally overlapped with AE malleable subsidiary. Hoar

ABN Amro's greatest t was finding a buyer whi not become a powerful c it had to lower the price t Dutch/Belgian insuranc ing group Fortis to the table, but the likely price F12.3bn (\$1.34bn) looks 1 at 1.2 times adjusted bc More of a regret is that Me takes its fund manager with it; nonetheless, the bank would probably be without it.

At the likely price the stack up for Fortis, offer one return on investment per cent. But the strategy to fathom. Fortis has a developing a bancassurance aimed at the sm; MeesPierson's fund ma expertise would help, but to build its more volat ment banking business strategy. Perhaps there ment of keeping up with sens, following Dutch r acquisition of Barit increased earnings from tion of MeesPierson wi anced by the deterioratio ings quality.

Additional Lex on Calo

**FT WEATHER GUIDE**

**Europe today**  
Most of the Benelux will be sunny and dry but coastal areas will have cloud and some light rain. Southern England and northern France will have light rain or drizzle. Northern Scotland will have some showers or steady rain. Northern Spain will be cloudy with some rain. The rest of Spain will be sunny. Italy and the Balkans will have rain and thunderstorms.

**Five-day forecast**  
Most of western Europe will be dry and sunny. Scotland and Scandinavia will have some rain. Showers in the Mediterranean will become less frequent by the end of the week.

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES		sun 21		sun 22		sun 23		sun 24		sun 25			
Madrid	13	Barcelona	13	London	13	Paris	13	Rome	13	Stockholm	13		
Abu Dhabi	22	Algeria	22	Amsterdam	15	Athens	18	Bahamas	22	Bangkok	24	Barcelona	20
Cairo	24	Chicago	15	Columbus	15	Dallas	15	Delhi	15	Dubai	17	Edinburgh	18
Faro	14	Frankfurt	14	Geneva	14	Hamburg	14	Helsinki	14	Hong Kong	29	Horsham	14
Istanbul	14	Jakarta	32	Jersey	13	Karachi	13	Kuwait	13	L. Angeles	13	Las Palmas	13
Lima	20	Lisbon	14	London	14	Luxembourg	14	Lyon	14	Madeira	14	Madrid	14
Majorca	14	Malta	14	Manchester	14	Marrakech	14	Melbourne	14	Mexico City	14	Miami	14
Milan	14	Montreal	14	Moscow	14	Nairobi	14	Naples	14	Nassau	14	New York	14
Nice	14	Nicosia	14	Osaka	14	Paris	14	Perth	14	Prague	14	Qatar	14
Rangoon	14	Reykjavik	14	Rio	14	Rome	14	S. Frasco	14	Seoul	14	Singapore	14
Stockholm	14	Sydney	14	Taipei	14	Tel Aviv	14	Tokyo	14	Toronto	14	Vancouver	14
Verona	14	Vienna	14	Warsaw	14	Washington	14	Wellington	14	Winnipeg	14	Zurich	14

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US\$2 billion

United Kingdom

Floating Rate Notes Due 2001

INVESTMENT BANKING. FROM A TO

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